# COMMISSION OF SILICON VALLEY CLEAN WATER JOINT POWERS AUTHORITY REGULAR MEETING – Thursday, July 13, 2017 8:00 a.m.

Place: Pelican Conference Room
Silicon Valley Clean Water
1400 Radio Road, 2<sup>nd</sup> Floor
Redwood City, California

#### **COMMISSIONERS**

MAYOR JOHN SEYBERT, REDWOOD CITY – CHAIR
COUNCIL MEMBER WARREN LIEBERMAN, PhD., BELMONT – VICE CHAIR
BOARD MEMBER GEORGE S. OTTE, P.E., WEST BAY SANITARY DISTRICT – MEMBER
MAYOR ROBERT GRASSILLI, SAN CARLOS – SECRETARY

**MANAGER: DANIEL T. CHILD** 

**ATTORNEY FOR THE AUTHORITY:** CHRISTINE C. FITZGERALD

**CONTROLLER/TREASURER**: KIMBRA MCCARTHY

#### **AMERICANS WITH DISABILITIES ACT**

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact SVCW (650) 591-7121. Notification in advance of the meeting will enable the Authority to make reasonable arrangements to ensure accessibility to this meeting.

#### **AGENDA**

- 1. CALL TO ORDER
- 2. ROLL CALL
- 3. PLEDGE OF ALLEGIANCE

#### 4. PUBLIC COMMENT

Any member of the public may address and ask questions of the Chair under this item relating to any matter within the Commission's jurisdiction that does not appear as a separate item on the Agenda. An opportunity will be provided for members of the public to address the Chair and ask questions about any item that is listed on the agenda at the time the Commission considers the item and before action is taken. If you address the Commission on a non-agenda item, please be aware that the Ralph M. Brown Act (Gov. C. § 54950 et seq.) prohibits the Commission from acting on or discussing such matters at this meeting. Any such item may be referred to staff for a decision with regard to placing it on a future agenda for discussion, action or a report.

- SAFETY MOMENT and REPORTS
  - A. Safety Moment
  - B. Manager's Report (verbal)
  - C. Financial Reports

1. Investment Report

May 31, 2017

D. Engineering Projects Status Update

June 2017

- E. Commission Requested Staff-Level Action Items
- F. RESCU Program Design-Build Projects Status Update
- 6. MATTERS OF COMMISSION MEMBER'S INTEREST
- 7. CONSIDERATION OF MOTION APPROVING CONSENT CALENDAR
- 8. BUSINESS ITEMS
  - A. PUBLIC HEARING CONSIDERATION OF RESOLUTIONS DETERMINING THE GRAVITY PIPELINE AND FRONT OF PLANT PROJECTS AS "SUBSTANTIALLY COMPLEX"

#### Proposed Actions:

- i. OPEN PUBLIC HEARING AND RECEIVE TESTIMONY
- ii. CLOSE PUBLIC HEARING
- iii. Move adoption of RESOLUTION FINDING THAT THE GRAVITY PIPELINE PROJECT (CIP #6008) IS "SUBSTANTIALLY COMPLEX" AND APPROVING RETENTION OF 10% OF EACH PROGRESS PAYMENT FOR STAGE 2 OF THE PROJECT
- iv. Move adoption of RESOLUTION FINDING THAT THE FRONT OF PLANT PROJECT (CIP #6013, 6014, 9160) IS "SUBSTANTIALLY COMPLEX" AND APPROVING RETENTION OF 10% OF EACH PROGRESS PAYMENT FOR STAGE 2 OF THE PROJECT
- B. CONSIDERATION OF RESOLUTION APPROVING TECHNOLOGY AGREEMENTS FOR PURCHASE, DEVELOPMENT AND IMPLEMENTATION OF ENTERPRISE RESOURCE PLANNING SOFTWARE SYSTEM

Proposed Action: Move adoption of RESOLUTION APPROVING INFORMATION TECHNOLOGY PROFESSIONAL SERVICE AGREEMENTS FOR AN ENTERPRISE RESOURCE PLANNING SOFTWARE SYSTEM, AUTHORIZING AND DIRECTING EXECUTION OF AGREEMENTS AND AUTHORIZING MANAGER TO APPROVE UP TO TEN PERCENT CONTINGENCY FOR ADDITIONAL WORK ON AN AS-NEEDED BASIS (\$1,031,710) – COGSDALE CORPORATION

C. CONSIDERATION OF RESOLUTION APPROVING CONSTRUCTION CONTRACT DOCUMENTS FOR THE CHLORINE CONTACT TANK (CCT) CONCRETE AND STEEL PROTECTIVE COATING REPLACEMENT PROJECT (CIP #9107)

Proposed Action: Move adoption of RESOLUTION APPROVING CONSTRUCTION CONTRACT DOCUMENTS FOR CCT CONCRETE AND STEEL PROTECTIVE COATING REPLACEMENT PROJECT (CIP #9107); ACCEPTING BID OF LOWEST RESPONSIBLE BIDDER, REJECTING ALL OTHER BIDS; AND AUTHORIZING EXECUTION OF AGREEMENT, DIRECTING RETURN OF SECURITY DEPOSITS AND AUTHORIZING MANAGER TO APPROVE CONTRACT CHANGE ORDERS UP TO TEN PERCENT OF THE CONTRACT PRICE FOR SAID PROJECT - REDWOOD PAINTING CO., INC. (\$347,900)

#### 9. CLOSED SESSION

A. <u>CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION</u>

Pursuant to Government Code §54956.9(d)(1)

Case Name: In the Matter of the Calculation of Final Compensation of David A. Hall, Respondent, and Silicon Valley Clean Water, Respondent (Board of Administration, California Public Employees' Retirement System, Agency Case No. 2015-1236 OAH NO. 2016030664)

- 10. RECONVENE IN OPEN SESSION Announce action taken in Closed Session, if any.
- 11. ADJOURN

#### **CONSENT CALENDAR**

#### **NOTICE TO PUBLIC**

All matters listed under CONSENT CALENDAR are considered to be routine. There may be discussion on items on the CONSENT CALENDAR. All items will be enacted by one motion with a roll call vote unless members of the Commission, staff, or public request specific items be removed from the CONSENT CALENDAR for separate action.

- 7. A. APPROVAL OF MINUTES June 8, 2017
  - B. CONSIDERATION OF MOTION APPROVING CLAIMS AND CHECKS DATED JUNE 2, 2017 AND NECESSARY PAYMENTS THROUGH JULY 16, 2017
  - C. CONSIDERATION OF MOTION TO APPROVE TASK ORDER FOR THE SITE STABILIZATION GRADING AND DRAINAGE PROJECT (CIP #6013)

Proposed Action: Move approval of TASK ORDER SCOPE AND BUDGET FOR ENGINEERING SERVICES FOR THE SITE STABILIZATION GRADING AND DRAINAGE PROJECT (CIP #6013) IN AN AMOUNT NOT TO EXCEED \$175,588 AND AUTHORIZE MANAGER TO APPROVE UP TO TEN PERCENT CONTINGENCY FOR ADDITIONAL WORK ON AN AS-NEEDED BASIS – FREYER & LAURETA, INC.

D. CONSIDERATION OF MOTION APPROVING TASK ORDER FOR AUTOMATION STANDARDS AND AUTOMATION INTEGRATION CONSULTING SERVICES FOR FRONT OF PLANT PROJECTS

Proposed Action: Move approval of TASK ORDER SCOPE AND BUDGET FOR AUTOMATION STANDARDS AND INTEGRATION SERVICES DEVELOPMENT FOR THE FRONT OF PLANT PROJECTS (CIP #s 6013, 6014, 9016) IN AN AMOUNT OF \$106,260 AND AUTHORIZE MANAGER TO APPROVE UP TO TEN PERCENT CONTINGENCY FOR ADDITIONAL WORK ON AN AS-NEEDED BASIS — CASCADE INTEGRATION AND DEVELOPMENT

E. CONSIDERATION OF RESOLUTIONS ESTABLISHING MANAGER'S FISCAL YEAR 2017-2018 ANNUAL SALARY AND APPROVE PERFORMANCE BONUS, AND APPROVAL OF UPDATED CONSOLIDATED SALARY SCHEDULE

#### Proposed Actions:

i. Move adoption of RESOLUTION APPROVING ANNUAL SALARY INCREASE AND PERFORMANCE BONUS FOR THE SILICON VALLEY CLEAN WATER MANAGER

- ii. Move adoption of RESOLUTION APPROVING CONSOLIDATED PAY SCHEDULE FOR ALL REPRESENTED AND UNREPRESENTED EMPLOYEES OF SILICON VALLEY CLEAN WATER FOR FISCAL YEAR 2017-2018 NUNC PRO TUNC AND RESCINDING RESOLUTION NO. SVCW 17-40
- F. CONSIDERATION OF RESOLUTION AUTHORIZING SUBMITTAL OF AN APPLICATION TO THE U.S.E.P.A. FOR CREDIT ASSISTANCE UNDER THE WATER INFRASTRUCTURE FINANCE AND INNOVATIONS ACT (WIFIA)

Proposed Action: Move adoption of RESOLUTION OF THE COMMISSION OF SILICON VALLEY CLEAN WATER APPROVING AND AUTHORIZING SUBMITTAL OF AN APPLICATION FOR CREDIT ASSISTANCE TO THE UNITED STATES ENVIRONMENTAL PROTECTION AGENCY SEEKING UP TO \$194 MILLION IN SECURED LOANS FOR THE CONVEYANCE SYSTEM PROGRAM UNDER THE WATER INFRASTRUCTURE FINANCE AND INNOVATION ACT, AND DESIGNATING AND AUTHORIZING THE AUTHORITY'S MANAGER TO PROVIDE ANY AND ALL ASSURANCES, CERTIFICATIONS, AND COMMITMENTS REQUIRED THEREFOR INCLUDING THE NEGOTIATION AND EXECUTION OF A CREDIT ASSISTANCE AGREEMENT

G. CONSIDERATION OF MOTION TO AMEND AGREEMENT WITH REDWOOD CITY FOR FINANCIAL, INFORMATION AND COMPUTER TECHNOLOGY SERVICES

Proposed Action: Move approval of AMENDMENT TO AGREEMENT FOR FINANCIAL AND IT SERVICES FOR THE TERM OF JULY 1, 2017 THROUGH JUNE 30, 2018 - CITY OF REDWOOD CITY

H. CONSIDERATION OF RESOLUTION APPROVING AND ADOPTING REVISION <u>P</u> TO ADMINISTRATIVE POLICY 1992-01, SILICON VALLEY CLEAN WATER'S INVESTMENT POLICY AND GUIDELINES

Proposed Action: Move adoption of RESOLUTION APPROVING AND ADOPTING REVISION <u>P</u> TO ADMINISTRATIVE POLICY 1992-01 ESTABLISHING SILICON VALLEY CLEAN WATER'S INVESTMENT POLICY AND GUIDELINES

 CONSIDERATION OF RESOLUTION AMENDING AND APPROVING SILICON VALLEY CLEAN WATER'S CONFLICT OF INTEREST CODE

Proposed Action: Move adoption of RESOLUTION AMENDING AND APPROVING THE 2017 CONFLICT OF INTEREST CODE UPDATE FOR SILICON VALLEY CLEAN WATER

#### SAFETY MOMENT

Surviving the Heat

By: National Safety Council Safety Knowledge

Did you know your body is constantly in a struggle to disperse the heat it produces? Most of the time, you're hardly aware of it – unless your body is exposed to more heat than it can handle.

In 2014, 244 people died in the U.S. from exposure to excessive heat, per *Injury Facts* 2017, the annual statistical report on unintentional injuries produced by the National Safety Council. Heat-related illnesses can escalate rapidly, leading to delirium, organ damage and even death.

There are several heat-related illnesses, including heatstroke (the most severe), heat exhaustion and heat cramps. Those most at risk include:

- Infants and young children
- Elderly people
- Pets
- Individuals with heart or circulatory problems or other long-term illness
- People who work outdoors
- Athletes and people who like to exercise especially beginners
- Individuals taking medications that alter sweat production
- Alcoholics and drug abusers

#### Heatstroke

Heatstroke can occur when the ability to sweat fails and body temperature rises quickly. The brain and vital organs are effectively "cooked" as body temperature rises to a dangerous level in a matter of minutes. Heatstroke is often fatal, and those who do survive may have permanent damage to their organs.

Someone experiencing heatstroke will have extremely hot skin, and an altered mental state, ranging from slight confusion to coma. Seizures also can result. Ridding the body of excess heat is crucial for survival.

- Move the person into a half-sitting position in the shade
- Call for emergency medical help immediately
- If humidity is below 75%, spray the victim with water and fan them vigorously; if humidity is above 75%, apply ice to neck, armpits or groin
- Do not give aspirin or acetaminophen
- Do not give the victim anything to drink

#### **Heat Exhaustion**

When the body loses an excessive amount of salt and water, heat exhaustion can set in. People who work outdoors and athletes are particularly susceptible.

Symptoms are similar to those of the flu and can include severe thirst, fatigue, headache, nausea, vomiting and, sometimes, diarrhea. Other symptoms include profuse sweating, clammy or pale skin, dizziness, rapid pulse and normal or slightly elevated body temperature.

Uncontrolled heat exhaustion can evolve into heatstroke, so make sure to treat the victim quickly.

- Move them to a shaded or air-conditioned area
- Give them water or other cool, nonalcoholic beverages
- Apply wet towels or have them take a cool shower

#### **Heat Cramps**

Heat cramps are muscle spasms that usually affect the legs or abdominal muscles, often after physical activity. Excessive sweating reduces salt levels in the body, which can result in heat cramps.

Workers or athletes with pain or spasms in the abdomen, arms or legs should not return to work for a few hours. Instead:

- Sit or lie down in the shade.
- Drink cool water or a sports drink.
- Stretch affected muscles.
- Seek medical attention if you have heart problems or if the cramps don't get better in an hour.

The Centers for Disease Control and Prevention offers more information on heat-related illness on their website.

The best way to avoid a heat-related illness is to limit exposure outdoors during hot days. Air conditioning is the best way to cool off, according to the CDC. Also:

- Drink more liquid than you think you need and avoid alcohol
- Wear loose, lightweight clothing and a hat
- Replace salt lost from sweating by drinking fruit juice or sports drinks
- Avoid spending time outdoors during the hottest part of the day, from 11 a.m. to 3 p.m.
- Wear sunscreen; sunburn affects the body's ability to cool itself
- Pace yourself when you run or otherwise exert your body

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SILICON VALLEY CLEAN WATER
INVESTMENT LISTING
May 31, 2017

| Broker/Dealer Investment Name Annual OPS and CAP Budget Reserve            | Composite   |                          |                  |              |                  |                  |                  | Annual \$    |
|--|-------------|--------------------------|------------------|--------------|------------------|------------------|------------------|--------------|
| Annual OPS and CAP Budget Reserve  |             |                          |                  | Yield to     |                  |                  |                  | Yield        |
|  | Credit      | Maturity                 | Rate             | Maturity     | Par Value        | Market Value     | Cost             | Earnings     |
|  |             |                          |                  |              |                  |                  |                  |              |
| CLARK CNTY NEV FOR ISSUES DTD GO BDS<br>FEDERAL HOME LN MTG CORP PARTN CTF | AA+         | 07/01/2017               | 4.300%           | 1.51         | 50,000           | 50,114           | 50,706           | 754          |
| FEDERAL HOME LN MTG CORP PARTN GOLD  | N.A.        | 03/01/2018               | 5.000%           | 1.79         | 40,184           | 40,458           | 41,628           | 724          |
| FEDERAL HOME LOAN BKS CONS BDS   | N.A.<br>AA+ | 02/01/2020               | 5.000%           | 1.92         | 57,329           | 59,201           | 60,483           | 1,137        |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+         | 12/13/2019<br>02/18/2021 | 2.375%<br>1.375% | 1.47<br>1.62 | 60,000<br>30,000 | 61,365           | 62,204           | 899          |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+         | 06/08/2017               | 5.400%           | 0.79         | 50,000           | 29,735           | 30,417           | 483          |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+         | 12/08/2017               | 3.125%           | 1.17         | 85,000           | 50,049<br>85,854 | 51,131<br>86,877 | 397<br>1,004 |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+         | 06/09/2017               | 1.125%           | 0.72         | 100,000          | 100,004          | 100,213          | 717          |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+         | 09/17/2018               | 1.950%           | 1.25         | 100,000          | 100,894          | 101,440          | 1,256        |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+         | 04/09/2018               | 1.039%           | 0.91         | 50,000           | 50,072           | 49,959           | 456          |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+         | 03/09/2018               | 4.625%           | 1.22         | 125,000          | 128,385          | 129,480          | 1,562        |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+         | 07/01/2019               | 4.375%           | 1.43         | 50,000           | 53,060           | 53,165           | 760          |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+         | 09/13/2019               | 4.500%           | 1.46         | 100,000          | 106,856          | 108,206          | 1,556        |
| FEDERAL HOME LN MTG CORP   | AA+         | 07/25/2017               | 1.000%           | 1.01         | 50,000           | 50,004           | 50,035           | 503          |
| FEDERAL NATL MTG ASSN  | AA+         | 06/22/2020               | 1.500%           | 1.48         | 30,000           | 30,030           | 30,440           | 445          |
| FEDERAL NATL MTG ASSN  | AA+         | 11/30/2020               | 1.500%           | 1.60         | 30,000           | 29,891           | 30,311           | 478          |
| FEDERAL NATL MTG ASSN  | AA+         | 02/26/2021               | 1.375%           | 1.64         | 30,000           | 29,705           | 30,323           | 487          |
| FEDERAL NATL MTG ASSN  | AA+         | 11/27/2018               | 1.625%           | 1.28         | 60,000           | 60,307           | 60,686           | 773          |
| FEDERAL NATL MTG ASSN GTD REMIC  | NR          | 09/25/2019               | 2.171%           | 1.72         | 150,000          | 151,582          | 151,969          | 2,601        |
| FEDERAL NATL MTG ASSN  | AA+         | 09/25/2020               | 1.750%           | 1.66         | 100,000          | 100,226          | 100,822          | 1,665        |
| FEDERAL HOME LN MTG CORP MULTICLASS  | NR          | 11/25/2019               | 1.869%           | 1.61         | 130,000          | 130,575          | 129,817          | 2,107        |
| FEDERAL HOME LN MTG CORP   | AA+         | 05/30/2019               | 1.750%           | 1.31         | 30,000           | 30,258           | 30,506           | 398          |
| FEDERAL HOME LN MTG CORP   | AA+         | 10/02/2019               | 1.250%           | 1.40         | 30,000           | 29,880           | 30,194           | 418          |
| FEDERAL HOME LN MTG CORP MULTICLASS  | N.A.        | 04/15/2020               | 4.000%           | 1.85         | 30,308           | 30,791           | 31,217           | 570          |
| FEDERAL NATL MTG ASSN GTD PASSTHRU   | N.A.        | 12/01/2019               | 5.500%           | 1.85         | 44,752           | 46,094           | 47,325           | 853          |
| FEDERAL NATL MTG ASSN GTD PASSTHRU   | N.A.        | 03/01/2020               | 5.500%           | 1.72         | 21,282           | 21,462           | 22,053           | 369          |
| FEDERAL NATL MTG ASSN GTD PASSTHRU   | N.A.        | 04/01/2020               | 5.000%           | 1.93         | 27,252           | 28,206           | 28,768           | 544          |
| GNMA II PASSTHRU CTF POOL #003421  | N.A.        | 08/20/2018               | 4.500%           | 1.94         | 12,979           | 13,007           | 13,598           | 252          |
| GENERAL ELEC CAP CORP MTN  | A+          | 08/07/2018               | 1.449%           | 1.36         | 75,000           | 75,153           | 74,771           | 1,021        |
| IOWA FIN AUTH REV ST REVOLVING FD  | AAA         | 08/01/2018               | 3.280%           | 1.31         | 50,000           | 51,051           | 51,280           | 669          |
| MCDONALDS CORP MED TERM NT FR  | BBB+        | 10/15/2017               | 5.800%           | 1.38         | 25,000           | 25,391           | 25,583           | 350          |
| NORTH ST PAUL MAPLEWOOD MINN I GO  | AA          | 02/01/2018               | 5.000%           | 1.28         | 50,000           | 51,139           | 51,588           | 653          |
| SAN LUIS ARIZ PLEDGED EXCISE T REV   | N.A.        | 07/01/2017               | 2.000%           | 1.76         | 50,000           | 49,992           | 50,000           | 878<br>981   |
| SMALL BUSINESS ADMIN GTD LN POOL   | N.A.        | 02/25/2019               | 3.825%           | 2.79         | 34,939           | 35,179           | 36,254           | 775          |
| U S BANCORP MTNS BK ENT FR   | AA-         | 11/15/2018               | 1.950%           | 1.54         | 50,000           | 50,276           | 50,076           | 727          |
| UNIVERSITY CALIF REVS FOR PREV GEN   | AA          | 07/01/2019               | 1.796%           | 1.45<br>1.44 | 50,000<br>50,000 | 50,137<br>51,061 | 49,640<br>51,986 | 736          |
| WELLS FARGO & CO NEW SR GLBL NT  | A+          | 12/11/2017               | 5.625%           |              | 80,000           | 79,631           | 80,000           | 1,026        |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+         | 10/26/2018<br>11/01/2019 | 1.010%<br>1.200% | 1.29<br>1.65 | 100,000          | 98,725           | 100,049          | 1,633        |
| MONTGOMERY CNTY MD CTFS PARTN COPS   | N.A.        |                          | 2.599%           | 2.06         | 100,000          | 102,453          | 105,211          | 2,115        |
| RICHMOND VA GO PUB IMPT BDS C PORT MORROW ORE TRANSMISSION F REV           | AA          | 07/15/2021<br>09/01/2021 | 2.737%           | 2.08         | 100,000          | 102,429          | 104,828          | 2,128        |
| WACO TEX INDPT SCH DIST REF BDS  | N.A.        | 02/15/2020               | 4.000%           | 1.64         | 110,000          | 116,938          | 118,630          | 1,912        |
| FEDERAL HOME LN MTG CORP   | AA+         | 12/30/2019               | 1.500%           | 1.54         | 80,000           | 80,001           | 80,000           | 1,234        |
| FEDERAL HOME LN MTG CORP   | AA+         | 10/28/2019               | 1.625%           | 1.61         | 220,000          | 219,765          | 219,923          | 3,538        |
| FEDERAL FORME LINING CORP  | AA+         | 07/19/2021               | 2.030%           | 2.04         | 60,000           | 59,977           | 60,000           | 1,224        |
| FEDERAL FARM OR BKS CONS SYSTEMWIDE  | AA+         | 01/24/2022               | 2.050%           | 2.07         | 40,000           | 40,003           | 40,000           | 826          |
| FEDERAL HOME LN MTG CORP   | AA+         | 10/25/2019               | 1.600%           | 1.60         | 80,000           | 79,898           | 80,000           | 1,279        |
| FEDERAL HOME LN MTG CORP   | AA+         | 12/28/2020               | 2.000%           | 1.97         | 80,000           | 80,015           | 80,000           | 1,580        |
| FEDERAL HOME LN MTG CORP MEDIUM  | AA+         | 07/27/2020               | 1.625%           | 1.62         | 80,000           | 80,007           | 80,000           | 1,299        |
| FEDERAL HOME LN MTG CORP MEDIOW  | AA+         | 05/15/2020               | 1.600%           | 1.64         | 150,000          | 149,870          | 150,000          | 2,453        |
| CASH & EQUIVALENTS   | -           | -                        | -                | 0.69         | -                | 65,255           | 65,255           | 450          |
| Annual OPS and CAP Budget Reserve Total                                    |             |                          |                  | 0.00         | -                | \$ 3,492,410     |                  |              |

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|  |              |                          |                  |              |                    |                    |                    | Estimated Annual \$ |
|--|--------------|--------------------------|------------------|--------------|--------------------|--------------------|--------------------|---------------------|
| Broker/Dealer<br>Investment Name   | Composite    |                          |                  | Yield to     |                    |                    |                    | Yield               |
| Capital Improvement Program Reserve  | Credit       | Maturity                 | Rate             | Maturity     | Par Value          | Market Value       | Cost               | Earnings            |
| APPLE INC SR FLT NT  | AA+          | 02/07/2020               | 1.430%           | 1.30         | 100,000            | 100,268            | 99,821             | 1,299               |
| BERGEN CNTY N J TAXABLE GO BDS 2008  | N.A.         | 11/01/2019               | 6.000%           | 1.54         | 100,000            | 106,450            | 106,498            | 1,637               |
| BERKSHIRE HATHAWAY FIN CORP GTD SR<br>CALIFORNIA ST GO BDS TAXABLE         | AA<br>AA-    | 05/15/2018<br>10/01/2019 | 5.400%           | 1.42         | 100,000            | 103,703            | 103,892            | 1,471               |
| CHEVRON CORPORATION SR NT  | AA-          | 03/03/2019               | 6.200%<br>4.950% | 1.81<br>1.63 | 100,000<br>100,000 | 110,201<br>105,662 | 110,063<br>105,848 | 1,990<br>1,720      |
| CISCO SYS INC SR GLBL NT   | A+           | 01/15/2020               | 4.450%           | 1.75         | 125,000            | 133,591            | 134,279            | 2,337               |
| CLARK CNTY NEV FOR ISSUES DTD GO BDS<br>COLGATE PALMOLIVE CO MTNS FR       | AA+          | 07/01/2017               | 4.300%           | 1.51         | 25,000             | 25,057             | 25,353             | 377                 |
| COOKEVILLE TENN GO INDUSTRIAL AND  | AA-<br>N.A.  | 11/01/2018<br>06/01/2017 | 1.500%<br>3.000% | 1.35         | 100,000<br>100,000 | 100,225<br>100,000 | 100,242<br>100,904 | 1,356               |
| EXXON MOBIL CORP SR FLT NT   | AA+          | 03/15/2019               | 1.281%           | 1.22         | 100,000            | 100,220            | 99,935             | 1,226               |
| FEDERAL HOME LN MTG CORP PARTN CTF   | N.A.         | 03/01/2018               | 5.000%           | 1.79         | 13,510             | 13,603             | 13,996             | 243                 |
| FEDERAL HOME LN MTG CORP PARTN GOLD<br>FEDERAL HOME LOAN BKS CONS BDS      | N.A.<br>AA+  | 02/01/2019<br>12/13/2019 | 5.000%<br>2.375% | 1.99<br>1.47 | 52,127<br>340,000  | 53,537             | 54,962             | 1,065               |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+          | 02/18/2021               | 1.375%           | 1.62         | 100,000            | 347,735<br>99,118  | 346,474<br>101,391 | 5,094<br>1,609      |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+          | 12/01/2017               | 2.500%           | 1.12         | 500,000            | 503,740            | 507,765            | 5,622               |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE<br>FEDERAL FARM CR BKS CONS SYSTEMWIDE | AA+          | 01/05/2018               | 4.500%           | 1.18         | 500,000            | 510,260            | 517,528            | 6,021               |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+<br>AA+   | 09/22/2017<br>06/22/2018 | 5.000%<br>5.050% | 1.20<br>1.26 | 25,000<br>20,000   | 25,319<br>20,827   | 25,517<br>21,072   | 303<br>263          |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+          | 04/06/2020               | 5.300%           | 1.71         | 450,000            | 497,255            | 497,601            | 8,508               |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+          | 09/29/2017               | 4.750%           | 1.28         | 500,000            | 506,360            | 509,524            | 6,486               |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE<br>FEDERAL FARM CR BKS CONS SYSTEMWIDE | AA+          | 09/03/2019               | 5.320%           | 1.50         | 50,000             | 54,263             | 54,588             | 812                 |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+          | 02/27/2018<br>09/08/2017 | 4.670%<br>2.250% | 1.28<br>1.24 | 450,000<br>250,000 | 461,732<br>250,700 | 466,313<br>251,623 | 5,915<br>3,104      |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+          | 09/11/2020               | 2.875%           | 1.62         | 60,000             | 62,468             | 62,914             | 1,010               |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+          | 12/08/2017               | 2.625%           | 1.18         | 500,000            | 503,935            | 508,420            | 5,967               |
| FEDERAL HOME LOAN BKS CONS BDS<br>FEDERAL HOME LOAN BKS CONS BDS           | AA+<br>AA+   | 12/08/2017<br>06/09/2017 | 3.125%<br>1.125% | 1.17<br>0.72 | 25,000<br>30,000   | 25,251<br>30,001   | 25,552<br>30,064   | 295<br>215          |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+          | 06/24/2019               | 1.520%           | 1.37         | 250,000            | 250,665            | 250,000            | 3,444               |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+          | 08/15/2019               | 5.125%           | 1.42         | 60,000             | 64,781             | 65,302             | 922                 |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+          | 06/12/2020               | 4.625%           | 1.58         | 200,000            | 218,042            | 219,188            | 3,454               |
| FEDERAL HOME LOAN BKS CONS BDS<br>FEDERAL HOME LOAN BKS CONS BDS           | AA+<br>AA+   | 06/05/2017<br>12/14/2018 | 5.250%<br>3.750% | 5.12<br>1.34 | 500,000<br>250,000 | 500,245<br>259,438 | 511,280<br>262,078 | 25,608<br>3,471     |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+          | 07/01/2019               | 4.375%           | 1.43         | 25,000             | 26,530             | 26,583             | 380                 |
| FEDERAL HOME LOAN BKS CONS BDS   | AA+          | 12/13/2019               | 4.125%           | 1.48         | 125,000            | 133,189            | 136,268            | 1,971               |
| FEDERAL HOME LOAN BKS CONS BDS<br>FEDERAL NATL MTG ASSN                    | AA+<br>AA+   | 03/13/2020<br>01/21/2020 | 4.125%<br>1.625% | 1.51<br>1.44 | 700,000<br>100,000 | 749,798<br>100,509 | 750,700<br>102,006 | 11,284<br>1,444     |
| FEDERAL NATL MTG ASSN  | AA+          | 06/22/2020               | 1.500%           | 1.44         | 50,000             | 50,050             | 50,733             | 742                 |
| FEDERAL NATL MTG ASSN  | AA+          | 11/30/2020               | 1.500%           | 1.60         | 50,000             | 49,819             | 50,519             | 797                 |
| FEDERAL NATL MTG ASSN  | AA+          | 12/28/2020               | 1.875%           | 1.62         | 325,000            | 328,140            | 333,132            | 5,316               |
| FEDERAL NATL MTG ASSN<br>FEDERAL NATL MTG ASSN                             | AA+          | 02/26/2021<br>11/27/2018 | 1.375%<br>1.625% | 1.64<br>1.28 | 100,000<br>150,000 | 99,017<br>150,768  | 101,077<br>151,715 | 1,624<br>1,931      |
| FEDERAL HOME LN MTG CORP MULTICLASS  | NR           | 06/25/2020               | 3.531%           | 1.74         | 100,000            | 104,926            | 106,188            | 1,823               |
| FEDERAL HOME LN MTG CORP   | AA+          | 06/13/2018               | 4.875%           | 1.25         | 115,000            | 119,265            | 121,538            | 1,485               |
| FEDERAL HOME LN MTG CORP<br>FEDERAL HOME LN MTG CORP                       | AA+<br>AA+   | 03/27/2019<br>05/30/2019 | 3.750%<br>1.750% | 1.30<br>1.31 | 500,000<br>50,000  | 522,065<br>50,431  | 522,673<br>50,843  | 6,776<br>663        |
| FEDERAL HOME LN MTG CORP   | AA+          | 10/02/2019               | 1.250%           | 1.40         | 50,000             | 49,800             | 50,323             | 697                 |
| FEDERAL NATL MTG ASSN GTD PASSTHRU   | N.A.         | 05/01/2018               | 3.840%           | 2.64         | 250,000            | 252,995            | 266,641            | 6,679               |
| FEDERAL NATL MTG ASSN GTD PASSTHRU   | N.A.         | 04/01/2019               | 2.680%           | 1.86         | 472,069            | 479,494            | 491,689            | 8,919               |
| FEDERAL NATL MTG ASSN GTD PASSTHRU<br>FEDERAL NATL MTG ASSN GTD PASSTHRU   | N.A.<br>N.A. | 07/01/2019<br>04/01/2019 | 1.940%<br>5.000% | 1.72<br>1.87 | 464,142<br>62,564  | 465,567<br>64,231  | 468,493<br>65,946  | 8,008<br>1,201      |
| FEDERAL NATL MTG ASSN GTD PASSTHRU   | N.A.         | 07/01/2019               | 4.821%           | 1.93         | 253,576            | 268,902            | 281,311            | 5,190               |
| INTERNATIONAL BUSINESS MACHS SR GLBL                                       | A+           | 02/06/2018               | 1.369%           | 1.20         | 100,000            | 100,142            | 99,977             | 1,198               |
| IOWA FIN AUTH REV ST REVOLVING FD<br>MICROSOFT CORP NT                     | AAA          | 08/01/2018<br>06/01/2019 | 3.280%<br>4.200% | 1.31<br>1.50 | 25,000<br>100,000  | 25,526<br>105,194  | 25,640<br>105,783  | 334<br>1,573        |
| MONONA WIS TAXABLE PROM NTS 2015B  | N.A.         | 06/01/2020               | 3.250%           | 2.43         | 100,000            | 102,205            | 102,438            | 2,485               |
| NEW YORK N Y GOBDS 2011 C TAXABLE  | AA           | 10/01/2018               | 3.480%           | 1.88         | 100,000            | 102,583            | 102,255            | 1,932               |
| OHIO ST GO BDS 2009 C TAXABLE  | AA+          | 03/01/2018               | 4.371%           | 1.37         | 100,000            | 102,261            | 102,842            | 1,400               |
| ORACLE CORP SR FLT NT<br>PASADENA CALIF PUB FING AUTH L LEASE              | A+<br>AA     | 07/07/2017<br>03/01/2018 | 1.350%<br>4.224% | 1.19<br>1.68 | 25,000<br>25,000   | 25,007<br>25,390   | 25,042<br>25,496   | 296<br>426          |
| TENNESSEE VALLEY AUTH GLBL PWR 07A   | AA+          | 07/18/2017               | 5.500%           | 1.03         | 50,000             | 50,297             | 51,141             | 520                 |
| TENNESSEE VALLEY AUTH PWR BD 2008 B  | AA+          | 04/01/2018               | 4.500%           | 1.39         | 500,000            | 513,405            | 516,625            | 7,131               |
| WELLS FARGO & CO NEW SR GLBL NT<br>FEDERAL FARM CR BKS CONS SYSTEMWIDE     | A+<br>AA+    | 12/11/2017<br>10/26/2018 | 5.625%<br>1.010% | 1.44<br>1.29 | 25,000<br>100,000  | 25,531<br>99,539   | 25,993<br>100,000  | 368<br>1,283        |
| MONTGOMERY CNTY MD CTFS PARTN COPS   | N.A.         | 11/01/2019               | 1.200%           | 1.65         | 100,000            | 98,725             | 100,049            | 1,633               |
| RICHMOND VA GO PUB IMPT BDS C  | AA           | 07/15/2021               | 2.599%           | 2.06         | 100,000            | 102,453            | 105,211            | 2,115               |
| BANK NEW YORK MTN BK ENT FR  | A+           | 11/27/2020               | 2.450%           | 2.07         | 100,000            | 101,060            | 102,982<br>126,332 | 2,087<br>2,515      |
| FEDERAL NATL MTG ASSN GTD PASSTHRU GILEAD SCIENCES INC SR NT               | N.A.<br>A-   | 11/01/2020<br>09/01/2020 | 3.410%<br>2.550% | 2.04         | 117,930<br>100,000 | 123,270<br>101,610 | 103,730            | 2,087               |
| WISCONSIN ST GEN FD ANNUAL APP REV   | AA-          | 05/01/2021               | 1.616%           | 2.05         | 100,000            | 98,501             | 100,127            | 2,020               |
| PORT MORROW ORE TRANSMISSION F REV   | AA           | 09/01/2021               | 2.737%           | 2.08         | 225,000            | 230,465            | 235,863            | 4,789               |
| WACO TEX INDPT SCH DIST REF BDS<br>FEDERAL NATL MTG ASSN                   | N.A.<br>AA+  | 02/15/2020<br>05/26/2021 | 4.000%<br>1.800% | 1.64<br>1.91 | 165,000<br>260,000 | 175,407<br>259,405 | 177,944<br>260,000 | 2,868<br>4,962      |
| FEDERAL NATE MTG ASSN FEDERAL HOME LN MTG CORP                             | AA+          | 12/30/2019               | 1.500%           | 1.54         | 260,000            | 260,003            | 260,000            | 4,012               |
| FEDERAL HOME LN MTG CORP   | AA+          | 12/30/2020               | 1.750%           | 1.80         | 340,000            | 339,918            | 340,000            | 6,122               |
| FEDERAL HOME LOAN BYS CONS BDS   | AA+          | 10/28/2019<br>12/30/2021 | 1.625%<br>2.250% | 1.61<br>2.23 | 600,000<br>180,000 | 599,358<br>180,036 | 599,790<br>180,000 | 9,650<br>4,006      |
| FEDERAL HOME LOAN BKS CONS BDS<br>FEDERAL FARM CR BKS CONS SYSTEMWIDE      | AA+<br>AA+   | 07/19/2021               | 2.230%           | 2.23         | 80,000             | 79,969             | 80,000             | 1,631               |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE  | AA+          | 01/24/2022               | 2.050%           | 2.07         | 120,000            | 120,008            | 120,000            | 2,478               |

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|   |            |                       |                  |              |                  |                  |                  | Estimated<br>Annual \$ |
|---|------------|-----------------------|------------------|--------------|------------------|------------------|------------------|------------------------|
| Broker/Dealer   | Composite  |                       | Coupon           | Yield to     |                  |                  |                  | Yield                  |
| Investment Name   | Credit     | Maturity              | Rate             | Maturity     | Par Value        | Market Value     | Cost             | Earnings               |
| FEDERAL HOME LN MTG CORP  | AA+        | 10/25/2019            | 1.600%           | 1.60         | 120,000          | 119,848          | 120,000          | 1,919                  |
| FEDERAL HOME LN MTG CORP  | AA+        | 12/28/2020            | 2.000%           | 1.97         | 120,000          | 120,023          | 120,000          | 2,369                  |
| FEDERAL HOME LN MTG CORP MEDIUM                                     | AA+        | 07/27/2020            | 1.625%           | 1.62         | 80,000           | 80,007           | 80,000           | 1,299                  |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE                                 | AA+        | 10/05/2021            | 2.190%           | 2.18         | 120,000          | 120,007          | 120,000          | 2,619                  |
| FEDERAL HOME LN MTG CORP  | AA+        | 05/15/2020            | 1.600%           | 1.64         | 220,000          | 219,809          | 220,000          | 3,598                  |
| FEDERAL HOME LN MTG CORP  | AA+        | 10/26/2021            | 2.000%           | 2.01         | 220,000          | 220,000          | 220,000          | 4,411                  |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 04/27/2022            | 1.250%           | 2.15         | 220,000          | 219,925          | 219,505          | 4,733                  |
| CASH & EQUIVALENTS Capital Improvement Program Reserve Total        | •          | -                     |                  | 0.71         |                  | 365,684          | 365,684          | 2,596                  |
| Capital Improvement Program Reserve Total                           |            |                       |                  |              |                  | \$ 15,922,714    | \$ 16,058,804 \$ | 265,237                |
| Stage 2 Capacity Reserve  |            |                       |                  | 2.12         | 120,500          |                  |                  |                        |
| BERKSHIRE HATHAWAY FIN CORP GTD SR                                  | AA         | 05/15/2018            | 5.400%           | 1.42         | 100,000          | 103,703          | 103,885          | 1,471                  |
| CEDAR PARK TEX CTFS OBLIG TAXABLE                                   | AA         | 08/15/2018            | 5.280%           | 1.54         | 50,000           | 52,080           | 52,469           | 802                    |
| CISCO SYS INC SR GLBL NT  | A+         | 01/15/2020            | 4.450%           | 1.75         | 75,000           | 80,155           | 80,567           | 1,402                  |
| CLARK CNTY NEV FOR ISSUES DTD GO BDS                                | AA+        | 07/01/2017            | 4.300%           | 1.51         | 100,000          | 100,227          | 101,411          | 1,508                  |
| CONOCOPHILLIPS NT   | BBB+       | 05/15/2018            | 5.200%           | 1.58         | 50,000           | 51,677           | 51,784           | 816                    |
| COOKEVILLE TENN GO INDUSTRIAL AND                                   | N.A.       | 06/01/2017            | 3.000%           | -            | 100,000          | 100,000          | 100,904          | -                      |
| FEDERAL HOME LN MTG CORP PARTN GOLD                                 | N.A.       | 02/01/2019            | 5.000%           | 1.99         | 52,127           | 53,537           | 54,962           | 1,065                  |
| FEDERAL HOME LN MTG CORP PARTN GOLD                                 | N.A.       | 11/01/2020            | 4.500%           | 1.80         | 47,330           | 48,501           | 49,342           | 873                    |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 12/13/2019            | 2.375%           | 1.47         | 100,000          | 102,275          | 103,674          | 1,498                  |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 02/18/2021            | 1.375%           | 1.62         | 100,000          | 99,118           | 101,391          | 1,609                  |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 06/29/2018            | 0.875%           | 1.24         | 100,000          | 99,566           | 100,107          | 1,231                  |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE                                 | AA+        | 05/15/2018            | 4.500%           | 1.25         | 100,000          | 103,272          | 103,088          | 1,293                  |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE                                 | AA+        | 09/29/2017            | 4.750%           | 1.28         | 250,000          | 253,180          | 254,690          | 3,243                  |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE                                 | AA+        | 09/28/2018            | 4.780%           | 1.34         | 55,000           | 57,602           | 57,709           | 771                    |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 09/08/2017            | 2.250%           | 1.24         | 250,000          | 250,700          | 251,623          | 3,104                  |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 09/11/2020            | 2.875%           | 1.62         | 60,000           | 62,468           | 62,914           | 1,010                  |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 12/08/2017            | 3.125%           | 1.17         | 100,000          | 101,005          | 102,208          | 1,181                  |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 06/09/2017            | 1.125%           | 0.72         | 100,000          | 100,004          | 100,213          | 717                    |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE                                 | AA+        | 06/24/2019            | 1.520%           | 1.37         | 200,000          | 200,532          | 200,000          | 2,755                  |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE                                 | AA+        | 04/09/2018            | 1.039%           | 0.91         | 50,000           | 50,072           | 49,959           | 456                    |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 08/15/2019            | 5.125%           | 1.42         | 50,000           | 53,985           | 54,418           | 769                    |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 03/09/2018            | 4.625%           | 1.22         | 75,000           | 77,031           | 77,688           | 937                    |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 07/01/2019            | 4.375%           | 1.43         | 100,000          | 106,120          | 106,330          | 1,520                  |
| FEDERAL HOME LOAN BKS CONS BDS                                      | AA+        | 03/13/2020            | 4.125%           | 1.51         | 125,000          | 133,893          | 133,931          | 2,015                  |
| FEDERAL HOME LN MTG CORP  | AA+        | 07/25/2017            | 1.000%           | 1.01         | 100,000          | 100,007          | 100,070          | 1,005                  |
| FEDERAL NATL MTG ASSN   | AA+        | 01/21/2020            | 1.625%           | 1.44         | 100,000          | 100,509          | 102,006          | 1,444                  |
| FEDERAL NATL MTG ASSN   | AA+        | 06/22/2020            | 1.500%           | 1.48         | 100,000          | 100,099          | 101,466          | 1,483                  |
| FEDERAL NATL MTG ASSN   | AA+        | 11/30/2020            | 1.500%           | 1.60         | 100,000          | 99,638           | 101,038          | 1,593                  |
| FEDERAL NATL MTG ASSN   | AA+        | 12/28/2020            | 1.875%           | 1.62         | 175,000          | 176,691          | 179,379          | 2,862                  |
| FEDERAL NATL MTG ASSN   | AA+        | 02/26/2021            | 1.375%           | 1.64         | 100,000          | 99,017           | 101,077          | 1,624<br>1,444         |
| FEDERAL NATL MTG ASSN   | AA+        | 01/14/2019            | 3.275%           | 1.40         | 100,000          | 103,223          | 103,404          |                        |
| FEDERAL HOME LN MTG CORP MULTICLASS                                 | NR         | 10/25/2020            | 2.788%           | 1.63         | 66,704           | 67,727           | 68,372           | 1,101                  |
| FEDERAL HOME LN MTG CORP  | AA+        | 03/27/2019            | 3.750%           | 1.30         | 250,000          | 261,033          | 261,276          | 3,388                  |
| FEDERAL HOME LN MTG CORP  | AA+        | 05/30/2019            | 1.750%           | 1.31         | 100,000          | 100,861          | 101,685          | 1,325                  |
| FEDERAL HOME LN MTG CORP  | AA+        | 08/01/2019            | 1.250%           | 1.36         | 100,000          | 99,687           | 101,099          | 1,360                  |
| FEDERAL HOME LN MTG CORP  | AA+        | 10/02/2019            | 1.250%           | 1.40         | 100,000          | 99,599           | 100,645          | 1,393                  |
| FEDERAL HOME LN MTG CORP  | AA+        | 04/09/2018            | 0.750%           | 1.21         | 100,000          | 99,629           | 99,836           | 1,206                  |
| FEDERAL NATL MTG ASSN GTD PASSTHRU                                  | N.A.       | 05/01/2018            | 3.840%           | 2.64         | 200,000          | 202,396          | 213,313          | 5,343                  |
| FEDERAL NATL MTG ASSN GTD PASSTHRU                                  | N.A.       | 12/01/2020            | 4.000%           | 1.90         | 76,849           | 79,812           | 80,523           | 1,516                  |
| FEDERAL NATL MTG ASSN GTD PASSTHRU                                  | N.A.       | 07/01/2019            | 4.821%           | 1.93         | 212,093          | 224,911          | 235,290          | 4,341                  |
| GARNER N C GO PUB IMPT BDS TAXABLE                                  | AA+        | 02/01/2018            | 3.050%           | 1.55         | 50,000           | 50,460           | 50,791           | 783                    |
| GENERAL ELEC CAP CORP MTN   | A+         | 08/07/2018            | 1.449%           | 1.36         | 100,000          | 100,204          | 99,695           | 1,362                  |
| IOWA FIN AUTH REV ST REVOLVING FD                                   | AAA        | 08/01/2018            | 3.280%           |              | 100,000          | 102,102          | 102,559          | 1,338                  |
| JPMORGAN CHASE & CO SR NT   | Α-         | 03/01/2021            | 2.550%           | 2.33         | 50,000           | 50,382           | 51,073           | 1,171                  |
|   |            |                       |                  | _            |                  |                  | FF 40:           | 4 0 4 0                |
| LANCASTER CNTY NEB SCH DIST NO SCH<br>MCDONALDS CORP MED TERM NT FR | AA<br>BBB+ | 01/15/2021 10/15/2017 | 4.550%<br>5.800% | 2.45<br>1.38 | 50,000<br>50,000 | 53,730<br>50,783 | 55,181<br>51,165 | 1,319<br>700           |

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| Broker/Dealer   | Composite   |                          | Coupon           | Yield to     |                   |                   |                    | Estimated<br>Annual \$<br>Yield |
|---|-------------|--------------------------|------------------|--------------|-------------------|-------------------|--------------------|---------------------------------|
| Investment Name   | Credit      | Maturity                 | Rate             | Maturity     | Par Value         | Market Value      | Cost               | Earnings                        |
| NORFOLK VA GO CAP IMPT BDS 2010 B   | AA          | 03/01/2019               | 4.650%           |              | 100,000           | 104,769           | 105,244            | 1,992                           |
| NORTH ST PAUL MAPLEWOOD MINN I GO   | AA          | 02/01/2018               | 5.000%           | 1.28         | 100,000           | 102,278           | 103,176            | 1,306                           |
| SAN LUIS ARIZ PLEDGED EXCISE T REV  | N.A.        | 07/01/2017               | 2.000%           | 1.76         | 100,000           | 99,984            | 100,000            | 1,757                           |
| TENNESSEE VALLEY AUTH PWR BD 2008 B   | AA+         | 04/01/2018               | 4.500%           |              | 200,000           | 205,362           | 206,530            | 2,852                           |
| U S BANCORP MTNS BK ENT FR  | AA-         | 11/15/2018               | 1.950%           |              | 100,000           | 100,551           | 100,151            | 1,550                           |
| UNIVERSITY CALIF REVS FOR PREV GEN  | AA          | 07/01/2019               | 1.796%           |              | 50,000            | 50,137            | 49,640             | 727                             |
| WELLS FARGO & CO NEW SR GLBL NT   | A+          | 12/11/2017               | 5.625%           | 1.44         | 100,000           | 102,122           | 103,971            | 1,472                           |
| XTO ENERGY INC SR NT  | AA+         | 06/15/2018               | 5.500%           | 1.48         | 100,000           | 104,169           | 106,117            | 1,544                           |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE<br>MONTGOMERY CNTY MD CTFS PARTN COPS   | AA+<br>N.A. | 10/26/2018               | 1.010%<br>1.200% | 1.29         | 200,000           | 199,078           | 200,000<br>100,049 | 2,566<br>1,633                  |
| BANK NEW YORK MTN BK ENT FR   | A+          | 11/01/2019<br>11/27/2020 | 2.450%           | 1.65<br>2.07 | 150,000           | 98,725<br>151,590 | 154,473            | 3,130                           |
| GILEAD SCIENCES INC SR NT   | A-          | 09/01/2020               | 2.550%           |              | 150,000           | 152,415           | 155,595            | 3,131                           |
| WISCONSIN ST GEN FD ANNUAL APP REV  | AA-         | 05/01/2021               | 1.616%           |              | 100,000           | 98,501            | 100,127            | 2,020                           |
| FEDERAL HOME LN MTG CORP  | AA+         | 08/25/2021               | 1.250%           |              | 90,000            | 88.889            | 90,000             | 1,724                           |
| METRO WASTEWTR RECLAMATION DIS REV  | AA+         | 04/01/2019               | 4.718%           | 1.80         | 100,000           | 105,739           | 107,178            | 1,903                           |
| WACO TEX INDPT SCH DIST REF BDS   | N.A.        | 02/15/2020               | 4.000%           |              | 55,000            | 58,469            | 59,315             | 956                             |
| FEDERAL HOME LN MTG CORP  | AA+         | 03/30/2021               | 1.500%           | 1.72         | 60,000            | 58,601            | 60,000             | 1,008                           |
| FEDERAL HOME LN MTG CORP  | AA+         | 09/30/2021               | 1.050%           | 2.40         | 100,000           | 98,094            | 99,900             | 2,349                           |
| FEDERAL NATL MTG ASSN   | AA+         | 09/30/2019               | 1.250%           |              | 60,000            | 59,661            | 59,985             | 861                             |
| FEDERAL NATL MTG ASSN   | AA+         | 05/26/2021               | 1.800%           |              | 60,000            | 59,863            | 60,000             | 1,145                           |
| FEDERAL HOME LN MTG CORP  | AA+         | 12/30/2020               | 1.750%           | 1.80         | 100,000           | 99,976            | 100,000            | 1,801                           |
| FEDERAL HOME LN MTG CORP  | AA+         | 10/28/2019               | 1.625%           | 1.61         | 200,000           | 199,786           | 199,930            | 3,217                           |
| FEDERAL NATL MTG ASSN   | AA+         | 08/24/2020               | 1.875%           |              | 250,000           | 250,033           | 250,000            | 4,636                           |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE   | AA+         | 07/19/2021               | 2.030%           |              | 80,000            | 79,969            | 80,000             | 1,631<br>1,239                  |
| FEDERAL HOME IN MTC CORP  | AA+<br>AA+  | 01/24/2022 10/25/2019    | 2.050%<br>1.600% |              | 60,000<br>380,000 | 60,004<br>379,517 | 60,000<br>380,000  | 6,076                           |
| FEDERAL HOME LN MTG CORP<br>FEDERAL HOME LN MTG CORP  | AA+         | 12/28/2020               | 2.000%           | 1.97         | 310,000           | 310,059           | 310,000            | 6,121                           |
| FEDERAL HOME LN MTG CORP MEDIUM   | AA+         | 07/27/2020               | 1.625%           |              | 40,000            | 40,004            | 40,000             | 649                             |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE   | AA+         | 10/05/2021               | 2.190%           |              | 280,000           | 280,017           | 280,000            | 6,110                           |
| FEDERAL FARM CR BKS CONS SYSTEMWIDE   | AA+         | 01/05/2022               | 2.240%           |              | 120,000           | 120,016           | 120,000            | 2,667                           |
| FEDERAL HOME LN MTG CORP  | AA+         | 10/26/2021               | 2.000%           |              | 150,000           | 150,000           | 150,000            | 3,008                           |
| FEDERAL HOME LOAN BKS CONS BDS  | AA+         | 04/27/2022               | 1.250%           |              | 150,000           | 149,949           | 149,663            | 3,227                           |
| CASH & EQUIVALENTS  | -           | -                        | -                | 0.71         | -                 | 142,871           | 142,871            | 1,014                           |
| Stage 2 Capacity Reserve Total  |             |                          |                  |              |                   | \$ 9,224,397      | \$ 9,300,121       | \$ 148,170                      |
| Subtotal, Bank of the West  |             |                          |                  |              |                   | \$ 28,639,521     | \$ 28,877,967      | \$ 467,062                      |
| California Local Agency Investment Fund   |             | LAIF                     | -                | 0.925        |                   | \$ 2,950,202      | \$ 2,950,202       | 27,289                          |
| TOTAL UNRESTRICTED INVESTMENTS  |             |                          |                  |              |                   | \$ 31,589,723     | \$ 31,828,169      | \$ 494,352                      |
| Bank of New York (Trustee)  |             |                          |                  |              |                   | 14.41             |                    |                                 |
| 2008 Reserve Account - Morgan Stanley Treas Sec X9USDMORS   |             | -                        | 0.000%           |              |                   | 11<br>4           | 11<br>4            |                                 |
| 2008 Revenue Account - Morgan Stanley Treas Sec X9USDMORS   |             | -                        | 0.000%           |              |                   | 4,329             | 4,329              |                                 |
| 2008 Interest Account - Morgan Stanley Treas Sec X9USDMORS  | ٨٥٥         | 7/26/2019                | 0.000%<br>1.150% |              |                   | 4,744,389         | 4,780,000          | 55.035                          |
| 2009 Reserve Account - Federal National Mortgage Assn 313G3Q73  | Aaa<br>Aa   | 7/24/2019                | 2.000%           |              |                   | 151,534           | 150,000            | 3,000                           |
| 2009 Reserve Account - BMW BK North Amer Salt Lake 05580ACK8<br>2009 Reserve Account - Morgan Stanley Treas Sec X9USDMORS | Ad          | 772472019                | 0.000%           |              |                   | 71,244            | 71,244             | -                               |
| 2009 Reserve Account - Morgan Stanley Treas Sec X905DMORS   |             | -                        | 0.000%           |              |                   | 62,656            | 62,656             | -                               |
| 2009 Revenue FD Account - Morgan Stanley Treas Sec X9USDMORS  |             | -                        | 0.000%           |              |                   | 534               | 534                | -                               |
| 2014 Revenue Account - Goldman Sachs Fin Sq InstI X9USDGLD4   |             | -                        | 0.000%           |              |                   | 425               | 425                |                                 |
| 2014 Revenue Account - Cash   |             | -                        | 0.000%           |              |                   | 2                 | 2                  | -                               |
| 2014 Interest Account - Goldman Sachs Fin Sq Instl X9USDGLD4  |             | -                        | 0.000%           | -            |                   | 13                | 13                 | -                               |
| 2014 Principal Account - Goldman Sachs Fin Sq Instl X9USDGLD4   |             | -                        | 0.000%           |              |                   | 7                 | 7                  | -                               |
| 2014 Project Account - Goldman Sachs Fin Sq Instl X9USDGLD4   |             | -                        | 0.000%           |              |                   | 3,256             | 3,255              | -                               |
| 2014 Project Account - Cash   |             | -                        | 0.000%           |              |                   | 14                | 14                 | -                               |
| 2014 COI Account - Goldman Sachs Fin Sq Instl X9USDGLD4   |             | -                        | 0.000%           |              |                   | 5,135             | 5,133<br>22        |                                 |
| 2014 COI Account - Cash   |             | -                        | 0.000%           |              |                   | 22<br>2,795,802   | 2,073,802          | 25,861                          |
| 2015 Project Account - LAIF   |             | -                        | 0.000%           |              |                   | 2,795,802         | 2,073,002          | 20,001                          |
| 2015 Project Account - JP Morgan Prime MMKT Insti X9USDJPMP   |             |                          | 0.000%           |              |                   | 190               | 190                | -                               |
| 2015 Project Account - Cash 2015 Revenue Account - JP Morgan Prime MMKT Instl X9USDJPMP                                   |             |                          | 0.000%           |              |                   | 163               | 163                | -                               |
| 2015 Revenue Account - Or Morgan Filme MMRT Instrict A903B3FMF  |             | -                        | 0.000%           |              |                   | -                 | -                  | -                               |
|   |             |                          |                  |              |                   |                   |                    |                                 |

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| Broker/Dealer<br>Investment Name                               | Composite<br>Credit | Maturity  | Coupon<br>Rate | Yield to<br>Maturity | Par Value | Market Value    | Cost            |     | Estimated Annual \$ Yield Earnings |
|--|---------------------|-----------|----------------|----------------------|-----------|-----------------|-----------------|-----|------------------------------------|
| 2008 Escrow Account - United States Treasury Notes 912828NR7   | Aaa                 | 7/31/2017 | 2.375%         | 2.37                 |           | 7,509,100       | 7,715,749       | 250 | 177,966                            |
| 2008 Escrow Account - Cash                                     |                     |           | 0.000%         |                      |           | 581             | 581             |     |                                    |
| 2009 Escrow - United States Treasury 912828XP0                 | Aaa                 | 7/31/2017 | 0.625%         | 0.63                 |           | 596,797         | 596,728         |     | 3,760                              |
| 2009 Escrow - United States Treasury 912828UJ7                 | Aaa                 | 1/31/2018 | 0.875%         | 0.88                 |           | 597,832         | 599,629         |     | 5,261                              |
| 2009 Escrow - Resolution Funding Corp Interest Strip 76116EFS4 | Aaa                 | 7/15/2018 | 0.000%         |                      |           | 333,234         | 329,183         |     |                                    |
| 2009 Escrow - United States Treasury 912828VQ0                 | Aaa                 | 7/31/2018 | 1.375%         | 1.37                 |           | 263,494         | 265,978         |     | 3,610                              |
| 2009 Escrow - United States Treasury 912828B33                 | Aaa                 | 1/31/2019 | 1.500%         | 1.49                 |           | 605,448         | 610,349         |     | 9,021                              |
| 2009 Escrow - Tunisia Government Aid Bonds 066716AG6           | Aaa                 | 7/16/2019 | 1.686%         | 1.72                 |           | 39,670,738      | 40,944,692      |     | 682,337                            |
| 2009 Escrow - Cash   |                     |           | 0.000%         |                      |           | 2,626           | 2,626           |     |                                    |
| Subtotal, Bank of New York (Trustee)                           |                     |           |                |                      |           | \$ 57,419,583   | \$ 58,217,319   | \$  | 965,851                            |
| Less Amounts held in Escrow for 2008 and 2009 Bond Defeas      | ance                |           |                |                      |           | \$ (49,579,851) | \$ (51,065,514) | \$  | (881,954)                          |
| Net Total, Bank of New York (Trustee)                          |                     |           |                |                      |           | \$ 7,839,732    | \$ 7,151,805    | \$  | 83,896                             |
| Uninvested Operating Cash                                      |                     | -         |                |                      |           | 388,805         | 388,805         |     |                                    |
| TOTAL CASH & INVESTMENTS, UNRESTRICTED AND WITH TRUST          | EE                  |           |                |                      |           | \$ 39,818,259   | \$ 39,368,779   |     | 578,248                            |
|  |                     |           |                |                      | Weighted  | Average Yield   | to Maturity %   |     | 1.45%                              |

| Summary by Investment Type:            | Market Value  |
|--|---------------|
| US Treasuries                          | \$ 138,778    |
| Agencies                               | 26,433,794    |
| Commercial Paper / Corporate Bonds     | 2,503,377     |
| Municipal Bonds / Notes                | 4,024,463     |
| Money Market / Certificates of Deposit | 971,843       |
| Local Agency Investment Fund           | 5,746,004     |
| TOTAL                                  | \$ 39,818,259 |
| Summary by Purpose / Restriction Level | Market Value  |
| Working Capital                        | \$ 3,339,006  |
| Operations & Capital Budget Reserve    | 3,492,410     |
| Capital Improvement Program Reserve    | 15,922,714    |
| Stage 2 Capacity Reserve               | 9,224,397     |
| Debt Reserve                           | 5,043,577     |
| Debt Proceeds                          | 2,796,155     |
| TOTAL                                  | \$ 39,818,259 |
| Summary by Liquidity:                  | Market Value  |
| 0-1 years                              | \$ 14,646,696 |
| 1-2 years                              | 4,294,081     |
| 2-3 years                              | 13,397,408    |
| 3-5 years                              | 7,480,074     |
| TOTAL                                  | \$ 39,818,259 |

SVCW has sufficient liquid resources available to meet expenditure requirements per SVCW's investment policy. All SVCW investments are in compliance with SVCW's Investment Policy.

M. Anderson

# ENGINEERING REPORT: JUNE 2017 CAPITAL IMPROVEMENT PROGRAM IMPLEMENTATION

Menlo Park Pump Station Project (7004) and Redwood City Pump Station Project (7005): Rehabilitate the Menlo Park Pump Station and replace the Redwood City Pump Station

These two pump station projects are scheduled with construction phases overlapping the Gravity Pipeline and Front of Plant Projects so that operation can occur when these projects are complete. The Menlo Park Pump Station will be rehabilitated within the existing pump station structure. In Redwood City, a new pump station will be constructed directly adjacent the existing pump station.

<u>Planned Commission Actions:</u> Approve Predesign Task Orders – August 2017

Front of Plant Site Civil Project (6004): Prepare Front of Plant site for RESCU Program by stabilizing the soil and providing roads and utilities.

This is the first construction project of the RESCU program. Freyer & Laureta completed the design for this project, which includes lime stabilization of the soil and grading at the front of the plant. It also adds a new access road and employee parking, lighting, and conduits for future utilities to support the construction. Teichert Construction was awarded the construction contract in June 2017.

<u>Planned Commission Actions:</u> Approve Engineering Services During Construction Task Order – July 2017

<u>CCT Concrete and Steel Protective Coating Replacement Project (9107):</u> Repair cracks and coat steel piping within the Chlorine Contact Tank.

An inspection of the first pass of the Chlorine Contact Tank indicated that the concrete inside the tank remains in good condition, apart from some cracks in the walls and ceiling that require repair. Additionally, there is some steel piping and valves within the tank that need to be re-coated.

<u>Planned Commission Actions:</u> Approve Construction Contract – July 2017

<u>Dual Media Filters 6A and 6B (9222):</u> Outfit the remaining two Dual Media Filters, including coatings, underdrain system, filter media, air scour equipment, and associated valves and piping.

Report By: \_\_T.H.\_\_ 5D-1

The DMF 6A and 6B project will provide reliability for wet weather events; wet weather flows are sometimes diverted around the filters when storm flows reach approximately 60 to 65 MGD. Completion of this work will allow higher flow to be treated before it is necessary to divert some or all flow around the filters. The practice of diverting flow around the filters is currently allowed in SVCW's NPDES permit, but is expected to be eliminated in upcoming permits. This work will duplicate the systems already installed in the ten active filters. The construction work is being performed by ERS with design assistance from Kennedy/Jenks.

Planned Commission Actions: Accept Project – August 2017

<u>Effluent Pipeline Replacement Project (6012):</u> Replace the effluent pipeline from where it exits the main structure to where it enters the San Francisco Bay.

The pipeline taking treated effluent to the bay for final discharge was found to be leaking and a project was awarded to Power Engineering to replace the pipeline in June 2015. Work has been ongoing since that time.

A method to protect the connection between the plant main structure and the HDPE pipeline needed to be designed as the project progressed, as it was not determined at the time the original project cost was developed. A change order was negotiated with the contractor to place a concrete bridge around the connection point to protect the pipe from unnecessary loads. Work is nearing completion on this critical project.

Planned Commission Actions: Accept Project – August 2017

<u>Thickening Improvements – Phase 1 (9168):</u> Procure and install two rotary drum thickeners to thicken primary sludge.

The SVCW plant is currently being operated with one gravity thickener (of the original four). In September 2015, the Commission authorized a task order for the design of the rehabilitation of the thickeners. The construction cost estimate provided by the designer exceeded the budget of the project, so it was deferred. The decision was made to run the existing thickeners until near-failure and then replace them with rotary drum thickeners. The gravity thickeners experienced a significant failure in February 2017. At the March 2017 meeting, the Commission authorized purchase of two rotary drum thickeners; these have been ordered and are in the process of being manufactured. The Rotary Drum Thickeners will also be used to facilitate future recuperative thickening of the digester contents to improve digester volatile solids destruction resulting in increased digester gas production.

Simultaneous with the manufacturing of the RDTs, the construction and installation contract documents are being completed for public bid.

<u>Planned Commission Actions:</u> Approve Installation Contract – September 2017

Gravity Pipeline (6008) and Front of Plant Projects (6013, 6014, 9160): Deliver these two RESCU projects using a Progressive Design Build delivery method.

In January 2016, the Commission approved a policy outlining procedures for using the Design-Build method for project delivery. The Commission also provided direction to staff to prepare an RFQ for wastewater treatment plant projects that are good candidates for the design-build method of project delivery. Task orders were presented at the January 2017 Commission meeting for approval of Owner's Advisor (OA) services to prepare Requests for Qualifications (RFQs) and Requests for Proposals (RFPs) for Progressive Design-Build (PDB) delivery of two of the Conveyance System Projects. The RFQs were released, three proposing firms shortlisted for both projects and the RFPs have been issued to the shortlisted firms. It is expected that PDB entities will be selected in October 2017.

<u>Planned Commission Actions:</u> Approve PDB Entity Selection and Phase 1
Contracts – October and November 2017

Wastewater Treatment Plant Improvements Phase 2 (9186, 9189, 9084, 9120, 9197, 9224): Rehabilitation and/or replacement of six treatment plant mechanical processes.

Staff has submitted an application to the State Water Resources Control Board to obtain a loan for a number of wastewater treatment plant improvements. Previously, a SRF loan was obtained for Phase 1 of the WWTP improvements; the currently submitted projects comprise Phase 2. SVCW staff are pursuing alternative funding sources which may be needed if SRF funds are not appropriated. Six projects within Phase 2 would benefit by using the Design-Build process for implementation. To that end, a task order scope and budget was negotiated with an SVCW consultant to provide Owner's Advisor services. Preliminary design is underway, and it is expected that an RFQ will be completed in November 2017.

<u>Planned Commission Actions:</u> Approve Procurement Documents – January 2018
Authorize Issuance of RFQ – January 2018

#### SVCW Capital Improvement Program Actual Expenditure vs. Plan Through May 31, 2017

| Project Phase     | Project<br>Count | ,    | Amended 2015<br>CIP<br>Update | Actual Spent<br>thru May 2017 | \$ Unspent/<br>Remaining | % Unspent/<br>Remaining |
|-------------------|------------------|------|-------------------------------|-------------------------------|--------------------------|-------------------------|
| Completed         | 103              | \$   | 139,194,565                   | \$<br>137,321,505             | \$<br>1,873,060          | 1.3%                    |
| In Construction   | 29               |      | 76,180,429                    | 64,627,737                    | 11,552,693               | 15.2%                   |
| Planning & Design | 35               |      | 461,278,096                   | 28,387,841                    | 432,890,255              | 93.8%                   |
| Other             | 33               |      | 136,485,980                   | 5,606,396                     | 130,879,584              | 95.9%                   |
| TOTAL             | 200              | * \$ | 813,139,071                   | \$<br>235,943,478             | \$<br>577,195,592        | 71.0%                   |

<sup>\*</sup> Consistent with the January 2017 Long Range Financial Plan, project cost estimates were increased by the construction cost index as provided by Engineering News Record.

|                      |                |  |  |                                     |                                  |                                  | 14-Apr-17                               |
|----------------------|----------------|--|--|-------------------------------------|----------------------------------|----------------------------------|---|
| Project<br>Phase     | Project<br>No. | Project Name   | Project Description/Status   | 2008 CIP<br>(Original,<br>2007 \$s) | 2013 CIP<br>Update<br>(2010 \$s) | 2015 CIP<br>Update<br>(2015 \$s) | Actual Spent<br>thru<br>May 2017        |
| Complete             | 6001           | 48-inch Force Main Reliability                                       | Replace the entire length of 48-inch diameter section of force   | • •                                 |                                  | \$ 40,000,000                    | \$ 41,204,050                           |
|                      |                | Improvement  | main from RCPS to SCPS. This project incorporated CIP #6005 which was deleted in the CIP Update.   | , 2,233,133                         | ,,,                              | , ,,,,,,,,,,                     | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Complete             | 6002           | Conveyance System Master Plan (CSMP)                                 | Planning for replacement and/or repail of force main and all five pump stations, including screening at the treatment  | 1,250,000                           | 2,386,483                        | 2,374,494                        | 0                                       |
| Complete             | 7010           | Pump Stations Preliminary Design and CEQA                            | Prepare preliminary design (up to 30% design) for all pump station work including support for CEQA and SRF loan  | -                                   | 3,000,000                        | 3,128,769                        | 3,083,328                               |
| Complete             | 7013           | Pump Stations Secondary<br>Communications                            | Provide secondary communications for remote monitoring and control   | -                                   | -                                | 51,900                           | 33,289                                  |
| Complete             | 8001           | Central Data Acquisition Unit PLC System Upgrade                     | Central Data Acquisition Unit PLC System Upgrade; Replacement for Automation Program.  | 127,700                             | 32,592                           | 32,592                           | 25,220                                  |
| Complete             | 8002           | Auto-reset of Effluent Pumps   | Remote reset of effluent pumps after a power outage.   | 38,900                              | 15,266                           | 15,266                           | -                                       |
| Complete             | 8003           | Disinfection Area SCADA  | Tie-in disinfection area to the SCADA network in conjunction with Hypochlorite proejct (9015)  | 16,100                              | -                                | -                                | -                                       |
| Complete             | 8004           | Install SCADA Servers  | Purchase and install and program independent servers for SCADA use only.   | 170,200                             | 163,002                          | 91,040                           | 91,040                                  |
| Complete             | 8005           | Install MCC PLC  | Installation of MCC PLC in support of the Automation   | 214,900                             | 209,226                          | 209,225                          | 202,370                                 |
| Complete             | 8006           | Turbine #1A-4B Air Flow Monitor                                      | Combined with Activated Sludge Automation (CIP 8017)   | 160,900                             | -                                | -                                | -                                       |
| Complete             | 8008           | Aeration Basins #1-4 Motorized Effluent Gate Controls                | Combined with Activated Sludge Automation (CIP 8017)   | 201,100                             | -                                | -                                | -                                       |
| Complete             | 8009           | Aeration Basins #1-4 Mudvalve Operation                              | Combined with Activated Sludge Automation (CIP 8017)   | 80,500                              | -                                | -                                | -                                       |
| Complete             | 8010           | WAS Flow Controls  | Combined with Activated Sludge Automation (CIP 8017)   | 20,200                              | -                                | -                                | -                                       |
| Complete<br>Complete | 8011<br>8012   | RAS Pump #1-6 Speed Adjust Secondary Clarifier Inner / Outer         | Combined with Activated Sludge Automation (CIP 8017)   | 360,600<br>80,500                   | -                                | -                                |   |
| Complete             | 8013           | Gates Motorized Controls  WAS Pump #1-4 Speed Adjust                 | Combined with Activated Sludge Automation (CIP 8017)  Combined with Activated Sludge Automation (CIP 8017)   | 244,400                             | -                                | _                                |   |
| Complete             | 8015           | CCT Weir Sluice Gate Operator  | Combined with Activated Sludge Automation (CIP 8017)  Combined with Activated Sludge Automation (CIP 8017)   | 128,500                             | -                                | -                                |   |
| Complete             | 8017           | Activated Sludge Process Automation (Aeration and                    | Combine automation projects for processes related to Activated Sludge; this project is complete. Automates the   | 4,411,400                           | 8,428,965                        | 7,474,051                        | 7,473,607                               |
| Complete             | 8019           | Secondary Clarifiers). Aeration Basin Gate Actuators                 | activated sludge process. Combined with Activated Sludge Automation (CIP 8017)   | 278,836                             | 6,569                            | 6,569                            | -                                       |
| Complete             | 8020           | Aeration Basin #1-4 Inlet Gate<br>Controls                           | Combined with Activated Sludge Automation (CIP 8017)   | 80,500                              | -                                | -                                | -                                       |
| Complete             | 8022           | SCADA Process Graphics on<br>Information Management System           | Enable SCADA view and data across IMS Network to allow data views from remote locations (offsite)  | 103,500                             | 107,041                          | 62,936                           | 62,936                                  |
| Complete             | 8026           | Septic System (Grease Receiving) Auto Controls and Level Measurement | Automatic controls tied into SCADA system for monitoring grease receiving station operation. Expenditures charged to CIP #9021   | 47,600                              | 19,019                           | -                                | 5,327                                   |
| Complete             | 8027           | Drying Bed Feed Flow<br>Measurement                                  | Install a new magnetic flow meter for measuring the amount of sludge discharged to drying beds.  | 54,100                              | 6,232                            | 6,232                            | 0                                       |
| Complete             | 8037           | Automation System Integration -<br>Bond Funded                       | Pulls out global automation programming tasks being completed by B&V into SRF or Bond funded categories.   | -                                   | 620,260                          | 646,883                          | 637,048                                 |
| Complete             | 9005           | Primary Scum Grinders  | Purchase and install 3 new grinders. Work was completed in house and via maintenance budget.   | 265,700                             | -                                | -                                | -                                       |
| Complete             | 9006           | Purchase Integrated Tool Vehicle                                     | Eliminate need for rental. Purchase vehicle to facilitate access to decks with large equipment   | 104,000                             | 79,502                           | 81,992                           | 81,992                                  |
| Complete             | 9008           | Centrifuge Motor Drive Replacement                                   | Replace motor drive on centrifuge.   | 161,500                             | 71,808                           | 71,808                           | (0)                                     |
| Complete             | 9010           | Real-time Wind Direction<br>Information                              | Monitor wind direction & speed; download to SCADA. Use for odor complaint documentation. Project complete.   | 19,000                              | 1,633                            | 1,633                            | -                                       |
| Complete             | 9011           | Portable Trash Pump  | Replaces need to rent portable pump in response to flooding, overflows, and routine dewatering. Trailer-mounted, diesel driven 6" pump. Project complete.                                      | -                                   | -                                | 37,859                           | 37,859                                  |
| Complete             | 9012           | Digester #3 Rehabilitation and Upgrade                               | Repair digester for use as a primary digester. Clean digester, repair dome and skirt, slip-line bottom mix line.   | 1,811,400                           | 3,415,426                        | 3,792,600                        | 3,792,600                               |
| Complete             | 9013           | Waste Gas Burner Rehabilitation                                      | Rehabilitate existing burners, including pilot and air flow monitoring equipment. Air permit required. Complete  | 999,800                             | 649,231                          | 726,141                          | 725,594                                 |
| Complete             | 9016           | High Pressure Air Piping and   | before re-roofing SHB Replace galvanized piping throughout the Plant used for compressed air delivery.   | 273,000                             | 474,200                          | 468,552                          | 468,552                                 |
| Complete             | 9018           | Instrument Air Recycled Water For In-Plant Use                       | Utilize recycled water for sprinkler system in new   | 807,300                             | 556,934                          | 585,790                          | 585,790                                 |
| Complete             | 9019           | Bisulfite Injector System  | administration buildng as well as other in-plant uses. Alternate dechlorination injection system for reliability   | 225,900                             | 16,740                           | 16,740                           | 6,231                                   |
| Complete             | 9021           | Improvements Grease Receiving Station Reliability Improvements and   | Convert station to two pits, allowing for expanded volume  | 320,200                             | 1,698,002                        | 1,730,417                        | 1,730,417                               |
|                      |                | Odor Control   | storage. Improvements to controls, pumping, mixing.  |                                     |                                  |                                  |   |
| Complete             | 9022           | Existing Freight Elevator<br>Modernization                           | Bring passenger and freight elevators up to modern standards; replaces controls. Passenger elevator deleted from this project and included with Administration/Plant Control Building project. | 496,700                             | 1,080,137                        | 1,092,137                        | 1,092,137                               |

|          |         |  |  |                        |                    |                    | 14-Apr-17            |
|----------|---------|--|--|------------------------|--------------------|--------------------|----------------------|
| Project  | Project |  |  | 2008 CIP<br>(Original, | 2013 CIP<br>Update | 2015 CIP<br>Update | Actual Spent<br>thru |
| Phase    | No.     | Project Name   | Project Description/Status   | 2007 \$s)              | (2010 \$s)         | (2015 \$s)         | May 2017             |
| Complete | 9023    | Odor & Corrosion Control Master<br>Plan                | Address overall plant odor control and corrosion control needs.  | 148,500                | 95,182             | 95,182             | -                    |
| Complete | 9028    | Laboratory Building Roof<br>Rehabilitation             | Rehabilitate laboratory building roof.   | 23,400                 | 80,000             | 106,978            | 106,978              |
| Complete | 9029    | Solids Handling Building Control<br>Room HVAC/Scrubber | Air scrubbing to protect sensitive equipment, includes new breaker in (E) MCC, disconnect switch, conduit & wire for air handling unit.  | 473,400                | 349,334            | 390,681            | 390,764              |
| Complete | 9030    | Secondary Clarifier Collector Drive<br>Rehabilitation  |  | 251,200                | 435,000            | 471,182            | 471,182              |
| Complete | 9032    | Wireless Network Access                                | Extend wireless naturally throughout plant   | 185,900                | 250,000            | -                  | -                    |
| Complete | 9035    | Expansion Effluent Pipe Access Hatch                   | Extend wireless network throughout plant.  Install an access hatch to the effluent pipe to facilitate inspection, cleaning, and repairs.   | 215,300                | 215,300            | 123,508            | 123,508              |
| Complete | 9036    | Primary Sludge Piping<br>Rehabilitation                | Combined with Bilge Pit and Pumping project (221)  | 136,300                | 541,152            | 559,131            | 559,131              |
| Complete | 9038    | Moyno Progressive Cavity Pump<br>Replacement           | Replace all Moyno pumps throughout the plant; replacement parts no longer available.   | 814,600                | -                  | -                  | -                    |
| Complete | 9040    | Digester #2 Cleaning                                   | Clean D2; 1 digester every 5 years   | 269,100                | 162,630            | 162,630            | 162,630              |
| Complete | 9075    | IMS System Equipment Replacement                       | Purchase replacement and additional servers for overall Plant computer information management system.  | 572,800                | 572,800            | 67,517             | 52,474               |
| Complete | 9076    | Digester Mix Pump Rehabilitation                       | Rebuild one pump every three years; purchase a spare pump.   | 275,000                | -                  | -                  | -                    |
| Complete | 9095    | Digester #2 Cover Repair                               | Scheduled repair and recoat of D2; expect to replace 15-20 years out   | 788,200                | 3,000,000          | 3,072,075          | 3,072,075            |
| Complete | 9099    | Solids Handling Building HVAC Air                      | Implement odor and corrossion control for entire SHB   | 1,673,100              | 1,911,100          | 2,152,400          | 2,340,918            |
| Complete | 9101    | Scrubber-Implementation Fresh Water Lagoon Cleaning    | Clean fresh water lagoon to provide necessary volume for   | 1,123,200              | 711,618            | 795,845            | 795,845              |
| Complete | 9104    | Septage Receiving Area Odor<br>Control                 | stormwater runoff.  2nd grease pump, in-line grinder and local control panel.  Odor control pulls negative pressure in pit to eliminate foul   | 1,115,400              | 71,602             | 71,602             | 71,602               |
| Complete | 9106    | Laboratory Information Management System (LIMS)        | odors. Delete and combine with 9021. Plan and proceed with implementation of LIMS for laboratory data and process information.   | 490,100                | 156,939            | 116,083            | 152,667              |
| Complete | 9114    | Historian Software                                     | Software purchase and installation to facilitate historical tracking of SCADA data.  | 34,100                 | 2,366              | 2,366              | -                    |
| Complete | 9124    | Biosolids Master Plan                                  | Master plan for handling, hauling and disposal/reuse of  | 6,373,600              | 694,523            | 694,523            | 694,974              |
| Complete | 9125    | Plant Service Road Resurfacing-<br>Phase 1             | biosolids.  Phase 1 of overall Plant resurfacing project; repairs or expansion of paved areas in anticipation of upcoming construction activities. Project complete. Transfer funds                      | 182,200                | 448,890            | 503,138            | 503,138              |
| Complete | 9154    | Cogeneration Engine Replacement                        | from 9131 to cover overage.  Upgrade cogeneration engine to enable full utilization of   | 7,227,900              | 10,005,000         | 13,500,000         | 17,554,800           |
| Complete | 9155    | Natural Gas to Plant                                   | biogas produced.  Pipe natural gas from front entrance to enable its use as fuel blending for the cogeneration engines and in administration building.   | 181,500                | 401,042            | 419,640            | 419,640              |
| Complete | 9156    | Administation and Plant Control Building Replacement   | Build a new administration and control building at existing location.  | 11,408,900             | 20,000,000         | 21,247,355         | 21,236,430           |
| Complete | 9157    | Solids Handling Building Roof Replacement              | Replace the roof on SHB; leaks occurring.  | 226,200                | 70,203             | 70,203             | 70,203               |
| Complete | 9163    | Demolition of Abandoned Equipment in Solids Handling   | Demolish/remove equipment in SHB that has not bee in operation for over 25 years.  | -                      | 1,469,383          | 1,557,091          | 0                    |
| Complete | 9167    | Building<br>Boiler Replacement                         | Replace boilers due to age and undersized for future use. Includes replacement of piping. Project is being constructed as a CCO to the Cogen Project.  | -                      | 400,000            | 108,050            | -                    |
| Complete | 9178    | Levee Repair behind Warehouse                          | Levee leaks when the stormwater retention basin fills to a certain level; this project repairs the levee.  | -                      | 375,000            | 10,782             | -                    |
| Complete | 9179    | Pretreatment Program Sample<br>Room                    | Provide a wet lab receiving area for source control to prepare samples prior to analysis and also storage of equipment.  | -                      | 389,000            | 575,000            | 633,142              |
| Complete | 9180    | Maintenance Shop Reconfiguration                       | Reconfigure maintenance spaces that have been displaced by other projects.   | -                      | 1,372,800          | 228,038            | 280,541              |
| Complete | 9183    | Stage 1 Screening at Plant Influent                    | Construct a screening facility at influent end of plant.Originally to be funded partially via CIP and partially from Operating budget in approximately 25/75 split.                                      | -                      | 858,000            | 4,844,000          | 4,217,215            |
| Complete | 9193    | T1 and T2 Replacement                                  | Replace Transformers T1 and T2. Do work as CCO to 9801 - 9804 (Power Reliability). Transfer project budget.  | -                      | 1,029,600          | -                  | -                    |
| Complete | 9194    | T3 Replacement   | Replace Transformer T3. Do work as CCO to 9801 - 9804  | -                      | 514,800            | -                  | -                    |
| Complete | 9195    | Wetside Power  | (Power Reliability). Transfer project budget. Installs new PDP-2 and replaces old transformers, T1, T2, and T3. Adds new T4. Do work as CCO to 9801 - 9804 (Power Reliability). Transfer project budget. | -                      | 1,716,000          | 111,831            | -                    |
| Complete | 9198    | Hot Water Piping Improvements -<br>Phase I             | Provide pumps and piping to allow the hot water loop to serve the new Plant Control and Lab Buildings.   | -                      | 171,600            | 31,738             | -                    |

### SVCW Capital Improvement Program CIP Project Status - COMPLETED

|          |         |  |   |                        |                    |                    | 14-Apr-17                        |
|----------|---------|--|---|------------------------|--------------------|--------------------|----------------------------------|
| Project  | Project | Duningt Name   | Braiast Dassyintian/Status  | 2008 CIP<br>(Original, | 2013 CIP<br>Update | 2015 CIP<br>Update | Actual Spent<br>thru<br>May 2017 |
| Phase    | No.     | Project Name   | Project Description/Status  | 2007 \$s)              | (2010 \$s)         | (2015 \$s)         | May 2017                         |
| Complete | 9199    | Hot Water Piping Improvements -<br>Phase II                        | Add primary and secondary pumping to connect new cogeneration engines to the Plant hot water loop. Do work as CCO to 9154, Cogen. Transfer project budget   | -                      | 669,200            | 1,542              | -                                |
| Complete | 9202    | DMF Valve Replacement  | Replace old valves in the DMF gallery. Valves are high in the air and scaffolding will be required for access.  | -                      | 915,749            | 962,654            | 997,139                          |
| Complete | 9205    | 1406 Radio Road Property<br>Improvements                           | Provide for general improvements at the newly purchased property at 1406 Radio Road   | -                      | 1,135,000          | 234,666            | 234,666                          |
| Complete | 9207    | Maintenance Building Roof  | Replaces the roof atop the maintenance building, including  | -                      | 18,749             | 18,949             | -                                |
| Complete | 9208    | Replacement Solids Handling Building Demolition and Improvements - | drainage improvements at the electrical room  Ready the SHB for new Cogeneration and dewatering equipment, and seismic bracing and column repairs. Do   | -                      | 1,900,000          | 2,759,901          | 2,772,117                        |
| Complete | 9216    | Phase II 3W System Improvements                                    | project in conjunction with CIP #9099.  Make improvements to Plant Water system to assure   | -                      | 171,600            | 314,600            | 312,088                          |
| Complete | 9127    | PEC & PST 1 & 2 Protective<br>Coatings                             | adequate flow to all processes  Do SSC #3 with CIP #9014; also replace SSC drive.   | -                      | -                  | 946,092            | 946,092                          |
| Complete | 8032    | Final Effluent Pumping Control System (FEP) Upgrade                | Combine w/CIP #8017; Existing PLC-5 equipment is aging and not up to latest Automation Standards and best practices dicate decoupling controls from other distinct process systems for reliability. Add new SCADA View at existing FEP Platform. Includes programming needed to decouple existing scheme and enhance new controls. Construction completed as a CCO to ASA and CCO funds deleted from this project.  | -                      | 179,025            | 179,025            | 179,025                          |
| Complete | 8033    | Dechlorination Control System<br>Upgrade                           | Combine w/CIP #8017; Existing PLC-5 equipment is aging and not up to latest Automation Standards and best practices dicate decoupling controls from other distinct process systems for reliability. Move new Dechlor Control Panel and the SCADA View above flood line to the newly provided platform at RAS/WAS gallery. Includes programming needed to decouple existing scheme and enhance new controls. Construction completed as a CCO to ASA and CCO funds deleted from this project. | -                      | 179,026            | 179,026            | 179,026                          |
| Complete | 8034    | Tertiary Filter Feed Pump Control<br>System Upgrade                | Combine w/CIP #8017; Existing PLC-5 equipment is aging and not up to latest Automation Standards and, best practices dictate decoupling controls from other distinct process systems for reliability. Add new SCADA View to the existing platform. Includes programming needed to decouple existing scheme and enhance new controls. Construction completed as a CCO to ASA and CCO funds deleted from this project.  | -                      | 224,130            | 224,130            | 224,130                          |
| Complete | 8035    | Chorination Control System<br>Upgrade                              | Combine w/CIP #8017; Existing PLC-5 equipment is aging and not up to latest Automation Standards and best practices dicate decoupling controls from other distinct process systems for reliability. Includes programming needed to decouple existing scheme and enhance new controls. Construction completed as a CCO to ASA and CCO funds deleted from this project.   | -                      | 185,478            | 185,479            | 185,479                          |
| Complete | 9007    | Industrial Roll-up Doors for<br>Warehouse                          | Combine with CIP #9132. Project complete  | 21,700                 | 19,664             | 19,664             | 19,664                           |
| Complete | 9077    | Engine Generator #4 Complete<br>Rebuild                            | Rebuild top end (valve job and associated parts; needed every 20,000 hrs) and lower end (cam shaft, main and rod bearings, rods, pistons and liners and ancillary parts and pieces; needed every 40,000 hrs).   | 561,000                | 246,213            | 246,212            | 246,212                          |
| Complete | 9098    | Shipping and Receiving Trailer                                     | Combine with CIP #9132. Project complete  | 34,700                 | -                  | -                  | -                                |
| Complete |         | RAS Discharge Line 36" Butterfly<br>Valve Replacement              | Project Completed w/CIP #8017; Replace existing 36-inch butterfly valve with a knife gate valve to resolve ragging problem.   | 143,200                | -                  | -                  | -                                |
| Complete | 9132    | Storage and Purchasing<br>Warehouse                                | Construct a new warehouse for secure storage of supplies, material, and equipment. Construct offices for Purchasing department staff. Replace existing warehouse siding and skylights. Install two new roll-up doors and one double door.   | 430,700                | 994,655            | 1,001,862          | 1,001,862                        |
| Complete | 9150    | Odor & Corrosion Control<br>Program - General Support              | Work completed to date satisfactory for moving forward. Provides support and funding for general requirements of projects contained within the Odor & Corrosion Control Program.  | -                      | 100,000            | 75,450             | 75,450                           |
| Complete | 9153    | High Pressure Pump Safety<br>Cutout Switch Replacement             | Work completed in-house. Project Complete.  | 28,700                 | 11,233             | 11,233             | -                                |

|                      |                |  |  |                                     |                                  |                                  | 14-Apr-17                        |
|----------------------|----------------|--|--|-------------------------------------|----------------------------------|----------------------------------|----------------------------------|
| Project<br>Phase     | Project<br>No. | Project Name   | Project Description/Status   | 2008 CIP<br>(Original,<br>2007 \$s) | 2013 CIP<br>Update<br>(2010 \$s) | 2015 CIP<br>Update<br>(2015 \$s) | Actual Spent<br>thru<br>May 2017 |
| Complete             | 9161           | Digester #3 Cleaning                                 | Combine w/CIP #9012; Clean Digester #3 to facilitate effective solids treatment and provide access for Digester #3 Rehabilitation and Upgrade project (CIP 9012). Includes purging of Digester #1, screened transfer of contents from Digester #3 to Digester #1, and disposal of screenings and Digester #3 residual contents.                  | -                                   | -                                | -                                | -                                |
| Complete             | 9162           | Digester Mix System<br>Improvements                  | Combine w/CIP #9012; Replace three existing Digester Mixing Pumps with three screw centrifugal pumps and one spare to improve pumping and digester operation and reduce maintenance. The work is included with the Digester #3 Rehabilitation and Upgrade Project (CIP 9012).  | -                                   | -                                | -                                | -                                |
| Complete             | 9166           | Digestion System Enhancements                        | Combine w/CIP #8021 and transfer budget. Upgrade existing digestion system to allow enhanced operation with three primary digesters in service. Enhancements include a third heat exchanger and replacement of the aging sludge recirculation pumps for all three digesters.   | -                                   | -                                | -                                | -                                |
| Complete<br>Complete | 9182<br>9191   | Property Acquisition Cathodic Protection at WWTP     | Per Engin 7/16, Transfer costs to Proj 264 This project replaces the worn out Plant rectifier for cathodic protection on the influent and effluent pipes. Delete project from CIP; work done in house.   |                                     | 2,540,000<br>130,000             | 2,540,000                        | -                                |
| Complete             | 9201           | Dimminutor procurement and installation              | Purchase and install 2 dimmunitors for each MPPS and SCPS. Purchase 1 spare for emergency installation. Budget allocated out of 9152   | -                                   | 334,814                          | 374,323                          | 374,442                          |
| Complete             | 9203           | Central Chillers Replacement                         | Existing Chillers 1 and 2 are undersized and have reached the end of their useful lives and provide no redundancy. Chiller #1 has stopped functioning and is no longer serviceable. This project replaces the two chillers with three new chillers, providing one for redundancy and greatly enhancing reliability. Budget allocated out of 9152 | -                                   | 996,448                          | 1,109,003                        | 1,109,003                        |
| Complete             | 9204           | MPPS Concrete Repair                                 | Severe corrosion and spalling concrete have been witnessed at the Menlo Park Pump Station, compromising the integrity of the structure and posing a safety hazard to SBSA Utility Workers. This project will also remove the chemical storage tanks, piping, and pumps that are no longer used. Budget allocated out of 9152                     | -                                   | 68,155                           | 68,155                           | 68,155                           |
| Complete             | 9211           | Secondary Clarifier 6" Water Line<br>Replacement     | Replace the 6-inch water line situated on the eastern wall of<br>the secondary clarifiers under the Activated Sludge<br>Automation project. Project pulled from CIP #9152.   | -                                   | 70,000                           | 59,496                           | 59,496                           |
| Complete             | 9213           | Area Lighting  | Replacement of Plant area lighting to LED lights by in-house staff and broken out from CIP #9152.  | -                                   | 56,000                           | 55,547                           | 68,415                           |
| Complete             | 9227           | Sodium Bisulfite Tank Alarms & Controls              | Provide additional level indicating device, alarms for chemical loading, and controls for heat trace equipment. Currently the 4 tank system has only a single LIT; for safety and critical process control, a redundant LIT is needed. Project will also install visual and audible alarms.  |                                     | -                                | -                                | -                                |
| Complete             | 9801           | 12 kV Primary Switchgear<br>Replacement              | Replace primary switchgear due to existing one's obsolescence. Project includes full enclosure and SCADA connection, cabling to T1&T2. Join CIP #s 9801 through 9804 into a larger Power Reliability Improvements project.   | -                                   | -                                | 3,152,470                        | 3,188,875                        |
| Complete             | 9802           | Motor Control Center P-1,2,3, &4<br>Replacement      | Replace all main Motor Control Center Panels P1 through P4 which have reached the end of their useful lives. Join CIP #s 9801 through 9804 into a larger Power Reliability Improvements project.   | -                                   | -                                | 3,130,760                        | 3,160,662                        |
| Complete             | 9803           | Electrical System Redundancy                         | Replace Power Distribution Panels PD1 and PD2 due to obsolescence. Includes tie-breakers for flexibility between T1 and T2. Join CIP #s 9801 through 9804 into a larger Power Reliability Improvements project.  | -                                   | -                                | 3,134,080                        | 3,163,940                        |
| Complete             | 9805           | Cogeneration System Connection to Primary Switchgear | Work completed under Power Reliability Improvements (9801 to 9804). Project Complete.  | -                                   | 800,000                          | 3,429                            | -                                |
| Complete             | 9804           | Standby Power Upgrade                                | Install new standby bus for P1 through P5. Including new ATS's and cabling to P-6 and 2 new standby generators rated at 1MW each. Join CIP #s 9801 through 9804 into a larger Power Reliability Improvements project.  | -                                   | -                                | 3,412,623                        | 3,506,324                        |
| TOTALS - CO          | OMPLETE        | D PROJECTS   |  | \$51,504,236                        | \$126,514,271                    | \$139,194,565                    | \$137,321,505                    |

|         |         |  |   |                        |                    |                     | 14-Apr-17            |
|---------|---------|--|---|------------------------|--------------------|---------------------|----------------------|
| Project | Project |  |   | 2008 CIP<br>(Original, | 2013 CIP<br>Update | Amended 2015<br>CIP | Actual Spent<br>thru |
| Phase   | No.     | Project Name   | Project Description/Status  | 2007 \$s)              | (2010 \$s)         | Update              | May 2017             |
| Constr  | 6003    | Influent Force Main Emergency<br>Repair                              | As-needed repairs if leaks in the influent force main occur.  | \$ 2,145,000           | \$ 3,645,000       | \$ 3,840,157        | 2,751,562            |
| Constr  | 6012    | Effluent Pipeline and Outfall Reliability Improvement                | Improve reliability of Effluent Pipeline and Outfall, which have historically experienced leaks   | -                      | 12,450,438         | \$ 10,063,562       | 10,652,308           |
| Constr  | 7012    | Pump Stations Processor<br>Upgrade & T-1 Transition for              | Install new PLC processors for existing Pump Station Controls   | -                      | -                  | \$ 298,151          | 88,163               |
| Constr  | 8007    | Primary Communications Primary Sedimentation Control System          | Install basic PLC and Communication equipment, conduit and primary sensing devices for primary sedimentation tanks. Do as part of SPA project   | 3,245,100              | 2,899,640          | \$ 5,455,000        | 6,269,121            |
| Constr  | 8018    | Gravity Thickener Process<br>Automation                              | Install basic PLC and Communication equipment, conduit and primary sensing devices in thickener area. Part of SPA project.  | 2,105,800              | 4,285,314          | \$ 6,255,000        | 7,788,844            |
| Constr  | 8021    | Anaerobic Digestion Process<br>Automation                            | Automate digester process. Part of SPA project.   | 2,589,600              | 8,882,096          | \$ 9,535,154        | 7,760,958            |
| Constr  | 8023    | SCADA/Auto Response to Plant<br>Alarm Conditions                     | Planning and programming effort to maintain reliability while reducing labor demand. Requires Automation Program and Communications Upgrade to be completed.  | 1,446,700              | 1,255,286          | \$ 744,749          | 226,449              |
| Constr  | 8025    | No. 3 Water Control System   | Install basic PLC and Communication equipment, conduit and primary sensing devices for #3 water system.   | 111,700                | 225,000            | \$ 231,430          | 44,006               |
| Constr  | 8036    | Automation System Integration -<br>SRF Funded                        | Use funding for global automation tasks funded by SRF loan program  | -                      | 416,545            | \$ 445,294          | 137,436              |
| Constr  | 8038    | Process Return Flow Meter and<br>Sampler Installation                | Install flow meters and samplers on small side streams to be able to monitor and track these flows. Project is being installed in-house.  | -                      | 357,500            | \$ 382,370          | 184,564              |
| Constr  | 9014    | Process Tanks Concrete and Steel<br>Protective Coatings Replacement  | Replace coating in PEC and PST 1&2 (1st phase). Add FFR Wet Pit to project scope. Do with CIP #9127.  | -                      | -                  | \$ 5,293,542        | 3,721,035            |
| Constr  | 9015    | Hypochlorite Dosing System<br>Rehabilitation Automation              | Replaces pipe, valves, pumps, manifold to allow chlorination for disinfection & odor control; work done in house. Current project replaces the two tanks with double-walled tanks.                                | 372,900                | 1,350,000          | \$ 820,044          | 616,146              |
| Constr  | 9034    | Electrical Conductor Replacement - MCC Room to Wetside/Dryside Loads | Multiple year project to replace old and corroded electrical cabling throughout the Plant.  | 4,903,500              | 2,400,000          | \$ 2,791,033        | 308,844              |
| Constr  | 9067    | Dewatering Process Control<br>System Upgrade                         | Work being completed under CIP #8021, SPA project. Adds new SCADA View at existing location, programming for cutover of new controls. Delete budget from this project.  | 108,400                | -                  | \$ -                | -                    |
| Constr  | 9080    | Primary Sedimentation Tanks<br>Collector System Replacement          | Replace or rebuild collector drive system, including chains and filghts; one tank every 2 years.  | 1,929,100              | 1,929,100          | \$ 4,309,732        | 2,435,968            |
| Constr  | 9096    | Plant Architectural Painting   | Plant-wide painting including pumps, piping, equipment and structures. Painting necessary to prevent corrosion & for longevity of Plant's assets.   | 1,564,900              | 1,564,900          | \$ 1,813,307        | 388,692              |
| Constr  | 9118    | SCADA Integration with<br>Integrated Business Management<br>System   | Information Management System and SCADA to be tied together for asset management and maintenance scheduling.  | 481,000                | 2,168,560          | \$ 2,458,093        | 2,026,758            |
| Constr  | 9128    | PST 3 & 4 Protective Coatings  | Complete with 9080 - PST Collector System Replacement   | 714,150                | 714,150            | \$ 2,869,160        | 1,971,255            |
| Constr  | 9131    | Plant Service Road Resurfacing-<br>Phase 2                           | Plant site grading and paving.  | 1,089,000              | 821,310            | \$ 953,372          | 153,612              |
| Constr  | 9152    | Small Capital Equipment<br>Replacement                               | Ongoing replacement of equipment for maintenance needs throughout plant   | 3,714,000              | 1,954,500          | \$ 2,238,071        | 1,230,902            |
| Constr  | 9164    | Dewatering and Solids Handling<br>Improvements - Phase I             | Recommendations from the Biosolids Master Plan for dewatering improvements.   | -                      | 3,897,253          | \$ 5,565,212        | 6,379,530            |
| Constr  | 9177    | Implement Security Plan<br>Enhancements                              | Implement inhancements outlined in Security Document; conjoin with capital improvements as they are being implemented.  | -                      | 1,920,000          | \$ 1,165,990        | 526,952              |
| Constr  | 9188    | DMF Underdrain Access Hatches  | There is no access point to the DMF underdrains. This project will provide such access.   | -                      | 105,600            | \$ 116,871          | 2,307                |
| Constr  | 9214    | Alternate Bisulfite Injection Point                                  | Provide an alternate bisulfite injection point in order to reduce the chance of permit violation  | -                      | 423,660            | \$ 457,631          | 10,519               |
| Constr  | 9222    | Dual Media Filters 6A and 6B   | Construct two new Dual Media Filters and associated valves and piping. Work is being performed as a CCO by ERS.   | -                      | 3,452,571          | \$ 2,053,201        | 781,115              |
| Constr  | 9226    | DMF Platforms  | Construct platforms for access to maintain valves in the DMF Gallery. Currently the valves are not accessible. Do work as a CCO to DMF 6A & 6B construction project (CIP #9222)                                   | -                      | -                  | \$ 155,490          | -                    |
| Constr  | 9228    | Diesel Pump Upgrade  | Relocate and replace diesel pumps and generator day tanks.  | -                      | -                  | \$ 879,178          | 521,287              |
| Constr  | 9231    | BioforceTech Dryer System  | Work with BioforceTech for half-scale biosolids drying Facility. SVCW to provide suitable site and utilities; Bioforce Tech to construct and operate. Tipping fee will be established based on this relationship. | -                      | -                  | \$ 2,048,637        | 840,871              |

### SVCW Capital Improvement Program CIP Project Status - IN CONSTRUCTION

|             |            |                         |  | 2008 C       | P 2013 CIP    | Amended 2015  | Actual Spent  |
|-------------|------------|-------------------------|--|--------------|---------------|---------------|---------------|
| Project     | Project    |                         |  | (Origina     | l, Update     | CIP           | thru          |
| Phase       | No.        | Project Name            | Project Description/Status                                   | 2007 \$      | s) (2010 \$s) | Update        | May 2017      |
| Constr      | 9806       | Wetside Redundant Power | Addition of two standby power generators to PDP2             | -            | -             | \$ 2,941,000  | 6,808,535     |
|             |            | Improvements            | switchgear. In order to save monies, PDP2 was constructed to |              |               |               |               |
|             |            |                         | be completely ready for new generators and was originally    |              |               |               |               |
|             |            |                         | proposed to allow existing generators to backfeed through    |              |               |               |               |
|             |            |                         | existing primary transformers T1 and T2. Concerns raised     |              |               |               |               |
|             |            |                         | during the Rule 21 process caused this plan to be superceded |              |               |               |               |
|             |            |                         | with standalone generators.                                  |              |               |               |               |
|             |            |                         |  |              | 1             |               |               |
| TOTALS - PR | ROJECTS IN | CONSTRUCTION            |  | \$ 26,520,85 | \$ 57,118,423 | \$ 76,180,429 | \$ 64,627,737 |

### SVCW Capital Improvement Program CIP Project Status - PLANNING & DESIGN

| Project           | Project     | Duniont Name  | Project Description (Chatrus  | 2008 CIP<br>(Original,   | 2013 CIP<br>Update<br>(2010 \$5) |                             | 14-Apr-17<br>Actual Spent<br>thru |
|-------------------|-------------|---|---|--------------------------|----------------------------------|-----------------------------|-----------------------------------|
| Phase<br>Planning | No.<br>6004 | Project Name Flow Equalization Facility                         | Project Description/Status Build wet weather and diurnal storage facilities on plant  | 2007 \$s)<br>\$8,981,300 | (2010 \$s)<br>\$28,600,000       | (2015 \$s)<br>\$ 18,171,592 | May 2017<br>638,902               |
|                   |             | Tion Equalization Facility                                      | property  | ψ <b>3</b> ,331,333      | Ψ20,000,000                      | Ψ 10,171,002                | 000,302                           |
| Planning          | 6006        | Conveyance System CEQA  | Project Development, CEQA, and Planning for the Conveyance System Project Elements  | -                        | 839,000                          | \$ 5,100,580                | 4,089,548                         |
| Planning          | 6008        | Tunnel and Gravity Pipeline                                     | Installation of gravity pipeline, using tunneling construction methods for conveying wastewater to the plant.   | -                        | 63,190,000                       | \$ 220,007,111              | 9,911,722                         |
| Planning          | 6010        | Force Main Conveyance System<br>Program - General Support       | Provides support and funding for general requirements of projects contained within the Conveyance System Program.   | -                        | 200,000                          | \$ 208,810                  | 207,143                           |
| Planning          | 6013        | Receiving Lift Station  | Construct new pump station to lift flow out of the gravity pipeline and into headworks of the plant.  | -                        | -                                | \$ 50,517,763               | 557,761                           |
| Planning          | 6014        | Influent Connector Pipe   | Install new pipeline that connects headworks process to current plant influent.   | -                        | -                                | \$ 9,081,206                | 535,219                           |
| Planning          | 7004        | Menlo Park Pump Station<br>Rehabilitation                       | Replace Menlo Park Pump Station to accommodate future Conveyance System needs   | 5,454,200                | 10,900,000                       | \$ 23,847,974               | 131,167                           |
| Planning          | 7005        | Redwood City Pump Station<br>Rehabilitation                     | Replace Redwood City Pump Station to accommodate Conveyance System needs  | 23,400,000               | 25,140,000                       | \$ 30,216,325               | 3,550,646                         |
| Planning          | 7008        | Belmont Pump Station<br>Rehabilitation                          | The existing pump station is at the end of its useful life. This project will replace the pump station equipment at the same location with details to be identified upon completion of the Conveyance System Program planning under Alternative 4BE. In the interim, until new pump station is constructed or deemed unnecessary, this project will fund necessary maintenance.   | 14,872,000               | -                                | \$ 10,106,624               | 6,458                             |
| Planning          | 7009        | Pump Stations Program - General Support                         | Provide general support to the Program Manager and in support of the overall pump station program.  | -                        | 400,000                          | \$ 426,505                  | 162,104                           |
| Planning          | 7011        | Belmont Force Main  | Construct Pipeline between Belmont Pump Station and San Carlos Pump Station location.   | -                        | 22,022,000                       | \$ 3,308,933                | 313,383                           |
| Planning          | 9017        | Plant #1 Water System Pipe<br>Repair and Supply Upgrade         | Rehabilitate potable water system: replace air gap tank or install backflow preventer, hydropneumatic tank, and pumps.  | 148,400                  | 365,474                          | \$ 456,925                  | 458,760                           |
| Planning          | 9033        | Future Plant Electrical System Panel Replacement                | Complete replacement and addition of additional panels and subpanels  | 5,748,600                | 5,570,322                        | \$ 6,357,363                | 4,012,107                         |
| Planning          | 9097        | Plant Deck Re-coating   | Add painted walkway and H20 rated hatch covers for pedestrian/cart access under the Plant Control building.  Some hatches replaced under other CIP projects.  | 179,400                  | 179,400                          | \$ 209,376                  | 2,685                             |
| Planning          | 9102        | Storm Drain System<br>Improvements and Maintenance<br>Wash Rack | Replace the last existing stormwater pump with a submersible pump and install 400' of buried 6" C900 PVC pipe and control valves to deliver storm water to the influent junction box or storm lagoon. Construct new wash rack to facilitate ability to clean equipment for maintenance overhauls. Includes upgraded electrical and control system. These two items occur in the same Plant area; stormwater PS work complete; wash rack not complete. | 482,100                  | 482,100                          | \$ 211,947                  | 108,287                           |
| Planning          | 9103        | Landscape Impoundment<br>Improvements                           | Project is slated to provide improvements to the impoundment. Work in addition to what was originally intended may be done for future Plant process needs.  | 269,100                  | 269,100                          | \$ 312,190                  | 55,239                            |
| Planning          | 9105        | Document Management System                                      | Phase 2 of the IMMS; use for CIP information management.  | 1,995,500                | 1,995,500                        | \$ 2,318,059                | 326,974                           |
| Planning          | 9107        | CCT Concrete and Steel Protective<br>Coating Replacement        | Recoat walls and Ceiling of CCT   | 4,807,400                | 4,901,400                        | \$ 5,719,970                | 110,343                           |
| Planning          | 9120        | RAS Pump Suction Pipe<br>Replacement                            | Slip-line the in-slab pipe. The high content of solids in sludge piping wears the pipe out over time; the RAS piping is thin due to the continued abrasion of the sludge transported through it.  | 511,800                  | 311,800                          | \$ 362,864                  | 32,962                            |
| Planning          | 9144        | Solids Handling Program -<br>General Support                    | Project provides support and funding for general requirements of projects contained within the Solids Handling Program through the life of the CIP.   | -                        | 100,000                          | \$ 141,165                  | 243,247                           |
| Planning          | 9145        | Plant Energy System Program -<br>General Support                | Provides support and funding for general requirements of projects contained within the Plant Energy System Program.   | -                        | 75,000                           | \$ 87,192                   | 64,082                            |
| Planning          | 9160        | WWTP Headworks and Screening Facility                           | Project provides for a new headworks and screening facility at the WWTP. Pump station predesign efforts will take headworks needs into account.   | -                        | 16,422,000                       | \$ 43,011,190               | 908,980                           |
| Planning          | 9169        | Dewatering and Solids Handling<br>Improvements - Phase II       | the advorks needs into account. Implement the dewatering improvements recommended by the Biosolids Master Plan, including replacing the existing centrifuge with a third rotary press. Timing is dependent upon several projects currently being considered (Food Waste, Bioforce Tech, future Plant loadings) and when Operations require redundancy.  | -                        | 1,123,200                        | \$ 1,443,215                | 219,271                           |

### SVCW Capital Improvement Program CIP Project Status - PLANNING & DESIGN

14-Apr-17

| Project<br>Phase | Project<br>No. | Project Name   | Project Description/Status   | 2008 CIP<br>(Original,<br>2007 \$s) | 2013 CIP<br>Update<br>(2010 \$s) | Amended 2015 CIP<br>Update<br>(2015 \$s) | 14-Apr-1<br>Actual Spen<br>thru<br>May 2017 |
|------------------|----------------|--|--|-------------------------------------|----------------------------------|--|---|
| Planning         | 9175           | Security Program for New<br>Conveyance System Pump<br>Stations | Conduct an evaluation of the security and monitoring needs (required and optional) to be designed into the new conveyance system pump stations. The goal is to have a list of design criteria to give to the pump station design firm to ensure consistency of security equipment and controls. This project will investigate remote monitoring alternatives desired for operational needs. The project includes SVCW making decisions on security equipment, software and integration into the plant data system assuming this project will be conducted before the Plant Security Assessment and Plan project. | -                                   | 200,000                          | \$ 15,113                                | (C  |
| Planning         | 9176           | Plant Vulnerability Assessment and Security Plan               | Conduct a Site Vulnerability Security Assessment and prepare a Security Plan. This is to identify the security needs at the plant based on potential for vandalism and the planned elimination of night time staffing. This plan will incorporate the decisions made in the Pump Station Security Program (CIP #9175) for software, I/C, and overall network controls. Additional hardware and equipment specific to the plant will be evaluated.  | -                                   | 250,000                          | \$ 66,986                                | -   |
| Planning         | 9189           | DMF Pump and Discharge Piping<br>Replacement                   | Replace motors and drives on DMF Pumps.  | -                                   | 858,000                          | \$ 1,793,236                             | 2,236                                       |
| Planning         | 9215           | Digester #1 Rehabilitation                                     | Repair of coatings and structural elements in Digester #1.  Project includes replacement of the two mix nozzles, two wall penetrations and the upper and lower vertical mix pipe manifold as previously included in CIP #9170. Also include interior coating of 24-inch horizontal mix piping as previously included in CIP #9171.   | -                                   | 2,000,000                        | \$ 2,161,884                             | 32,341                                      |
| Planning         | 9223           | Final Effluent Pump Replacement                                | Increase the capacity of the final effluent pumps to be able to discharge 80 mgd   | -                                   | 2,301,714                        | \$ 2,484,794                             | 97,693                                      |
| Planning         | 9224           | FEP Connection to Chlorine Mix<br>Box                          | Provide pipeline to conect effluent pumps to the chlorine mix box to improve plant hydraulics and chlorine contact time  | -                                   | 200,000                          | \$ 216,219                               | -   |
| Planning         | 9232           | Long Term Strategic Recycled<br>Water Planning                 | SVCW would begin collaboration with outside stakeholders for long-term planning of recycled water expansion as a drought proof water supply, explore IPR/DPR treatment requirements etc. Budget is for staff time to attend meetings and begin long-term planning, plus work with consultants on conceptual studies. No construction dollars are included. Large scale expansion of recycled water treatment may offset dollars spend on future nutrient removal compliance  | -                                   | -                                | \$ 1,032,137                             | 135,934                                     |
| Design           | 9168           | Thickening Improvements - Phase                                | Rehabilitate Thickeners 2 and 3  | -                                   | 2,808,000                        | \$ 1,448,690                             | 103,609                                     |
| Design           | 9186           | Replacement of Aeration Blowers                                | The 2010 FFR preliminary design report evaluated the existing blowers and indicated an additional 10 years life remain if the units are maintained well and ventilation is added to the room. Project added in 2012 Update; use project as a placeholder for future replacement and for change to mixers inside the ABs.   | -                                   | 4,290,000                        | \$ 4,750,568                             | 344,036                                     |
| Design           | 9206           | Site Waste Piping and Pump<br>Replacement                      | Replace discharge piping and header and add one new pump due to significant number of leaks in the system.   | -                                   | 99,528                           | \$ 109,901                               | 9,172                                       |
| Design           | 9220           | Aeration Basin Venturi Removal                                 | Remove a bottleneck to allow peak flow of 80 mgd   | -                                   | 1,150,857                        | \$ 1,243,488                             | 19,033                                      |
| Design           | 9229           | Food Waste: Receiving Station and Digester Improvements        | Plan, Design and Construct Receiving Station for Accepting<br>Food Waste from SBWMA. Project would include new<br>receiving station and interconnection to Digesters   | -                                   | -                                | \$ 14,330,203                            | 996,796                                     |
| OTALS - PE       | ROJECTS I      | N PLANNING & DESIGN  | ntified CID was deleted or was merged with another project   | \$66,849,800                        | \$197,244,395                    | \$461,278,096                            | \$28,387,841                                |

**TOTALS - PROJECTS IN PLANNING & DESIGN**Note - \$0 values where project did not yet exist in the identified CIP, was deleted, or was merged with another project

### SVCW Capital Improvement Program CIP Project Status - REMAINING

|                                   |             |  |   |            |                    | A d. d 2045   | 14-Apr-17        |
|-----------------------------------|-------------|--|---|------------|--------------------|---------------|------------------|
|                                   |             |  |   | 3000 CID   | 2012 CID           | Amended 2015  | A street Consust |
| Broject                           | Droinet     |  |   | 2008 CIP   | 2013 CIP<br>Update | CIP<br>Update | Actual Spent     |
| Project                           | Project     | Duciest Name   | Drainet Description (Status   | (Original, |                    | •             | thru             |
| Phase                             | No.<br>9071 | Project Name   | Project Description/Status Seal gallery floors to prevent infiltration of GW. Unplug in-  | 2007 \$s)  | (2010 \$s)         | (2015 \$s)    | May 2017         |
| Project On<br>Hold                | 9071        | Sealing  | slab drain pipes.   | 250,000    | 484,832            | 561,364       | 129,652          |
| Project On<br>Hold                | 9113        | Evaluation of Plant Underslab Piping                                       | TV or otherwise investigate various piping embedded in concrete throughout the Plant  | 371,800    | 371,800            | 434,129       | -                |
| Project On<br>Hold                | 9192        | Drying Beds Northern Expansion   | Expands the drying bed to the north with a new 3-acre bed.  | -          | 1,656,000          | 37,337        | 112,298          |
| Project On                        | 9400        | Nutrient Removal   | Placeholder for facilities required to remove nutrients   | -          | -                  | 103,636,229   | 649,490          |
| Hold                              | 9045        | System Integrate: Pump Station   | (nitrogen and phosphorous) to meet future regulations.  |            | 150,000            | 175 146       |                  |
| Project Not<br>Started            | 8045        | System Integrate: Pump Station Security into WWTP Controls                 | This project is for the system integration of the pump stations' security systems into the WWTP control system. The project budget assumes 1) that all the security costs associated with specific pump station design and installation of equipment will be included in specific pump station rehabilitation projects and 2) the costs for security control equipment at the WWTP is included in new CIP #9177.  | -          | 150,000            | 175,146       | -                |
| Project Not<br>Started            | 9041        | Underground Fuel Tank<br>Replacement                                       | Future Underground Storage Tank regulations may require removal of this tank. Remove 15,000 gallon underground fuel (diesel) tank and replace with a tank that meets regulatory requirements when necessary. Electrical costs include conduit and wiring for new underground tank leak detection equipment necessitated by moving the tank.   | 458,000    | 458,000            | 534,779       | -                |
| Project Not                       | 9084        | Seismic Upgrade - DMF 42" Effluent Piping                                  | Install lateral bracing on the DMF 42" effluent piping. (Seismic  | 167,300    | 167,300            | 195,346       | -                |
| Started<br>Project Not<br>Started | 9093        | Headworks Odor Control   | Improvement Program No. P14).  Cover grating and open areas, treat odorous air.   | 929,500    | 929,500            | 1,085,321     | -                |
| Project Not<br>Started            | 9094        | Thickener Overflow Line Butterfly Valve Replacement                        | The butterfly valve is worn and no longer working as it is intended.  | 28,300     | 28,300             | -             | -                |
| Project Not<br>Started            |             | Interior Coating of Horizontal<br>Influent 24" Mix Pipes for Digester<br>3 | The Horizontal 24" Mix Pipe Lines were inspected in 2009 and minimial reduction in pipe thickness was noted and the pipes were placed back into service. It was noted that the coating was peeling off in places so this project will inspect the pipes next time the digesters are taken down for maintenance and replace interior coating and corroded piping as needed.  Digester 2 piping replaced under CIP #9095. D1 piping to be included with CIP #9215, Digester 1 Rehabilitation. D3 piping remains to be replaced. |            | 100,000            | 116,764       |                  |
| Project Not<br>Started            | 9172        | Thickening Improvements - Phase II   | Gravity Belt Thickeners were installed under CIP #8018, Thickening Automation in 2014-2015. If and when flows and loadings increase, Phase II will install one or more GBTs. This is a project placeholder and not currently funded.  | -          | 2,808,000          | -             | -                |
| Project Not<br>Started            | 9173        | Dewatering and Solids Handling<br>Improvements - Phase III                 | Implement the dewatering improvements recommended by the Biosolids Master Plan, including installation of a fourth  | -          | 1,123,200          | 1,311,493     | -                |
| Project Not<br>Started            | 9174        | Digester Supernatant Piping<br>Upgrades                                    | rotary press.  The existing supernatant piping only allows for supernating to Digester 3 from Digesters 1 and 2 and there is no passive overflow system at any of the Digesters. This project will investigate the future need for additional supernatant piping and alternative destinations for receiving supernantant flow. The project cost assume \$50,000 for the evaluation and a placeholder of \$250,000 for implementation.   | -          | 300,000            | 350,292       | -                |
| Project Not<br>Started            | 9185        | Water Cannons at Aeration Basins   | Provide 3W piping and appurtenances required to supply high volume, high pressure water for aeration basin wash-down.   | -          | 107,250            | 118,783       | -                |
| Project Not<br>Started            | 9187        | Secondary Clarifier Weir Washers   | Install weir washers on secondary clarifier weirs to facilitate routine daily washing and in support of eventual single shift operations and maintenance.   | -          | 248,820            | 275,576       | -                |
| Project Not<br>Started            | 9196        | Electronic O&M Manuals   | Develop Electronic O&M manuals to replace existing paper manuals. Extent of e-manuals will be determined to coincide with full plant automation requirements.   | -          | 1,000,000          | 1,036,600     | -                |
| Project Not<br>Started            | 9197        | In-Plant Recycled Water System Expansion                                   | Expand the recycled water pipeline installed under CIP 9018 to supply cooling water to the new emergency generators in the SHB and the new chillers in the Thickener gallery.   | -          | 231,660            | 256,570       | -                |
| Project Not<br>Started            | 9212        | Security Arm Gates   | Install security lift arm gates to block access to cars from areas of the plant past the parking lot.   | -          | 80,000             | 86,488        | -                |

14-Apr-17

|             |         |                                  |  |             |            |              | 14-Apr-17    |
|-------------|---------|----------------------------------|--|-------------|------------|--------------|--------------|
|             |         |                                  |  |             |            | Amended 2015 |              |
|             |         |                                  |  | 2008 CIP    | 2013 CIP   | CIP          | Actual Spent |
| Project     | Project |                                  |  | (Original,  | Update     | Update       | thru         |
| Phase       | No.     | Project Name                     | Project Description/Status   | 2007 \$s)   | (2010 \$s) | (2015 \$s)   | May 2017     |
| Project Not | 9225    | DCP2 Processor Upgrade           | DCP2 Control Logix Upgrade (Dual Chassis) for central data                     | -           | -          | 107,599      | -            |
| Started     |         | 1,0                              | collection and Critical Alert Alarm (CAA) system monitoring                    |             |            | ,,,,,,       |              |
| ota. tea    |         |                                  | and management. The current system is beyond it's useful life                  |             |            |              |              |
|             |         |                                  | and has no redundancy.   |             |            |              |              |
| Project Not | 9233    | Strategic Technology Testing     | Set aside a small project budget to assist with future possible                | _           | _          | _            | -            |
| Started     | 3233    | Assistance                       | pilot studies. Do not fund project at this time.                               |             |            |              |              |
| Project Not | 9235    | Digester Gas Storage             | Construct storage for digester gas gas equalization in support                 | _           | _          | 1,451,240    |              |
| Started     | 3233    | Digester das storage             | of optimizing the cogeneration engine operation/electricity                    |             |            | 1,431,240    |              |
| Starteu     |         |                                  |  |             |            |              |              |
|             |         |                                  | output. Gas production expected to rise with introduction of                   |             |            |              |              |
|             |         |                                  | co-digestion materials (food waste and FOG)                                    |             |            |              |              |
| Project     | 6005    | Influent Force Main -            | Project redefined into pipeline segments; retire this CIP #.                   | 125,053,500 | 2,786,934  | 3,031,955    | 3,031,955    |
| -           | 0003    |                                  | ,  | 123,033,300 | 2,760,934  | 3,031,933    | 3,031,333    |
| Merged      |         | Rehabilitation or Parallel       | Repair and Replacement work on the SBSA Force Main as                          |             |            |              |              |
|             |         |                                  | joints fail (start to leak). The force main has approximately                  |             |            |              |              |
|             |         |                                  | 4,000 single "O" ring bell and spigot joints while the entire                  |             |            |              |              |
|             |         |                                  | pipe rests in bay mud and moves constantly.                                    |             |            |              |              |
| Project     | 8014    | Primary Sludge Piping System     | Install valve actuators and new valves as needed to facilitate                 | 281,700     | _          |              |              |
| -           | 0014    |                                  |  | 281,700     | -          | -            | -            |
| Merged      |         | Valve Automation                 | automation of the primary sludge system. Delete project and                    |             |            |              |              |
| D           | 0024    | Third arise Bosses #4 C Bosses   | merge with 8007.   | 250 500     | 40.070     | 26.060       |              |
| Project     | 8024    | Thickening Pump #1-6 Remote on   | Combined with Thickener Automation (CIP 8018) via SPA                          | 360,600     | 10,978     | 26,869       | 0            |
| Merged      | 0020    | / off / speed controls           | project. Includes effort for motor replacement.                                |             | 670 500    | 422.004      | 450.020      |
| Project     | 8030    | Automation: Instrumentation &    | Provides support and funding for general requirements of                       | -           | 670,509    | 433,801      | 456,038      |
| Merged      |         | SCADA Program - General Support  | projects contained within the Energy and Automation                            |             |            |              |              |
|             |         |                                  | Program. Do not fund project in 2015 Update                                    |             |            |              |              |
| Project     | 9108    | Scum Flowmeter                   | Combined with Thickener Automation (CIP 8018).                                 | 29,200      | -          | -            | -            |
| Merged      |         |                                  |  |             |            |              |              |
| Project     | 9165    | Seismic Upgrade of Digester Mix  |  | -           | 111,500    | -            | -            |
| Merged      |         | Room and Boiler Room Piping      | Do work under SPA project, CIP # 8021.   |             |            |              |              |
| Admin       | 9078    | 10-Yr CIP Program Annual         | Update the 10-Year CIP and costs annually or as needed to                      | 180,000     | 300,000    | 348,705      | 150,022      |
| Admin       | 3070    | Updates                          | ensure that projects are scheduled and funds are available                     | 100,000     | 300,000    | 340,703      | 150,022      |
|             |         | Opuates                          |  |             |            |              |              |
| Admin       | 9130    | Conital Income and Francisconics | each year  | 7,000,000   | 7,000,000  | 13,349,767   | 600,481      |
| Aumin       | 9130    | Capital Improvement Engineering  | Funds staff required to coordinate and implement the Capital                   | 7,000,000   | 7,000,000  | 15,549,767   | 000,481      |
| Admin       | 9158    | CIP Financial Assistance         | Improvement Program.   |             | 1,000,000  | 1,165,569    | 253,714      |
| Aumin       | 9120    | CIP FINANCIAI ASSISTANCE         | State Water Resources Control Board SRF construction loan                      | -           | 1,000,000  | 1,105,509    | 255,/14      |
|             |         |                                  | assistance. Funding received for Admin Building and WWTP                       |             |            |              |              |
|             |         |                                  | Improvements and planning loan for Conveyance System.                          |             |            |              |              |
|             |         |                                  | Future applications will be submitted for Conveyance System                    |             |            |              |              |
|             |         |                                  | and Future Treatment Plant projects. Budget includes ongoing                   |             |            |              |              |
|             |         |                                  | compliance with loan requirements.   |             |            |              |              |
| A days :    | 0150    | OCID Funding                     | Peneritany for funding the OCID and an arrest to A and S                       |             | 6 000 000  | 6 217 402    | 222.746      |
| Admin       | 9159    | OCIP Funding                     | Repository for funding the OCIP and payment to Aon for                         | -           | 6,000,000  | 6,217,403    | 222,746      |
|             |         |                                  | management of the program for first five years. New OCIP                       |             |            |              |              |
| Admin       | 9184    | LOC Funding Phase I              | program being evaluated in 2015.   |             | 10F 421    | 11 124       | (0)          |
| Admin       | 9104    | LOC Funding - Phase I            | Fees for setting up and managing LOC with Bank of the West.  Process complete. | -           | 105,431    | 11,124       | (0)          |
| Admin       | 9209    | LOC Funding - Phase II           | Initial Set-up and Annual fee for LOC with Wells Fargo as of                   | _           | 120,000    | 129,731      |              |
| Aumilli     | 3203    | Loc i unumg - rnase n            | 2015.  | -           | 120,000    | 123,/31      | -            |
|             |         |                                  |  |             |            |              |              |

Note - \$0 values where project did not yet exist in the identified CIP, was deleted, or was merged with another project

#### Commissioners' Requested Action Items Updated: 06/27/2017

| Commission   |   | Action Item                                     | Requested or<br>Estimated Date for |          | Status         |          | Date of Completion | Notes  |
|--------------|---|---|------------------------------------|----------|----------------|----------|--------------------|--|
| Meeting Date |   |   | Completion                         | Ongoing  | In<br>Progress | Complete |                    |  |
| 6/8/2017     | 1 | Public Policy                                   | 7/13/2017                          |          |                | <b>√</b> | 7/13/2017          | Draft a letter for Commission signature thanking Congresswoman Anna Eshoo will be available at the July 13th meeting of the Commission.  |
| 5/11/2017    | 1 | Progressive Design-Build                        | 5/18/2017                          |          |                | <b>√</b> | 5/15/2017          | Send a link of the Requests for Qualifications to Commissioner Otte.   |
| 4/13/2017    | 1 | Progressive Design-Build                        | 5/11/2017                          | <b>✓</b> |                |          |                    | Provide Selection Criteria, Scoring Process and routine updates on the Design-Buld selection process for Front of the Plant and Gravity Sewer projects to the Commission .   |
|              | 2 | CIP Project Public Outreach Efforts             | NA                                 | ✓        |                |          |                    | Continue comprehensive public outreach efforts with regular project updates to the public and implement webcam(s) at project site(s).  |
|              | 3 | Management Personnel Performance Pay Policy     | NA                                 |          |                | <b>√</b> |                    | Update the Performance Pay Policy to meet CalPERS standards and requirements including update of annual Performance Evaluation forms to met same. Present to Commission as part of the approval of the publish annual consolidated pay schedule to be publicly posted.   |
|              | ı |   |                                    | l        |                | I        |                    |  |
| 3/23/2017    | 1 | Long Term Compensation Stability Program/Policy | 1/11/2018                          |          | <b>√</b>       |          |                    | Develop methodology for regular updates to compensation schedules with definied increases and practices to insure SVCW copensation stays current with local trends and practices to maintain Authority competitiveness in the marketplace. Develop and gain Commission approval to facilitate inclusion in the FY 18/19 budget/salary process. |
|              | 2 | Manager Performance Evaluation                  | 4/13/2017                          |          |                | <b>√</b> | 6/8/2017           | Manager provided self evaluation and blank performance evaluation forms to Commissioners at the April meeting; Commissioners have sent their evaluation of Dan's performance directly to Commissioner Seybert. Commission met with Dan on June 8, 2017 and discussed the performance evaluation and compensation.                              |
|              | l |   |                                    | l        |                |          |                    |  |
| 2/9/2017     | 1 | Provide PIN and keycards to Commissioners       | 3/23/2017                          |          |                | ✓        | 2/15/2017          | Will be provided to Commissioners at March meeting   |
|              | 2 | Compensation Study                              | 3/23/2017                          |          |                | <b>√</b> |                    | First report provided salary information only, no benefits.  Consultant re-working the study to include benefits and will be presented to the Commision at the March meeting.  |

#### Commissioners' Requested Action Items Updated: 06/27/2017

| Commission   |   | Action Item   | Requested or<br>Estimated Date for |             | Status         |          | Date of Completion | Notes   |
|--------------|---|---|------------------------------------|-------------|----------------|----------|--------------------|---|
| Meeting Date |   |   | Completion                         | Ongoing     | In<br>Progress | Complete |                    |   |
|              | ı |   | l                                  |             |                |          |                    |   |
|              | 3 | March meeting agenda                                      | 3/17/2017                          |             |                | <b>√</b> | 3/23/2017          | To the extent possible, keep agenda items to a minimum and/or on Consent Calendar. Due to budget focus.   |
|              |   | T   | I                                  |             |                | Ī        |                    |   |
| 1/12/2017    | 1 | CalPERS actions on performance pay                        | NA                                 | <b>&gt;</b> |                |          |                    | Inform all persons who received the CalPers letters of what actions the Commission is taking. This is anticipated to be a long lasting ordeal and multiple updates will be provided as information becomes available. Hearing scheduled for July 10-11, 2017.   |
|              | 2 | SVCW Financial Reports                                    | 2/9/2017                           | <b>√</b>    |                | ✓        | 2/9/2017           | Send warrant registers for review by Commissioners via email prior to Commission meeting they will approve them at. Do not send hard copies with agenda packet.   |
|              | 3 | SRF Funding   | <1/30/2017                         |             |                | ✓        | 1/19/2017          | Send the letter from Commission to state legislatures for SRF funding prior to Jan 30th meeting w/SWRCB   |
|              | 4 | Long Term Financial Plan                                  | 2/9/2017                           |             |                | <b>√</b> | 2/9/2017           | Add statement to LRFP re: debt and generational equity; a statement re: debt interest due to not having \$ for pay-as-you-go.   |
|              | 5 | CIP Funding   | Fall 2017                          |             | <b>&gt;</b>    |          |                    | Present a recommendation to Commission re: timing for bond issuance. Issuance currently expected in Fall/Winter 2018.   |
|              | ı |   | T                                  |             |                | T        |                    |   |
| 12/8/2016    | 1 | Prepare discussion re: financing the CIP (bonds/no bonds) | 1/12/2017                          |             |                | ✓        | 1/12/2017          | Preliminary discussion with LRFP presentation in January  |
| 11/10/2016   | 1 | Discuss 2017 Commission Meeting Dates                     | 12/8/2016                          |             |                | <b>√</b> | 12/9/2016          | Commissioners confirmed meeting dates.  |
|              | 2 | Conveyance System DEIR                                    | >12/8/2016                         |             |                | <b>~</b> | 4/13/2017          | Commission certified the EIR at the April 13, 2017 Commission meeting and the 45 day challenge period has now expired. The EIR is certified. Presentation provided at December Commission meeting; no additional meeting needed until FEIR. Staff to report at each Commission meeting comments received during the 45-day comment period. Ensure drafters of EIR are present at FEIR meeting in April. |
|              | 3 | Investment Report   | 12/8/2016                          |             |                | <b>√</b> | 12/8/2016          | Ensure numbers in report tie in to front page numbers.  |
| 40/45/5555   |   | Tro 1 0 1 1 10 1 1 10 1                                   | 40/44/22:2                         |             |                |          | 40/44/2222         | have the company of the   |
| 10/13/2016   | 1 | IT System Shut-down of October 17th                       | 10/14/2016                         |             |                | √        | 10/14/2016         | Notify public of planned IT shutdown via website.   |
|              | 2 | Conveyance System DEIR                                    | >12/8/2016                         |             |                | ✓        |                    | See discussion under 11/10/2016 above.  |
|              | 3 | SRF Funding Availability                                  | January or February                |             |                | ✓        | 1/19/2017          | Letter to State legistators and SWRCB advocating CA issuing more bonds to fund the SRF program drafted and presented to Commission. Letter sent mid-January.  |

#### Commissioners' Requested Action Items Updated: 06/27/2017

| Commission<br>Meeting Date |   | Action Item  | Requested or<br>Estimated Date for |         | Status         |          | Date of Completion | Notes  |
|----------------------------|---|--|------------------------------------|---------|----------------|----------|--------------------|--|
| Weeting Date               |   |  | Completion                         | Ongoing | In<br>Progress | Complete |                    |  |
|                            | 4 | Conveyance System Commission sub-committee   | NA                                 |         |                | <b>√</b> | 11/7/2016          | Subcommittee (Lieberman and Moritz) met on Nov 7 to discuss conveyance system progress.  |
|                            | 5 | Greendale property construction progress   | 8/31/2017                          |         | <b>√</b>       |          |                    | After redesign for changed county required retention wall strength, contractor has begun construction again and is expected to complete work in late August. Additional costs are being tabulated on a direct time and materials basis with no mark up by contractor.  |
|                            |   |  |                                    |         |                |          |                    |  |
| 9/8/2016                   | 1 | Job Classification and Total Compensation Study  | 1/31/2017                          |         |                | <b>√</b> |                    | UPDATE: The draft report was received and staff found the consultant had only provided salary information and not complete compensation information. After communication with the consultant, it was determined they had not fulfilled their scope and they are now assembling the other information needed to evaluate total compensation. This information was provided at the March Commission meeting. |
|                            | 2 | Control Building HVAC System   | 8/31/2017                          |         | <b>~</b>       |          |                    | SVCW Legal Cousel is evaluating the potential of a damage from the Architect of Record for design deficiencies related to environmental protection of computer servers and related equipment. A Legal Opinion Letter will be presented to the Commission at the August 10, 2017 meeting.   |
|                            | 3 | JPA re-write: prepare RFP and concurrently reach out to Legal<br>Counsels of each member agency. | NA                                 |         | ✓              |          |                    | Staff and SVCW Legal Counsel are developing the list of significant issues for presentation to JPA legal specialists to allow evaluation and development of proposals for the update of the JPA. It is expected to take two or more years to complete the update of the JPA once a firm is hired.  |
|                            | 4 | Connection Fees  | NA                                 |         | <b>&gt;</b>    |          |                    | Additional plant capacity evaluation is underway to ensure proper flow numbers are used in the calculations. Expect to address at May or June Commission Meeting.  |
| 8/18/2016                  | 1 | SCBS Ratify Emergency Condition - Valve Replacement  | NA                                 |         |                | ✓        | 12/8/2016          | Reported in December the emergency condition has been alleviated.  |
| 7/14/2016                  |   | No new items at this meeting   |                                    |         |                |          |                    |  |
| 6/9/2016                   | 1 | Contract Change Orders   | NA                                 | ✓       |                | <b>√</b> | 8/18/2016          | When there is a change in contract amount, note % increase over original contract amounts; began at August meeting.  |
|                            | 2 | MOU Negotiations   | NA                                 |         | <b>√</b>       |          |                    | When MOU negotiations occur, present status updates to the Commission - anticipated in late 2017/early 2018.   |



July 13, 2017

# Design-Build Procurement Process Update

# **Projects**





Front-of-Plant

# **Progressive Design Build Steps**

- **SVCW** (Owner)
- SVCW issues solicitations for designbuild team
- SVCW selects designbuild team
- Design-build team completes design and constructs project

- Step 1 Qualifications:
   Is the Request for Qualifications
- Shortlist D-B Teams, then
- Step 2 Proposals:
  - Issue Request for Proposals
  - Receive Proposals
  - · Check References
  - Interviews

# **Selection Process**

| Selection Process Step  | Gravity Pipeline | Front of Plant  |
|-------------------------|------------------|-----------------|
| Step 1 - Qualifications |                  |                 |
| Issue RFQ               | 4                | 4               |
| SOQs Submittal          | 4                | 4               |
| Check References        | 4                | 4               |
| Interviews              | 4                | 4               |
| Shortlist 3 Firms       | ⁴ (June 2)       | ⁴ (June 23)     |
| ep 2 – Proposals        |                  |                 |
| Issue RFP               | ⁴ June 8         | ⁴ (June 29)     |
| Confidential Meetings   | July 18 & 19     | July 31 & Aug 1 |
| Receive Proposals       | Aug 2            | Aug 25          |
| Interviews              | Aug 9 - 11       | Sep 19 & 20     |
| Select PDB Firm         | Aug 28           | Sep 26          |

### **Protest Procedure**

Section 9.8 in RFQ

- Appeals SOQ Submittal Date
  - prior to SOQ submittal date
- Appeals after S
  - In writing within 3 d the short-list announcement
- No Appeals of Substantive

   No reconsider or re-score evaluations. aluation process
- SVCW Response to Appeals
  - SVCW will respond in writing within 7 days receipt
  - SVCW's determination shall be final

### Front of Plant Shortlisted Firms

- 5 Statements of Qualifications Received
  - CH<sub>2</sub>M w/Overaa
  - Kiewit w/McNally
  - ➤ JFShea w/Parsons
  - ➤ Shimmick Construction w/Jacobs Engineering
  - ➤ CDMSmith w/ CDM Constructors

3 Shortlisted to Proposal Step

### **Front of Plant Process**

- Shortlisting
  - Shortlisted from 5 to 3 firms
  - Firms notified Thursday June 22
  - 3 day protest period ends Monday June 26
  - Request for Proposals out Thursday, June 29

# Two Step Selection Process

- Step 2 Proposals
  - •Issue RFPs to short-listed Respondents done
  - Confidential Meetings
  - Proposal Submittals
  - Reference Checking/Site Visits
  - Interviews
  - Select Design-Build Entities
  - Negotiate Progressive Design Build Contracts
  - Bring Stage 1 Contract to Commission for Approval

# MINUTES OF SILICON VALLEY CLEAN WATER REGULAR MEETING – JUNE 8, 2017

#### <u>ITEM 1</u>

CALL TO ORDER

The meeting was called to order at 4:00 p.m.

#### ITEM 2

ROLL CALL - Commissioners Duly Appointed by Each Agency

Mayor John Seybert, Redwood City - Chair

Board Member George S. Otte, P.E., West Bay Sanitary District

Mayor Robert Grassilli, San Carlos – Secretary

Absent: Council Member Warren Lieberman, PhD., Belmont- Vice Chair

#### Staff, Consultants and Visitors Present

Christine C. Fitzgerald, SVCW Legal Counsel

Daniel T. Child, SVCW Manager

Teresa Herrera, SVCW Assistant Manager/Authority Engineer

Matt Anderson, SVCW Chief Financial Officer

Linda Bruemmer, SVCW Administrative Services Director

Monte Hamamoto, SVCW Wastewater Superintendent

Kim Hackett, SVCW Engineering Director

Bruce Burnworth, SVCW Senior Engineer

Cindy Hui, SVCW Financial Analyst

Jennifer Flick, SVCW Human Resources Director

Ilana Schmidt, SVCW Administrative Assistant

Robert Huffstutler, SVCW Operations Director

Bill Tanner, Tanner Pacific, Inc.

Derek Rampone, City of Redwood City

Jay Walter, City of San Carlos

Afshin Oskoui, City of Belmont

Mark Minkowski, Kennedy/Jenks Consultants

Ken Kaufman, Member of the Public

#### ITEM 3

PLEDGE OF ALLEGIANCE

Commissioner George Otte led those attending the meeting in the recital of the Pledge of Allegiance.

#### ITEM 4

PUBLIC COMMENT

There was no Public Comment.

#### ITEM 5A

SAFETY MOMENT

Mr. Child discussed evacuation route planning in the event of an emergency.

#### ITEM 5B

MANAGER'S REPORT

<u>Commission Meeting Schedule:</u> Mr. Child confirmed the new start time for the Board Meetings. Beginning July 13, 2017, SVCW's Commission Meeting's will commence at 8:00 a.m.

<u>Budget Presentation:</u> Mr. Child inquired about visiting each member's City Council and/or Committees for a budget presentation and added in the past, he, Ms. Herrera and Mr. Anderson have presented updates to the SVCW Member Entities between June and November. Commissioner Seybert asked Mr. Child to reach out to Redwood City's Public Works Director to schedule a presentation to the City's Utilities Committee. Mr. Child added there will also be a CIP update in the August to September time frame and once it is available would be great time to get the information to community leaders and the public.

#### ITEM 5C

FINANCIAL REPORTS

Commission Chair Seybert asked if there were any questions on the Financial Report. There were none.

#### ITEM 5F

RESCU PROGRAM DESIGN-BUILD PROJECT STATUS UPDATE

Ms. Herrera provided a status update on Design-Build activities with two projects, the Gravity Pipeline (Tunnel) Project and the Front of Plant Project.

Ms. Herrera shared that SVCW just completed interviews related to the Statements of Qualifications (SOQ) respondents for the Gravity Pipeline Project and have shortlisted three firms to proceed to the Proposal phase. At the same time, there were five SOQ's received from very reputable firms for the Front of the Plant Projects and interviews are scheduled in the next couple weeks. Ms. Herrera addressed the Commission's concern about the procedure to address protests associated with the selection process. Ms. Herrera stated that Section 9.8 in the Request for Qualifications (RFQ) specifically addresses and outlines the rules and protocol for appeal.

#### ITEM 6

MATTERS OF COMMISSION MEMBER'S INTEREST

Commissioner Seybert shared the letter received from Representative Anna Eshoo who wrote to the U.S.E.P.A.'s Executive Administrator, Mr. Scott Pruitt, in support of Silicon

Valley Clean Water's application for financing under W.I.F.I.A. Commissioner Seybert requested Mr. Child draft a letter on behalf of the Commission thanking her for her efforts.

Secondly, Mr. Seybert realized as he was going through the performance evaluation documents for SVCW's Manager, that SVCW Legal Counsel, Ms. Christine Fitzgerald, does not receive an annual evaluation due to her being in a contracted position. Mr. Seybert continued, and asked the other Commissioners for their support, as he expressed his and the Commission's sincere appreciation for her tremendous efforts, and a job very well done in representing SVCW and the Board of Commissioners.

#### ITEM 7

CONSIDERATION OF MOTION APPROVING CONSENT CALENDAR

Motion/Second: Mr. Otte / Mr. Grassilli

The motion carried by unanimous roll call vote.

#### **ITEM 8A**

CONSIDERATION OF RESOLUTION AWARDING CONSTRUCTION CONTRACT FOR THE SITE STABILIZATION GRADING AND DRAINAGE PROJECT (CIP #6013)

Ms. Herrera displayed an aerial photograph showing where the Front of the Plant Project is taking place. She stated that lime will be added to strengthen and stabilize the soil. The image also depicted the improvements that will be most noticeable to SVCW staff and Commissioners; the new staff and public entrance, parking and a new roadway. Ms. Herrera proceeded with recommending award of a construction contract for the project to Teichert Construction, the lowest responsible bidder.

Commissioner Grassilli asked about future access to the nearby dog park. Ms. Herrera said the dog park is not affected and the public will still have access.

Commissioner Seybert asked when the project is expected to be complete. Ms. Herrera replied work needs to be complete by mid-October because the intent is to move trailers into the area before wet weather begins. Commissioner Seybert asked if the parking lot by the dog park is heavily used. Ms. Herrera responded that since the recycled water landscape impoundment had been drained, there are very few bird watchers and the area does not see much traffic anymore. Ms. Herrera added that SVCW has been proactive in reaching out to the Redwood Shores Community via newsletters and articles in the Pilot Magazine.

Motion/Second: Mr. Grassilli / Mr. Otte

Move adoption of RESOLUTION APPROVING CONSTRUCTION CONTRACT DOCUMENTS FOR SOIL STABILIZATION GRADING AND DRAINAGE PROJECT (CIP #6013); ACCEPTING BID OF LOWEST RESPONSIBLE BIDDER, REJECTING ALL

OTHER BIDS; AND AUTHORIZING EXECUTION OF AGREEMENT, DIRECTING RETURN OF SECURITY DEPOSITS AND AUTHORIZING MANAGER TO APPROVE CONTRACT CHANGE ORDERS UP TO TEN PERCENT OF THE CONTRACT PRICE FOR SAID PROJECT – Teichert Construction - (\$4,205,200)

The Resolution carried by Unanimous Roll Call Vote.

#### **ITEM 8B**

CONSIDERATION OF MOTION AND RESOLUTION APPROVING UPDATE TO SOLE-SOURCE SPECIFIC EQUIPMENT AT SVCW FACILITIES

Ms. Herrera provided a brief update on changes to the list since the last update in June 2014. She added the period covered is from June 2017 to May 2022 and has three deletions, six name changes and seven new items.

Commissioner Grassilli inquired about whether the list went up or down since 2014 and commented that though they are sole-source items, the more the list grows the less competition there is. Ms. Herrera said it remains relatively constant. Mr. Child added that most sole-source purchases made are to match existing equipment to provide consistency in the equipment spare parts inventory and employee operational and maintenance knowledge. This saves money for ratepayers by eliminating duplication of systems doing the same work.

Commissioner Otte commented that the items on the list are very good and recognized several from when he was in the field.

Commissioner Seybert asked what the review process is once the list is adopted and Mr. Child said the list is reviewed frequently to maintain accuracy and keeping an eye on trends because things can and do change over a five-year period.

#### Motion/Second: Mr. Grassilli / Mr. Otte

i. Move approval TO SUSPEND COMPETITIVE BIDDING REQUIREMENTS BASED ON PUBLIC CONTRACTS CODE (PCC) SECTION 3400 WHICH AUTHORIZES THE SILICON VALLEY CLEAN WATER TO PURCHASE SPECIFIC EQUIPMENT WITHOUT SPECIFYING "OR EQUAL" MANUFACTURERS AND EQUIPMENT (SOLE SOURCE) (5/7th weighted vote required)

The Motion carried by Unanimous Roll Call Vote.

#### Motion/Second: Mr. Otte / Mr. Grassilli

ii. Move adoption of RESOLUTION ALLOWING FOR THE SOLE SOURCE SPECIFICATION AND PURCHASE OF STANDARDIZED EQUIPMENT AND MATERIALS AS LISTED, TO MATCH EXISTING, PROVEN EFFECTIVE OR

### TESTED EFFECTIVE EQUIPMENT FOR A PERIOD OF FIVE YEARS FROM JUNE 2017 THROUGH MAY 2022

The Resolution carried by Unanimous Roll Call Vote.

#### **ITEM 8C**

CONSIDERATION OF RESOLUTION TO ESTABLISH RATES OF PAY FOR CONFIDENTIAL GENERAL, PROFESSIONAL, MANAGEMENT AND UNREPRESENTED GENERAL EMPLOYEES AND APPROVE A CONSOLIDATED PAY SCHEDULE FOR ALL EMPLOYEES

Mr. Child provided background history on the proposed Resolutions and explained that every year SVCW is required to approve pay scales and post the approved consolidated pay schedule on SVCW's website in compliance with laws requiring the posting for transparency. Mr. Child noted this year's recommendations include the implementation of a 401(a) plan to address future recruitment and retaining issues of senior level positions due to the impacts of the Public Employee's Pension Reform Act (PEPRA). Mr. Child noted this need was mentioned and budgeted in the upcoming FY 2017-2018 budget process.

Mr. Child continued to explain the current Memorandum of Understanding (MOU) with Local 39, which is up for re-negotiation next year, calls for a 3% Cost of Living Adjustment (COLA) for those employees covered by the labor agreement. In the past, a COLA has been given to unrepresented SVCW employees not covered by the MOU equal to what is given to those covered by the labor agreement. Mr. Child added that the newly structured salary ranges incorporate management recommendations related to the findings of the recently completed SVCW salary survey by the Gallagher Company.

Commissioner Seybert asked if the salary survey results were found to be of value and Mr. Child replied most definitely. Commissioner Seybert also asked how often these compensation surveys would be conducted. Mr. Child replied that the survey has historically been performed in preparation for negotiations related to the MOU update, which is currently every five years, but has been as short as two and as long as seven years.

#### Motion/Second: Mr. Grassilli / Mr. Otte

- i. RESOLUTION ESTABLISHING RATES OF PAY AND RELATED COMPENSATION FOR MANAGEMENT EMPLOYEES OF SILICON VALLEY CLEAN WATER AND RESCINDING AND RESTATING CERTAIN PROVISIONS OF RESOLUTION NO. SVCW 16-23 AND RESCINDING ANY AND ALL OTHER RESOLUTIONS OR PORTIONS THEREOF IN CONFLICT HEREWITH
- ii. RESOLUTION ESTABLISHING RATES OF PAY AND RELATED COMPENSATION FOR CONFIDENTIAL GENERAL EMPLOYEES OF SILICON VALLEY CLEAN

WATER AND RESCINDING AND RESTATING CERTAIN PROVISIONS OF RESOLUTION NO. SVCW 16-24 AND RESCINDING ANY AND ALL OTHER RESOLUTIONS OR PROVISIONS THEREOF IN CONFLICT HEREWITH

- iii. RESOLUTION ESTABLISHING RATES OF PAY AND RELATED COMPENSATION FOR UNREPRESENTED GENERAL EMPLOYEE POSITIONS OF ENGINEERING INTERN AND LABORATORY ASSISTANT AND RESCINDING RESOLUTION NO. SVCW 16-25 AND ANY AND ALL OTHER RESOLUTIONS OR PORTIONS THEREOF IN CONFLICT HEREWITH
- iv. RESOLUTION ESTABLISHING RATES OF PAY FOR PROFESSIONAL EMPLOYEES OF SILICON VALLEY CLEAN WATER AND RESCINDING AND RESTATING CERTAIN PROVISIONS OF RESOLUTION NO. SVCW 16-26 AND RESCINDING ANY AND ALL OTHER RESOLUTIONS OR PORTIONS THEREOF IN CONFLICT HEREWITH
- v. RESOLUTION AMENDING SECTION 6 OF RESOLUTION NO. SVCW 77-6, THE SVCW PERSONNEL RESOLUTION, RELATING TO CLASSIFICATION OF POSITIONS AND RESCINDING PARAGRAPH 1 OF RESOLUTION NO. SVCW 16-27 AND ANY AND ALL OTHER RESOLUTIONS OR PROVISIONS THEREOF IN CONFLICT HEREWITH
- vi. RESOLUTION ESTABLISHING A DEFINED CONTRIBUTION PENSION PLAN PURSUANT TO SECTION 401(a) OF THE INTERNAL REVENUE CODE
- vii. RESOLUTION APPROVING CONSOLIDATED PAY SCHEDULE FOR ALL REPRESENTED AND UNREPRESENTED EMPLOYEES OF SILICON VALLEY CLEAN WATER EFFECTIVE JUNE 18, 2017

The Resolutions carried by Unanimous Roll Call Vote.

#### ITEM 9

CLOSED SESSION
Closed Session commenced at 4:28 p.m.

A. PUBLIC EMPLOYEE PERFORMANCE EVALUATION ((Government Code §54957) Title: Manager

#### **ITEM 10**

RECONVENE IN OPEN SESSION

Open Session reconvened at 4:43 p.m.

SVCW Legal Counsel, Ms. Christine Fitzgerald, reported discussions were held on the Closed Session items, and Commission approved Manager's performance incentive for the current year and salary for Fiscal Year 2017-2018. Formal action will confirm the Manager's compensation at the July Commission Meeting.

#### **ITEM 11**

**ADJOURN** 

There being no further business, the meeting adjourned at 4:45 p.m.

Robert Grassilli, Secretary

By: Daniel T. Child, Manager

#### **SVCW WARRANT REGISTER**

SVCW Warrant Register for the period covering May 20, 2017 to June 2, 2017. A scanned copy was e-mailed to Commissioners on June 5, 2017.

SILICON VALLEY CLEAN WATER

#### 

FUND RECAP

| NAME                      | FUND | AMOUNT       |
|---------------------------|------|--------------|
|                           |      |              |
| PAYROLL REVOLVING         | 11   | 70.00        |
| RETIREE HEALTH INSUR. FD. | 12   | 35,000.00    |
| CAPITAL IMPROVEMENT FUND  | 14   | 68,770.45    |
| OPERATION                 | 18   | 181,387.95   |
| RECYCLED WATER FUND       | 19   | 284.00       |
| PLANT - CIP BOND          | 20   | 281,754.35   |
|                           |      |              |
| TOTAL FOR APPROVAL        |      | \$567,266.75 |

THIS IS TO CERTIFY THAT THE CLAIMS LISTED ON PAGES NUMBERED FROM 9778 THROUGH 9791 INCLUSIVE, AND/OR CLAIMS NUMBERED FROM 20619 THROUGH 20707 INCLUSIVE, TOTALING IN THE AMOUNT OF \$567,266.75, HAVE BEEN CHECKED IN DETAIL AND APPROVED BY THE PROPER OFFICIALS, AND IN MY OPINION REPRESENT FAIR AND JUST CHARGES AGAINST THE AUTHORITY IN ACCORDANCE WITH THEIR RESPECTIVE AMOUNTS AS INDICATED THEREON.

RESPECTFULLY SUBMITTED,

06-02-17

Rosty Conhiller

DATE

5/20/17-6/2/17

17-6/2/17

7B-2

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WARRANT REGISTER PAGE 9778

|                               | WARRANT |  |          |      |
|-------------------------------|---------|--|----------|------|
| NAME                          | NUMBER  | INVOICE #/DESCRIPTION AMOUNT                           | DETAIL   | FUND |
| ABACUS PRODUCTS INC           | 20619   | 3,290.32   |          |      |
| SUPPLIES                      |         | B45203 QTY 1 GREASE SCRAPER                            | 3,235.31 | 18   |
|                               |         | B45203 QTY 1 GREASE SCRAPER                            | 55.01    | 18   |
|                               |         |  |          |      |
| AKELA, ARVIND                 | 20620   | 1,209.94   |          |      |
| CONF. & TRAV.                 |         | 6022017 REIM-4/6/17 DINNER MEETING - CWEA SFBS         | 40.00    | 18   |
|                               |         | 6022017B REIM-4/25-4/28/17 TRAVEL EXPENSES CWEA ANNUAL | 1,124.94 | 18   |
| UTILITIES                     |         | 6022017C REIM-4/30/17 CELL PHONE EXPENSE CRICKET       | 45.00    | 18   |
|                               |         | 227.00   |          |      |
| ALLIED IRON CO., INC.         | 20621   | 327.98   | 227 00   | 10   |
| MISCELLANEOUS                 |         | 131650 QTY 1 .25" X 4" ALUM X 24'                      | 327.98   | 18   |
| ALPHA ANALYTICAL LABORATORIES | 20622   | 2,010.00   |          |      |
| CONTRACT SERV. (NON-MAINT.)   |         | 7051114RPSVCW PLANT PROCESS LAB ANALYSIS               | 1,120.00 | 18   |
| contract back. (won re-in-re, |         | 7051661RPSVCW PLANT PROCESS LAB ANALYSIS               | 150.00   | 18   |
|                               |         | 7052166RPSVCW SAN CARLOS LAB ANALYSIS                  | 85.00    | 18   |
|                               |         | 7052167RPSVCW SAN CARLOS LAB ANALYSIS                  | 380.00   | 18   |
|                               |         | 7052568RPSVCW WBSD LAB ANALYSIS                        | 85.00    | 18   |
|                               |         | 7052569RPSVCW PLANT PERMIT LAB ANALYSIS                | 105.00   | 18   |
|                               |         | 7052578RPSVCW WBSD LAB ANALYSIS                        | 85.00    | 18   |
|                               |         |  |          |      |
| ANALYSTS, INC.                | 20623   | 268.40   |          |      |
| MACH & EQUIP MAINT SERVICES   |         | M1756285 LAB ANALYSIS                                  | 201.30   | 18   |
|                               |         | M1757321 LAB ANALYSIS                                  | 67.10    | 18   |
|                               |         |  |          |      |
| ANDREINI BROTHERS INC         | 20624   | 6,727.00   |          |      |
| CONSTRUCTION-CONTRACTOR       |         | 131155654 5/10/17 GRADE ENTRY ROAD                     | 6,727.00 | 14   |
| ARIZONA INSTRUMENT LLC        | 20625   | 1,344.58   |          |      |
| MISCELLANEOUS                 |         | 326670TAX SALES TAX LIABILITY                          | -18.11   | 18   |
| MACH & EQUIP MAINT SERVICES   |         | 326585 EXTENDED WARRANTY 5/23/17-5/22/18               | 1,130.00 | 18   |
| SUPPLIES                      |         | 326670 QTY 3 AMMONIA FILTER FOR X631                   | 232.69   | 18   |

PAGE 9779 WARRANT REGISTER

|                                | WARRANT |  |          |      |
|--------------------------------|---------|--|----------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION AMOUNT                           | DETAIL   | FUND |
| ASSOCIATED RIGHT OF WAY SERVIC | 20626   | 525.00   |          |      |
| CONSTADMIN. & LEGAL            |         | 15089 3/1-4/30/17 T.O.2014-01 PROFESSIONAL SVCS REAL E | 525.00   | 20   |
|                                |         |  |          |      |
| ATMOSPHERIC ANALYSIS & CONSULT | 20627   | 2,300.00   |          |      |
| CONTRACT SERV. (NON-MAINT.)    |         | A16850 ANALYSIS & REPORTING - SILOXANES AND SULFUR COM | 445.00   | 18   |
|                                |         | A16945 ANALYSIS & REPORTING - SILOXANES AND SULFUR COM | 1,855.00 | 18   |
| <del></del>                    | 20620   | 5,470.13   |          |      |
| BARKERBLUE                     | 20628   | 592928 5/15/17 BID DOCUMENTS                           | 702.81   | 20   |
| CONSTADMIN. & LEGAL            |         | 593096 5/17/17 BID DOCUMENTS                           | 55.00    | 20   |
|                                |         | 593178 5/18/17 BID DOCUMENTS                           | 13.35    | 20   |
|                                |         | 593179 5/18/17 8 COPIES PROJ PLAN BINDER PRINTS        | 796.08   | 20   |
|                                |         | 593179 5/18/17 8 COPIES PROJ PLAN BINDER PRINTS        | 796.08   | 20   |
|                                |         | 593179 5/18/17 8 COPIES PROJ PLAN BINDER PRINTS        | 796.09   | 20   |
|                                |         | 593180 5/18/17 8 BINDERS TECH MEMOS                    | 2,310.72 | 20   |
|                                |         | 3,33,4, C =======                                      |          |      |
| BAY RUBBER COMPANY             | 20629   | 179.06   |          |      |
| MACHINERY AND EQUIP MAINT MA   | TE      | 18042000 QTY 2 GASKETS                                 | 129.90   | 18   |
| MISCELLANEOUS                  |         | 18047700 QTY 9 NON ASB GASKETS                         | 49.16    | 18   |
|                                |         |  |          |      |
| BUCKLES SMITH ELECTRIC COMPANY | 20630   | 2,827.61   |          |      |
| MACHINERY AND EQUIP MAINT MA   | TE      | 303566300 QTY 1 HI-CAP ETHERNET PORT MODULE-TP         | 2,827.61 | 18   |
|                                | 20631   | 93.00  |          |      |
| C.W.E.A TCP                    | 20631   | 22061I CWEA RENEWAL FEE-FONG, PETER KWONG KEUNG        | 93.00    | 18   |
| TRAINING                       |         | 220011 CHAR REALINE 122 TOTO, 122-11 HOUSE SECTION     |          |      |
| CA ST-FRANCHISE TAX BOARD      | 20632   | 5,483.77   |          |      |
| MISCELLANEOUS                  |         | 6022017 4/17-5/17 FORM 592V NONRESIDENT WITHHOLDING    | 5,483.77 | 20   |
|                                |         |  |          |      |
| CALIFORNIA DETAILERS, INC.     | 20633   | 550.00   |          |      |
| MACH & EQUIP MAINT SERVICES    |         | 44198 5/6/17 FLEET VEHICLE ON-SITE WASH                | 275.00   | 18   |
|                                |         | 44283 5/20/17 FLEET VEHICLE ON-SITE WASH               | 275.00   | 18   |

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|                                | WARRANT |  |           |      |
|--------------------------------|---------|--|-----------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION AMOUNT   | DETAIL    | FUND |
| CALIFORNIA WATER SERVICE CO    | 20634   | 262.74   |           |      |
| UTILITIES                      |         | 5152017 4/15-5/12/17 SCPS WATER SERVICES   | 262.74    | 18   |
|                                |         |  |           |      |
| CALPELRA - CA PUBLIC EMPLOYERS | 20635   | 1,020.00   |           |      |
| CONF. & TRAV.                  |         | 5252017FLICK CALPERA MEMBERSHIP 2017-2018 AND REGISTRA   | 1,020.00  | 18   |
| Program orbitana Divi          | 20636   | 35,000.00  |           |      |
| CALPERS - FISCAL SERVICES DIVI | 20636   | 6022017 6/17 PREFUNDING OPEB   | 35,000.00 | 12   |
| RETIREE MEDICAL PAYMENTS       |         | 0022017 6/17 FREFORDING OFED   | 33,000.00 |      |
| CDW GOVERNMENT, INC.           | 20637   | 2,796.88   |           |      |
| MACHINERY AND EQUIP MAINT MAT  | LE      | HVX9518 QTY 10 APC REPLACE BATTERY CARTRIDGE   | 541.58    | 18   |
| MISCELLANEOUS                  |         | HVX9518 QTY 10 APC REPLACE BATTERY CARTRIDGE   | 2,255.30  | 18   |
|                                |         |  |           |      |
| CHILD, CHRISTOPHER             | 20638   | 97.84  |           |      |
| SMALL TOOLS                    |         | 6022017 REIM-5/16/17 TOOLS   | 97.84     | 18   |
|                                |         |  |           |      |
| CINTAS CORPORATION NO. 3       | 20639   | 813.32   |           |      |
| SUPPLIES                       |         | 464751003 5/23/17 LAUNDRY SERVICE  | 813.32    | 18   |
| COLLABORATIVE STRATEGIES CONSU | 20640   | 20,632.50  |           |      |
| CONTRUCTION-DESIGN             |         | 1702SV0517 4/7-5/19/17 T.O.2017-02 LANDSCAPE OF WETLAN   | 8,872.50  | 20   |
|                                |         | 16501SV0517 4/7-5/19/17 T.O.2017-01 PROP ACQUISITION S   | 6,352.50  | 20   |
|                                |         | 16605SV0517 4/7-5/19/17 T.O.2016-05 RCPS REPLACEMENT P   | 1,470.00  | 20   |
|                                |         | 16606SV0517 4/7-5/19/17 T.O.2016-06 MPPS REHABILITATIO   | 1,522.50  | 20   |
|                                |         | 17601SV0517 4/7-5/19/17 T.O.2016-01 BELMONT FORCE MAIN   | 1,470.00  | 20   |
|                                |         | 17602SV0517 4/7-5/19/17 T.O.2016-03 INFLUENT CONNECTOR   | 945.00    | 20   |
|                                |         |  |           |      |
| CONSOLIDATED PARTS INC.        | 20641   | 11,895.65  | 1,232.14  | 18   |
| MACHINERY AND EQUIP MAINT MA   | LE      | 5039040 QTY 1 EATON IQ150 MET/DISP 60HZ  | 1,232.14  | 18   |
| MISCELLANEOUS                  |         | 5039202 QTY 1 200HP DRIVE, QTY 1 ETHERNET/IP OPTION CA<br>5039202 QTY 1 200HP DRIVE, QTY 1 ETHERNET/IP OPTION CA | 610.96    | 18   |
|                                |         | 5039202 QII I 2000P DRIVE, QII I BINERNEI/IF OPIION CA   | 010.90    | 10   |

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| WARRANT NAME NUMBER INVOICE #/DESCRIPTION AMOUNT                                  | DETAIL | FUND |
|---|--------|------|
| COTTIER, DON R. 20642 537.40  |        |      |
|   | 537.40 | 18   |
|   |        |      |
| D.W. NICHOLSON CORPORATION 20643 87,227.31  |        |      |
| CONSTRUCTION-CONTRACTOR 7613 THRU 3/31/17 BIOFORCE SLIDE GATE INSTALLATION 1,     | 309.00 | 20   |
| 7718 THRU 3/31/17 BIOFORCE SLIDE GATE INSTALLATION 61,                            | 698.81 | 20   |
| CONSTRUCTION-CONTRACTOR 7826 THRU 4/30/17 PURAFIL EPO CONNECTION 8,               | 117.00 | 14   |
| CONSTRUCTION-CONTRACTOR 7827 THRU 4/30/17 INSTRUMENT SIGNAL WIRE FEEDS - DIGES 7, | 521.00 | 20   |
| 7855 THRU 4/30/17 BEAST INSTALLATION PROJ 2,                                      | 114.74 | 20   |
| 7858 THRU 4/30/17 BEAST INSTALLATION PROJ 5,                                      | 221.76 | 20   |
| MACHINERY AND EQUIP MAINT MATE 7908 FABRICATE HATCH COVER SCUM PIT #2 1,          | 245.00 | 18   |
|   |        |      |
| DALY, MICK 20644 1,307.78   |        |      |
| CONF. & TRAV. 6022017 REIM-4/25-4/28/17 TRAVEL EXPENSES CWEA ANNUAL 1,            | 307.78 | 18   |
|   |        |      |
| DE GUZMAN, MANUEL 20645 221.74  |        |      |
| SUPPLIES 6022017 REIM-5/18/17 SAFETY SHOES  | 221.74 | 18   |
| ENVIRO-CARE INC 20646 16,854.79   |        |      |
| ENVIRONMENT INC   | 435.41 | 20   |
|   | 940.57 | 20   |
|   | 349.63 | 20   |
| MECZISSUSSIARID IV DUE - APIER DIARIOI & IMILIATIO D                              | 313.03 | 20   |
| EVOQUA WATER TECHNOLOGIES LLC 20647 18,788.41                                     |        |      |
| -   | 813.27 | 18   |
|   | 975.14 | 18   |

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|                               | WARRANT |  |          |          |      |
|-------------------------------|---------|--|----------|----------|------|
| NAME                          | NUMBER  | INVOICE #/DESCRIPTION                                | AMOUNT   | DETAIL   | FUND |
| FASTENAL COMPANY              | 20648   |  | 3,210.16 |          |      |
| SMALL TOOLS                   |         | CASAA51623 CREDIT MEMO - QTY 1 PROTO[REG] INTERNAL P | IP       | -63.51   | 18   |
| MISCELLANEOUS                 |         | CASAA52651 VENDOR MANAGED RESTOCK                    |          | 83.13    | 18   |
| SUPPLIES                      |         | CASAA52651 VENDOR MANAGED RESTOCK                    |          | 42.87    | 18   |
|                               |         | CASAA52713 VENDOR MANAGED RESTOCK                    |          | 1,835.47 | 18   |
|                               |         | CASAA52764 VENDOR MANAGED RESTOCK                    |          | 1,159.34 | 18   |
| MACHINERY AND EQUIP MAINT MAT | E       | CASAA52770 VENDOR MANAGED RESTOCK                    |          | 73.85    | 18   |
|                               |         | CASAA52770 VENDOR MANAGED RESTOCK                    |          | 79.01    | 18   |
|                               |         |  |          |          |      |
| FED EX                        | 20649   |  | 151.90   |          |      |
| SUPPLIES                      |         | 580824181 4/14-5/5/17 FED EX CHARGES                 |          | 75.07    | 18   |
|                               |         | 580824181 4/14-5/5/17 FED EX CHARGES                 |          | 76.83    | 18   |
| FINTA ENTERPRISES, INC        | 20650   |  | 2,058.06 |          |      |
| CONTRACT SERV. (NON-MAINT.)   |         | 52723 4/13/17 GRIT HAULING                           |          | 1,050.00 | 18   |
|                               |         | 52983 4/27/17 GRIT HAULING                           |          | 945.00   | 18   |
|                               |         | 52983 4/27/17 GRIT HAULING                           |          | 25.00    | 18   |
|                               |         | 52983 4/27/17 GRIT HAULING                           |          | 38.06    | 18   |
| FISHER SCIENTIFIC COMPANY     | 20651   |  | 2,675.09 |          |      |
| MACHINERY AND EQUIP MAINT MAT |         | 2249378 LAB SUPPLIES                                 | 2,0.5.05 | 965.94   | 18   |
| PMCHINERI AND EQUIP MAINI PMI |         | 2249378 LAB SUPPLIES                                 |          | 1,406.07 | 18   |
| SUPPLIES                      |         | 5233459 LAB SUPPLIES                                 |          | 303.08   | 18   |
| POPPLIED                      |         | 3233433 EAD BOTTELLED                                |          | ••••     |      |
| FIVESKY                       | 20652   |  | 7,753.13 |          |      |
| MACH & EQUIP MAINT SERVICES   |         | FSUSIN6137 VMIWARE ANNUAL SOFTWARE SUPPORT RENEWAL   |          | 7,098.00 | 18   |
|                               |         | FSUSIN6138 CISCO SMARTNET                            |          | 655.13   | 18   |
|                               |         |  |          |          |      |
| FOURNIER INDUSTRIES, INC.     | 20653   |  | 1,547.51 | 552 56   | 1.0  |
| MISCELLANEOUS                 |         | L132218 FOURNIER PRESS LEFT AND RIGHT SCRAPER BLADES | -        | 773.76   | 18   |
|                               |         | L132218 FOURNIER PRESS LEFT AND RIGHT SCRAPER BLADES | ,        | 773.75   | 18   |

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| AW                                | RRANT        |   |          |          |      |
|-----------------------------------|--------------|---|----------|----------|------|
| NAME NU                           | MBER INVOICE | E #/DESCRIPTION                                 | AMOUNT   | DETAIL   | FUND |
| FRANKLIN MILLER, INC. 20          | 654          |   | 123.95   |          |      |
| MACHINERY AND EQUIP MAINT MATE    | 29348        | QTY 2 RING RETAINER                             |          | 81.55    | 18   |
|                                   | 29383        | QTY 8 O-RINGS                                   |          | 33.70    | 18   |
|                                   | 29383        | QTY 8 O-RINGS                                   |          | 8.70     | 18   |
|                                   |              |   |          |          |      |
| GRAINGER 20                       | 0655         |   | 821.23   |          |      |
| MISCELLANEOUS                     | 9392288      | 040 CREDIT MEMO - QTY 1 STRAIGHT PIPE WRENCH,   | S        | -30.98   | 18   |
| MACHINERY AND EQUIP MAINT MATE    | 9452254      | 767 RESTOCK ITEMS                               |          | 15.51    | 18   |
| SUPPLIES                          | 9452254      | 767 RESTOCK ITEMS                               |          | 4.07     | 18   |
| MACHINERY AND EQUIP MAINT MATE    | 9452254      | 767 RESTOCK ITEMS                               |          | 629.71   | 18   |
|                                   | 9453273      | 8626 RESTOCK ITEMS                              |          | 108.54   | 18   |
| SUPPLIES                          | 9453273      | 8626 RESTOCK ITEMS                              |          | 73.24    | 18   |
| MACHINERY AND EQUIP MAINT MATE    | 9455623      | 3539 RESTOCK ITEMS                              |          | 3.88     | 18   |
|                                   | 9455623      | 3554 RESTOCK ITEMS                              |          | 7.28     | 18   |
|                                   | 9455623      | 3554 RESTOCK ITEMS                              |          | 9.98     | 18   |
|                                   |              |   |          |          |      |
| GROENIGER & COMPANY INC 20        | 0656         |   | 5,992.12 |          |      |
| MISCELLANEOUS                     | 1256716      | QTY 1 VALVE CHECK WEIGHT SERIES                 |          | 2,996.06 | 18   |
| MACHINERY AND EQUIP MAINT MATE    | 1262632      | QTY 1 VALVE CHECK WEIGHTED SERIES               |          | 2,996.06 | 18   |
|                                   |              |   |          |          |      |
| HARRINGTON INDUST PLASTICS 20     | 0657         |   | 435.15   |          |      |
| MACHINERY AND EQUIP MAINT MATE    | 3K9013       | PLUMBING SUPPLIES                               |          | 105.22   | 18   |
|                                   | 3K9013       | PLUMBING SUPPLIES                               |          | 200.79   | 18   |
|                                   | 3K9186       | PLUMBING SUPPLIES                               |          | 129.14   | 18   |
|                                   |              |   |          |          |      |
| HIESTAND, SUSAN 20                | 0658         |   | 1,027.19 |          |      |
| CONF. & TRAV.                     | 6022017      | 7 REIM-4/25-4/28/17 TRAVEL EXPENSES CWEA ANNUAL | <b>L</b> | 1,027.19 | 18   |
|                                   |              |   |          |          |      |
| HOPKINS TECHNICAL PRODUCTS, IN 20 |              |   | 284.00   |          |      |
| MACHINERY AND EQUIP MAINT MATE    | 3617300      | 0574 QTY 4 ELECTROLYTE CGE2 WITH BOTTLE 50ML    |          | 284.00   | 19   |

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|                                | WARRANT |  |           |      |
|--------------------------------|---------|--|-----------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION AMOUNT                           | DETAIL    | FUND |
| IDEXX DISTRIBUTION, INC        | 20660   | 1,289.49   |           |      |
| SUPPLIES                       |         | 3016614483 QTY 4 ENTEROLERT, QTY 2 GAMMA IRRAD         | 816.36    | 18   |
|                                |         | 3016614483 QTY 4 ENTEROLERT, QTY 2 GAMMA IRRAD         | 473.13    | 18   |
|                                |         |  |           |      |
| JENTECH SERVICES               | 20661   | 7,921.10   |           |      |
| MACH & EQUIP MAINT SERVICES    |         | 2230 5/12-5/25/17 INSTRUMENT CALIBRATION               | 3,420.00  | 18   |
|                                |         | 2230 5/12-5/25/17 INSTRUMENT CALIBRATION               | 475.00    | 18   |
|                                |         | 2230 5/12-5/25/17 INSTRUMENT CALIBRATION               | 1,710.00  | 18   |
|                                |         | 2230 5/12-5/25/17 INSTRUMENT CALIBRATION               | 2,316.10  | 18   |
|                                |         |  |           |      |
| KELLER CANYON LANDFILL CO.     | 20662   | 650.09   |           |      |
| CONTRACT SERV. (NON-MAINT.)    |         | 4212000025697 4/27/17 SEWER GRIT SCRN DRYING BED HAULI | 598.57    | 18   |
|                                |         | 4212000025697 4/27/17 SEWER GRIT SCRN DRYING BED HAULI | 16.25     | 18   |
|                                |         | 4212000025697 4/27/17 SEWER GRIT SCRN DRYING BED HAULI | 32.02     | 18   |
|                                |         | 4212000025697 4/27/17 SEWER GRIT SCRN DRYING BED HAULI | 3.25      | 18   |
|                                |         |  |           |      |
| KENNEDY/JENKS CONSULTANTS, INC | 20663   | 31,642.92  |           |      |
| CONTRUCTION-DESIGN             |         | 106269 THRU 10/28/16 T.O.2016-02 RWCPS 48" FORCE MAIN  | 31,642.92 | 20   |
|                                |         |  |           |      |
| KUMAR, RAJNESH                 | 20664   | 1,331.92   |           |      |
| TRAINING                       |         | 6022017 REIM-5/12/17 TRAVEL EXPENSE JENBACHER TRNNG PO | 1,331.92  | 18   |
|                                |         |  |           |      |
| LENSCRAFTERS                   | 20665   | 105.00   |           |      |
| SUPPLIES                       |         | 1804965810 SAFETY GLASSES - PADUA, BENJAMIN            | 105.00    | 18   |
|                                |         |  |           |      |
| LIEBERT CASSIDY WHITMORE       | 20666   | 70.00  |           |      |
| PROFESSIONAL SERVICES          |         | 1440030 THRU 4/30/17 D.A. HALL MGMT PAY PERS APPEAL    | 70.00     | 18   |
|                                |         |  |           |      |
| LONG, JESSE                    | 20667   | 2,899.99   |           |      |
| MISCELLANEOUS                  |         | 6022017 COMPUTER LOAN PER ADMIN POLICY#1987-03, EE TOO | 2,899.99  | 18   |

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|                                | WARRANT |  |           |      |
|--------------------------------|---------|--|-----------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION AMOUNT                           | DETAIL    | FUND |
| M-I LLC                        | 20668   | 19,478.75  |           |      |
| MACHINERY AND EQUIP MAINT MA   | TE      | 2724592 QTY 13 BAGS SULFATREAT                         | 19,478.75 | 18   |
|                                |         |  |           |      |
| MADCO WELDING SUPPLY CO        | 20669   | 32.00  |           |      |
| RENTAL/LEASES                  |         | G50552 5/16/17 CYLINDER RENTAL                         | 32.00     | 18   |
|                                |         | 500.50   |           |      |
| MILLS, DANIEL                  | 20670   | 532.62   |           |      |
| CONF. & TRAV.                  |         | 6022017 REIM-4/24-4/28/17 TRAVEL EXEPENSES CWEA ANNUAL | 532.62    | 18   |
|                                | 20671   | 546.23   |           |      |
| MOTION INDUSTRIES INC.         |         | CA24008614 VARIOUS SIZES IND HOSE ENDS AND STEEL CLAMP | 166.82    | 18   |
| MACHINERY AND EQUIP MAINT MA   | I'E     | CA24008614 VARIOUS SIZES IND HOSE ENDS AND STEEL CLAMP | 212.59    | 18   |
|                                |         | CA24008614 VARIOUS SIZES IND HOSE ENDS AND STEEL CLAMP | 166.82    | 18   |
|                                |         | CA24000014 VARIOUS SIZES IND NOSE ZNDS IND SIZES SEED  |           |      |
| MUNIQUIP INC                   | 20672   | 118.75   |           |      |
| MACHINERY AND EQUIP MAINT MA   | ATE     | 103819 QTY 1 MISSION OPTION BOARD - PULSE INPUT        | 118.75    | 18   |
|                                |         |  |           |      |
| OFFICE DEPOT                   | 20673   | 260.99   |           |      |
| OFFICE SUPPLIES                |         | 926593644001 OFFICE SUPPLIES                           | 92.99     | 18   |
| SUPPLIES                       |         | 926593644001 OFFICE SUPPLIES                           | 38.60     | 18   |
| OFFICE SUPPLIES                |         | 927819856001 OFFICE SUPPLIES                           | 36.85     | 18   |
| SUPPLIES                       |         | 927819856001 OFFICE SUPPLIES                           | 92.55     | 18   |
|                                |         | 0.500.00   |           |      |
| OGASAWARA LANDSCAPE MAINTENANC | 20674   | 2,500.00   |           | 10   |
| CONTRACT SERV. (NON-MAINT.)    |         | 24100 5/17 LANDSCAPE SERVICE                           | 2,500.00  | 18   |
| PACE SUPPLY CORP               | 20675   | 373.57   |           |      |
| MACHINERY AND EQUIP MAINT MA   |         | 938108082 PLUMBING SUPPLIES                            | 276.01    | 18   |
| MISCELLANEOUS                  |         | 93871591 PLUMBING SUPPLIES                             | 97.56     | 18   |
| LIT D CETTIVITO CO             |         |  |           |      |

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|                                | WARRANT |  |                      |      |
|--------------------------------|---------|--|----------------------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION AMOUNT                           | DETAIL               | FUND |
| PACIFIC GAS AND ELECTRIC COMPA | 20676   | 6,589.54   | Į.                   |      |
| UTILITIES                      |         | 411201724970 3/11-4/10/17 GREENDALE GAS AND ELECTRIC   | 572.36               | 18   |
|                                |         | 518201724970 4/11-5/10/17 GREENDALE GAS AND ELECTRIC   | 684.72               | 18   |
|                                |         | 522201788673 4/14-5/15/17 BLPS ELECTRIC                | 4,748.31             | 18   |
|                                |         | 522201790892 4/14-5/15/17 1406 GAS AND ELECTRIC        | 584.15               | 18   |
|                                |         |  |                      |      |
| PAN-PACIFIC SUPPLY CO.         | 20677   | 11,851.26  | 5                    |      |
| MACHINERY AND EQUIP MAINT MA   | ΓE      | 29595685 QTY 3 ALLIS CHALMERS IMPELLERS                | 4,479.38             | 18   |
|                                |         | 29596058 QTY 1 REBUILD ALLIS CHALMERS PUMP AND REPLACE | 7,371.88             | 18   |
|                                |         |  |                      |      |
| PENINSULA BATTERY, INC.        | 20678   | 478.50   |                      |      |
| MACHINERY AND EQUIP MAINT MA   | ΓE      | 121225 QTY 2 BATTERY                                   | 367.57               | 18   |
|                                |         | 121225 QTY 2 BATTERY                                   | 108.75               | 18   |
|                                |         | 121225 QTY 2 BATTERY                                   | 2.18                 | 18   |
|                                |         | 2 702 00   |                      |      |
| PEOPLEREADY INC                | 20679   | 3,720.00   |                      | 18   |
| CONTRACT SERV. (NON-MAINT.)    |         | 22172653 4/24-4/30/17 UTILITY WORKER TEMPORARY STAFF O | 1,240.00<br>1,240.00 | 18   |
|                                |         | 22181980 5/1-5/7/17 UTILITY WORKER TEMPORARY STAFF OPS | 1,240.00             | 18   |
|                                |         | 22218725 5/8-5/14/17 UTILITY WORKER TEMPORARY STAFF OP | 1,240.00             | 10   |
| TVG                            | 20680   | 61.50  | )                    |      |
| PRE EMPLOYMENT, INC.           | 20680   | 31987 BACKGROUND CHECK-ANTHONY BERTOLUCCI              | 61.50                | 18   |
| PROFESSIONAL SERVICES          |         | 51767 BACKGROUND CHECK ANTHONY BERTOLOGGE              | 01.50                |      |
| PSC INDUSTRIAL OUTSOURCING, LP | 20681   | 1,879.33   | 1                    |      |
| CONTRACT SERV. (NON-MAINT.)    | 20001   | 1311155636 4/17 MAPLE WET WELL CLEANING                | 1,879.33             | 18   |
| CONTRACT SERV. (NON-PAINT.)    |         | 1311133030 1,1,1,122                                   |                      |      |
| OUINCY COMPRESSOR LLC          | 20682   | 1,010.38   | 3                    |      |
| MISCELLANEOUS                  | 20002   | 802668 OTY 9 ELEM FILTERS                              | 505.02               | 18   |
| HIECEPHWINEOOD                 |         | 802668 OTY 9 ELEM FILTERS                              | 505.36               | 18   |
|                                |         | £  |                      |      |

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|                                | WARRANT |  |               |      |
|--------------------------------|---------|--|---------------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION AMOUNT                               | DETAIL        | FUND |
| R & B COMPANY                  | 20683   | 7,813.90   |               |      |
| SMALL TOOLS                    |         | S1642381001 PLUMBING SUPPLIES                              | 6,658.69      | 18   |
| MACHINERY AND EQUIP MAINT MAT  | 'E      | S1649586001 PLUMBING SUPPLIES                              | 317.77        | 18   |
|                                |         | S1649586001 PLUMBING SUPPLIES                              | 234.66        | 18   |
|                                |         | S1649586001 PLUMBING SUPPLIES                              | 39.85         | 18   |
|                                |         | S1649586001 PLUMBING SUPPLIES                              | 562.93        | 18   |
|                                |         |  |               |      |
| R-SQUARED ENGINEERING, INC.    | 20684   | 3,523.50   |               |      |
| MISCELLANEOUS                  |         | 117472 VARIOUS GEARS AND JOINTS                            | 3,325.27      | 18   |
|                                |         | 117472 VARIOUS GEARS AND JOINTS                            | 198.23        | 18   |
|                                |         |  |               |      |
| RED WING SHOE STORE            | 20685   | 1,490.41   |               |      |
| SUPPLIES                       |         | 9152 3/23/17 SAFETY SHOES-M.CHNDLR, SNCHZ, BWLN, MRPHY, RA | 1,490.41      | 18   |
|                                |         |  |               |      |
| REDWOOD CITY, CITY OF - FINANC | 20686   | 848.86   |               |      |
| SUPPLIES                       |         | BR44140 3/16-4/15/17 FUEL CHARGES                          | 848.86        | 18   |
|                                |         |  |               |      |
| ROCKWELL SOLUTIONS             | 20687   | 49,375.45  |               |      |
| CAPITAL                        |         | 1616 QTY 1 PEDESTAL PUMP                                   | 49,375.45     | 14   |
|                                |         |  |               |      |
| ROSAS, DAVID                   | 20688   | 3,000.00   |               |      |
| MISCELLANEOUS                  |         | 6022017 COMPUTER LOAN PER ADMIN POLICY#1987-03, EE TOO     | 3,000.00      | 18   |
|                                |         |  |               |      |
| ROYAL WHOLESALE ELECTRIC       | 20689   | 915.45   |               |      |
| SUPPLIES                       |         | 7003635290 CREDIT MEMO - QTY 100 GALV STEEL 1-1/4          | -462.19       | 18   |
| MISCELLANEOUS                  |         | 7003636275 VARIOUS CONDUIT PARTS                           | 192.91        | 18   |
| MACHINERY AND EQUIP MAINT MA   | TE      | 7003636835 VARIOUS CONDUIT PARTS                           | 17.78         | 18   |
| SUPPLIES                       |         | 7003636835 VARIOUS CONDUIT PARTS                           | 106.03        | 18   |
| MACHINERY AND EQUIP MAINT MA   | TE      | 7003636835 VARIOUS CONDUIT PARTS                           | 1,060.92      | 18   |
|                                |         |  |               |      |
| S & S SUPPLIES AND SOLUTIONS   | 20690   | 783.00   | <b>500.00</b> |      |
| MACHINERY AND EQUIP MAINT MA   | TE      | S3011784001 QTY 6 SENSOR                                   | 783.00        | 18   |

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| NAME<br>SAFETY COMPLIANCE MANAGEMENT I<br>TRAINING   | WARRANT<br>NUMBER<br>20691 | INVOICE #/DESCRIPTION AMOUNT 495.00 8121 5/17 TRAINING - BLOODBORNE PATHOGENS AND HAZARD C  | DETAIL<br>495.00  | FUND  |
|--|----------------------------|---|---|---|
| SIERRA RESEARCH INC CONTRUCTION-DESIGN               | 20692                      | 3,847.35<br>1154838 3/2-3/30/17 PROFESSIONAL SERVICES   | 3,847.35  | 20  |
| STATIONARY ENGINEERS LOCAL 39 MISCELLANEOUS          | 20693                      | 70.00 6022017 ONE TIME UNION INITIATION FEE-PAUL AXIAQ-PPE 5  | 70.00   | 11  |
| SYNAGRO TECHNOLOGIES INC CONTRACT SERV. (NON-MAINT.) | 20694                      | 17,430.25<br>3102879 4/17 BIOSOLIDS HAULING   | 17,430.25   | 18  |
| TANNER PACIFIC, INC.  CONSTRUCTION-CONTRACTOR        | 20695                      | 91,698.01  217037 5/7-5/20/17 T.O.2016-01 CONSTRUCTION MGMT VARIO  217037 5/7-5/20/17 T.O.2016-01 CONSTRUCTION MGMT VARIO | 1,851.00 8,563.00 1,100.00 1,364.00 3,174.00 871.00 13,646.00 2,660.30 7,828.00 100.00 16,456.00 1,443.00 4,488.00 512.00 6,678.00 971.00 15,441.71 | 20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>20<br>2 |
| CONSTRUCTION-CONTRACTOR                              |                            | 217038 4/9-5/20/17 T.O.2017-01 CONTROL BUILDING HVAC U  | 4,551.00  | 14  |

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|                                | WARRANT |  |        |            |          |
|--------------------------------|---------|--|--------|------------|----------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION A                                | TRUOMA | DETAIL     | FUND     |
| THE FERGUSON GROUP LLC         | 20696   | 5,2  | 254.14 |            |          |
| CONTRUCTION-DESIGN             |         | 417568 4/17 PROFESSIONAL SERVICES                      |        | 5,210.50   | 20       |
| PROFESSIONAL SERVICES          |         | 117580C 1/25-1/30/17 PROF SVCS                         |        | -1,317.50  | 18       |
|                                |         | 117580D REIM-1/25-1/30/17 PROF SVCS                    |        | -31.60     | 18       |
| CONTRUCTION-DESIGN             |         | 117580E 1/25-1/30/17 PROFESSIONAL SERVICES             |        | 1,317.50   | 20       |
|                                |         | 117580F REIM-1/25-1/30/17 PROFESSIONAL SERVICES        |        | 31.60      | 20       |
| PROFESSIONAL SERVICES          |         | 217589B 2/17 PROF SVCS                                 |        | -12,932.00 | 18       |
| CONTRUCTION-DESIGN             |         | 217589C 2/17 PROFESSIONAL SERVICES                     |        | 12,932.00  | 20       |
| PROFESSIONAL SERVICES          |         | 317570B 3/2017 PROFESSIONAL SERVICES                   |        | -1,707.19  | 18       |
| CONTRUCTION-DESIGN             |         | 317570C 3/17 PROFESSIONAL SERVICES                     |        | 1,674.50   | 20       |
|                                |         | 317570D REIM-3/17 PROFESSIONAL SERVICES                |        | 32.69      | 20       |
|                                |         | 417568B REIM-4/17 PROFESSIONAL SERVICES                |        | 43.64      | 20       |
|                                |         |  |        |            |          |
| THOMAS FISH CO.                | 20697   | 1  | 126.00 |            |          |
| SUPPLIES                       |         | 21728 QTY 110 RAINBOW TROUT FISHES                     |        | 126.00     | 18       |
|                                |         |  |        |            |          |
| UNIVAR USA INC.                | 20698   | ·  | 267.38 |            | 10       |
| CHEMICAL SUPPLIES              |         | SJ816000 5/16/17 2297 GAL SOD HYPO 12.5% LIQUICHLOR    |        | 1,025.43   | 18<br>18 |
|                                |         | SJ813890 5/7/17 4548 GAL SOD HYPO LIQUICHLOR           |        | 2,030.31   |          |
|                                |         | SJ814769 5/10/17 3799 GAL SOD HYPO LIQUICHLOR          |        | 1,695.94   | 18       |
|                                |         | SJ814938 5/11/17 4756.0484 GAL SOD BISULFITE           |        | 4,365.34   | 18       |
|                                |         | SJ815284 5/14/17 4501 GAL SOD HYPO LIQUICHLOR          |        | 2,009.33   | 18       |
|                                |         | SJ816342 5/17/17 4796 GAL SOD HYPO LIQUICHLOR          |        | 2,141.03   | 18       |
|                                |         |  | 236.97 |            |          |
| USA BLUE BOOK                  | 20699   |  | 236.37 | 236.97     | 18       |
| MACHINERY AND EQUIP MAINT MA   | TE      | 255090 QTY 2 FLOWMETER                                 |        | 236.97     | 10       |
|                                |         | 7 0  | 973.00 |            |          |
| V&A CONSULTING ENGINEERS, INC. | 20700   | 16812 4/11-4/30/17 CHLORINE CONTACT TANK ASSESSMENT-CC | 373.00 | 7,973.00   | 20       |
| CONTRUCTION-DESIGN             |         | 19815 4/11-4/30/1/ CUPOKING CONINCI IMMY W22F22MENI-CC |        | 1,515.00   | 20       |
|                                | 20701   | 6  | 680.83 |            |          |
| VALLEY OIL COMPANY (VEHICLE FU | 20/01   | 459703 5/1-5/15/17 FUEL CHARGES COMPANY VEHICLES       |        | 680.83     | 18       |
| SUPPLIES                       |         | 405/00 5/1-5/15/1/ FUED CHARGES CONFAMI VERICUES       |        | 555.55     |          |

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|                              | WARRANT |  |          |      |
|------------------------------|---------|--|----------|------|
| NAME                         | NUMBER  | INVOICE #/DESCRIPTION AMOUNT   | DETAIL   | FUND |
| VWR INTERNATIONAL, LLC       | 20702   | 221.10   |          |      |
| SUPPLIES                     |         | 8048655466 LAB SUPPLIES  | 177.55   | 18   |
|                              |         | 8048665040 LAB SUPPLIES  | 10.89    | 18   |
|                              |         | 8048665041 LAB SUPPLIES  | 32.66    | 18   |
|                              |         |  |          |      |
| WANDRO, ROBERT               | 20703   | 930.05   |          |      |
| UTILITIES                    |         | 6022017 REIM-3/18-4/17/17 CELL PHONE EXPENSE AT&T  | 45.00    | 18   |
| CONF. & TRAV.                |         | 6022017B REIM-4/25-4/28/17 TRAVEL EXPENSES CWEA ANNUAL   | 885.05   | 18   |
|                              |         |  |          |      |
| WATSON-MARLOW INC            | 20704   | 1,129.41   |          |      |
| MISCELLANEOUS                |         | SI037858 QTY 45M MARPRENE TUBING   | 1,129.41 | 18   |
|                              |         | 2 070 14   |          |      |
| WELLS FARGO-COMML OPERATIONS | 20705   | 3,070.14   | 290.13   | 20   |
| INTEREST EXPENSES            |         | 1710730388 LOC# 7829596836 5/1-5/31/17 INTEREST-LINE O<br>1710730388 LOC# 7829596836 5/1-5/31/17 INTEREST-LINE O | 1,491.16 | 20   |
|                              |         | 1710730388 LOC# 7829596836 5/1-5/31/17 INTEREST-LINE O   | 464.82   | 20   |
|                              |         | 1710730388 LOC# 7829596836 5/1-5/31/17 INTEREST-LINE O   | 824.03   | 20   |
|                              |         | 1/10/30386 LOC# /02/3/3/036 3/1-3/31/1/ INTEREST-BINE O  | 024.03   | 20   |
| WESTERN ENERGY SYSTEMS       | 20706   | 323.04   |          |      |
| MACHINERY AND EQUIP MAINT MA | TE      | 3730311 QTY 2 METAL HOSE   | 323.04   | 18   |
|                              |         |  |          |      |
| YSI INC.                     | 20707   | 1,276.94   |          |      |
| SMALL TOOLS                  |         | 683646 QTY 1 PRO OBOD PROBE, QTY 1 ODO SENSOR CAP KIT  | 1,038.56 | 18   |
| SUPPLIES                     |         | 683646 QTY 1 PRO OBOD PROBE, QTY 1 ODO SENSOR CAP KIT  | 228.38   | 18   |
| SMALL TOOLS                  |         | 683646 QTY 1 PRO OBOD PROBE, QTY 1 ODO SENSOR CAP KIT  | 10.00    | 18   |

TOTAL \$567,266.75

#### **SVCW WARRANT REGISTER**

SVCW Warrant Register for the period covering R´  $^{\hat{}}$   $^{\hat{}}$ 

#### SILICON VALLEY CLEAN WATER

#### 06-16-17 WARRANT REGISTER

FUND RECAP

| NAME                     | FUND | AMOUNT         |
|--------------------------|------|----------------|
|                          |      |                |
| PAYROLL REVOLVING        | 11   | 70.00          |
| CAPITAL IMPROVEMENT FUND | 14   | 494,124.35     |
| OPERATION                | 18   | 427,964.06     |
| PLANT - CIP BOND         | 20   | 986,441.85     |
|                          |      |                |
| TOTAL FOR APPROVAL       |      | \$1,908,600.26 |

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THIS IS TO CERTIFY THAT THE CLAIMS LISTED ON PAGES NUMBERED FROM 9792 THROUGH 9809 INCLUSIVE, AND/OR CLAIMS NUMBERED FROM 20708 THROUGH 20803 INCLUSIVE, TOTALING IN THE AMOUNT OF \$1,908,600.26, HAVE BEEN CHECKED IN DETAIL AND APPROVED BY THE PROPER OFFICIALS, AND IN MY OPINION REPRESENT FAIR AND JUST CHARGES AGAINST THE AUTHORITY IN ACCORDANCE WITH THEIR RESPECTIVE AMOUNTS AS INDICATED THEREON.

RESPECTFULLY SUBMITTED,

DEPUTY TREASURER

6,15,17

6/3/17-6/16/17

DI-CAD 615-1

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|                                | WARRANT |   |          |          |      |
|--------------------------------|---------|---|----------|----------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION                             | AMOUNT   | DETAIL   | FUND |
| ACCELERATED TECHNOLOGY LABORAT | 20708   |   | 8,318.85 |          |      |
| PROFESSIONAL SERVICES          |         | 14969 5/15-5/16/17 ON SITE LIMS ASSESSMENT        |          | 8,945.00 | 18   |
| MISCELLANEOUS                  |         | 14969NONRESIDEN CA NONRESIDENT 7% WITHHOLDING     |          | -626.15  | 18   |
|                                |         |   |          |          |      |
| ACE AMERICAN INSURANCE COMPANY | 20709   |   | 1,005.45 |          |      |
| CONSTADMIN. & LEGAL            |         | 1105188 THRU 6/1/17 REIMB FOR W/C                 |          | 1,005.45 | 20   |
| ALLIANT INSURANCE SERVICES     | 20710   |   | 2,015.00 |          |      |
| ADMINISTRATIVE EXPENSES        | 20710   | 615882 7/1/17-7/1/18 CRIME POLICY 1ST ANNUAL PAYM | •        | 2,015.00 | 18   |
| ADMINISTRATIVE EXPENSES        |         | 613662 7/1/17-7/1/10 CRIME FORICT IST ANNOAD PAIR | IBNI     | 2,013.00 | 10   |
| ALPHA ANALYTICAL LABORATORIES  | 20711   |   | 590.00   |          |      |
| CONTRACT SERV. (NON-MAINT.)    |         | 7061138RPSVCW RWC LAB ANALYSIS                    |          | 590.00   | 18   |
|                                |         |   |          |          |      |
| AON RISK INSURANCE SERVICES WE | 20712   |   | 29.00    |          |      |
| CONSTADMIN. & LEGAL            |         | 6800000061392 THRU 3/31/17 ADDITIONAL PREM-BUILDE | RS RI    | 29.00    | 20   |
|                                |         |   |          |          |      |
| ASSOCIATED RIGHT OF WAY SERVIC | 20713   |   | 1,600.00 |          |      |
| CONSTADMIN. & LEGAL            |         | 14943 11/1/16-2/28/17 T.O.2014-01 REAL ESTATE CON | SULTA    | 1,600.00 | 20   |
| BARKERBLUE                     | 20714   |   | 262.29   |          |      |
| CONSTADMIN. & LEGAL            |         | 593656 5/30/17 SPEC'S/MASTER TO FILE (DFS)        |          | 11.60    | 20   |
|                                |         | 593756 5/31/17 BID DOCUMENTS                      |          | 173.49   | 20   |
|                                |         | 593799 5/31/17 SPEC'S/MASTER TO FILE (DFS)        |          | 77.20    | 20   |
|                                |         |   |          |          |      |
| BAY AREA NEWS GROUP - EAST BAY | 20715   |   | 1,411.55 |          |      |
| CONSTADMIN. & LEGAL            |         | 1048580 4/13/17 LEGAL AD - SAN MATEO COUNTY TIMES |          | 271.95   | 14   |
|                                |         | 1048580 4/13/17 LEGAL AD - SAN MATEO COUNTY TIMES |          | 271.96   | 14   |
| CONSTADMIN. & LEGAL            |         | 1055528 5/10/17 TO CONTRACTORS-SOIL STABL PROJ-SA | N MAT    | 590.78   | 20   |
|                                |         | 1055528B 5/22/17 HEARING RESOLUTION-FOP-SAN MATEC | COUN     | 138.43   | 20   |
|                                |         | 1055528C 5/29/17 HEARING RESOLUTION-GVP-SAN MATEC | COUN     | 138.43   | 20   |

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|  | WARRANT |  |              |      |
|--|---------|--|--------------|------|
| NAME   | NUMBER  | INVOICE #/DESCRIPTION A                                | MOUNT DETAIL | FUND |
| BEECHER ENGINEERING                                  | 20716   | 1,8  | 04.00        |      |
| CONTRUCTION-DESIGN                                   |         | 51743 4/28-5/23/17 T.O.2016-03 PROF ELECTRICAL ENG SVC | 902.00       | 20   |
|  |         | 51743 4/28-5/23/17 T.O.2016-03 PROF ELECTRICAL ENG SVC | 902.00       | 20   |
|  |         |  | 50.60        |      |
| BRYAN, WILLIAM                                       | 20717   | ·  | 52.60        | 20   |
| CONTRUCTION-DESIGN                                   |         | 6162017 REIM-7/16-7/20/16 TRAVEL EXPENSES - KOHLER GRE | 1,634.91     | 20   |
| CONF. & TRAV.  |         | 6162017B REIM-4/12/16 WEF ANNUAL MEMBERSHIP            | 297.00       | 18   |
| TRAINING   |         | 6162017C REIM-7/12/16 WEF TECHNICAL BOOK ORDERS        | 301.10       | 18   |
|  |         | 6162017C REIM-7/12/16 WEF TECHNICAL BOOK ORDERS        | 17.50        | 18   |
| CONTRUCTION-DESIGN                                   |         | 6162017D REIM-8/6-8/22/16 TRAVEL EXPENSES - KOHLER ACC | 886.35       | 20   |
| CONF. & TRAV.  |         | 6162017E REIM-2/8-2/14/17 TRAVEL EXPENSE - AWWA MEMBRA | 1,174.97     | 18   |
|  |         | 6162017F REIM-7/9-9/28/16 TRAVEL EXPENSE - WEFTEC ANNU | 1,740.77     | 18   |
| BUCKLES SMITH ELECTRIC COMPANY                       | 20718   | 1,4  | 34.46        |      |
| MACHINERY AND EQUIP MAINT MA                         | ATE     | 303747000 QTY 3 TRANSDUCER, QTY 3 POTENTIOMETER        | 464.73       | 18   |
|  |         | 303747000 QTY 3 TRANSDUCER, QTY 3 POTENTIOMETER        | 13.43        | 18   |
| MISCELLANEOUS  |         | 303747000 QTY 3 TRANSDUCER, QTY 3 POTENTIOMETER        | 929.44       | 18   |
|  |         | 303747000 QTY 3 TRANSDUCER, QTY 3 POTENTIOMETER        | 26.86        | 18   |
| C H BULL COMPANY                                     | 20719   | 1.2  | 71.29        |      |
| SUPPLIES   | 20,13   | 1196083 QTY 1 DBI CATWALK CLAMP                        | 1,271.29     | 18   |
|  |         |  |              |      |
| C.W.E.A SCVS   | 20720   | 3  | 50.00        |      |
| MEMB. & MEET.  |         | 6162017 5/18/17 CWEA DINNER MEETING                    | 105.00       | 18   |
|  |         | 6162017 5/18/17 CWEA DINNER MEETING                    | 70.00        | 18   |
|  |         | 6162017 5/18/17 CWEA DINNER MEETING                    | 35.00        | 18   |
|  |         | 6162017 5/18/17 CWEA DINNER MEETING                    | 70.00        | 18   |
|  |         | 6162017 5/18/17 CWEA DINNER MEETING                    | 70.00        | 18   |
| CA CE DOADD OF BOUNT TEATTON                         | 20721   |  | 44.56        |      |
| CA ST-BOARD OF EQUALIZATION  ADMINISTRATIVE EXPENSES | 20/21   | 5242017 ACCT# 036-035582, 1/1/14-12/31/16 HAZARDOUS WA | 544.56       | 18   |
|  |         |  | 2.1.55       |      |

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| NAME CALTEST ANALYTICAL LABORATORY                         | WARRANT<br>NUMBER<br>20722 | INVOICE #/DESCRIPTION AMOUNT 836.10                                | DETAIL<br>836.10 | FUND |
|--|----------------------------|--|------------------|------|
| CONTRACT SERV. (NON-MAINT.)                                |                            | 573340 SVCW PLANT PERMIT LAB ANALYSIS                              | 836.10           | 18   |
| CINTAS CORPORATION NO. 3 SUPPLIES                          | 20723                      | 868.46<br>464753847 5/30/17 LAUNDRY SERVICE                        | 868.46           | 18   |
| CONSOLIDATED PARTS INC.  MACHINERY AND EQUIP MAINT MAT     | 20724<br>E                 | 234.90<br>5039439 QTY 3 SPLIT CORE CT 400                          | 234.90           | 18   |
| COUNTY OF SAN MATEO - AIRPORT CONSTADMIN. & LEGAL          | 20725                      | 97,300.00<br>6162017 7/17 PERMIT#5384-LEASE PMT SAN CARLOS AIRPORT | 97,300.00        | 20   |
| COUNTY OF SAN MATEO TRAINING                               | 20726                      | 170.00<br>SD160104 5/31/17 TRAINING SESSIONS - DYE, JERRY          | 170.00           | 18   |
| COVELLO GROUP INC., THE CONSTRUCTION-CONTRACTOR            | 20727                      | 19,125.00<br>201303443 5/17 T.O.2013-02 GLOBAL CM CIP PROJECTS     | 19,125.00        | 20   |
| CRYSTAL JANITORIAL SERVICE, IN CONTRACT SERV. (NON-MAINT.) | 20728                      | 4,011.00<br>29446 6/2017 JANITORIAL SERVICES                       | 4,011.00         | 18   |
| DAVID J POWERS AND ASSOCIATES,                             | 20729                      | 14,429.77  |                  |      |
| CONTRUCTION-DESIGN   |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             | 793.64           | 20   |
|  |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             | 7,936.36         | 20   |
|  |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             | 1,731.57         | 20   |
|  |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             | 577.19           | 20   |
|  |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             | 793.64           | 20   |
|  |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             | 288.60           | 20   |
| ÷  |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             | 288.60           | 20   |
|  |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             | 865.79           | 20   |
|  |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             |                  | 20   |
|  |                            | 20150217 4/17 T.O.2015-02 CONVEYANCE SYSTEM CEQA - EIR             | 144.30           | 20   |

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|                                | WARRANT |   |           |           |      |
|--------------------------------|---------|---|-----------|-----------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION                               | AMOUNT    | DETAIL    | FUND |
| DKF SOLUTIONS GROUP, LLC       | 20730   |   | 450.00    |           |      |
| CONTRACT SERV. (NON-MAINT.)    |         | 13062 6/2017 MY SAFETY OFFICER-MONTHLY SUBSCRIPTION | FE        | 450.00    | 18   |
| DOLDWOOD, DODD, GLI DG         | 20222   |   | 39,815.45 |           |      |
| DOWNTOWN FORD SALES            | 20731   | 304037 QTY 1 2017 FORD EXPOLORER FWD                | 39,815.45 | 39,506.70 | 14   |
| CAPITAL                        |         | 304037 QTY 1 2017 FORD EXPOLORER FWD                |           | 8.75      | 14   |
|                                |         | 304037 QTY 1 2017 FORD EXPOLORER FWD                |           | 300.00    | 14   |
|                                |         | 304037 QII I 2017 FORD BAFOLORER FWD                |           | 300.00    | 14   |
| EDGLEY, KIP D.                 | 20732   |   | 23,213.64 |           |      |
| CONTRUCTION-DESIGN             |         | 606SV1705 5/8-6/4/17 SERVICES INSIDE CA             |           | 16,227.00 | 20   |
|                                |         | 606SV1705B 5/8-6/4/17 SERVICES OUTSIDE CA           |           | 3,240.00  | 20   |
|                                |         | 606SV1705C REIM-5/8-6/4/17 TRAVEL EXPENSE           |           | 4,882.53  | 20   |
| MISCELLANEOUS                  |         | 606SV1705D 7% NONRESIDENT WITHHOLDING               |           | -1,135.89 | 20   |
|                                |         |   |           |           |      |
| ENVIRONMENTAL RESOURCE ASSOCIA | 20733   |   | 328.97    |           |      |
| SUPPLIES                       |         | 831004 LAB SUPPLIES, CHEMICALS                      |           | 328.97    | 18   |
| EPIC COMPLIANCE SYSTEMS, INC   | 20734   |   | 534.95    |           |      |
| MACH & EQUIP MAINT SERVICES    |         | 200910928 5/26/17 ANNUAL ENVIRONMENTAL HEALTH TESTS |           | 534.95    | 18   |
|                                |         |   |           |           |      |
| EVOQUA WATER TECHNOLOGIES LLC  | 20735   |   | 9,847.53  |           |      |
| CHEMICAL SUPPLIES              |         | 903117120 5/23/17 4312 GAL CALCIUM NITRATE          |           | 9,847.53  | 18   |
| FASTENAL COMPANY               | 20736   |   | 1,716.92  |           |      |
| SUPPLIES                       |         | CASAA52914 VENDOR MANAGED RESTOCK                   |           | 584.46    | 18   |
|                                |         | CASAA52961 VENDOR MANAGED RESTOCK                   |           | 885.13    | 18   |
| MACHINERY AND EQUIP MAINT MAT  | re      | CASAA53031 VENDOR MANAGED RESTOCK                   |           | 247.33    | 18   |
|                                |         |   |           |           |      |
| FENTON, CHARLES                | 20737   |   | 2,854.04  |           |      |
| CONSTADMIN. & LEGAL            |         | 71 3/13-4/7/17 SERVICES INSIDE CA                   |           | 1,520.48  | 20   |
|                                |         | 71B REIM-3/13-4/7/17 TRAVEL EXPENSE                 |           | 1,439.99  | 20   |
| MISCELLANEOUS                  |         | 71C 7% NONRESIDENT WITHHOLDING                      |           | -106.43   | 20   |

6/3/17-6/16/17

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|                             | WARRANT |   |            |           |      |
|-----------------------------|---------|---|------------|-----------|------|
| NAME                        | NUMBER  | INVOICE #/DESCRIPTION                               | AMOUNT     | DETAIL    | FUND |
| FITZGERALD LAW OFFICES      | 20738   |   | 19,329.30  |           |      |
| CONSTADMIN. & LEGAL         |         | 6162017 5/17 PROF SVCS - CONVEYANCE SYST 63" FM     |            | 3,930.00  | 20   |
|                             |         | 5192017F 4/17 PROFESSIONAL SERVICES - LEGAL         |            | -8,275.20 | 20   |
|                             |         | 5192017F 4/17 PROFESSIONAL SERVICES - LEGAL         |            | -3,942.00 | 20   |
| PROFESSIONAL SERVICES       |         | 5192017F 4/17 PROFESSIONAL SERVICES - LEGAL         |            | -6,782.70 | 18   |
| CONSTADMIN. & LEGAL         |         | 5192017G 4/17 PROF SVCS - CONVEYANCE SYST           |            | 8,175.00  | 20   |
|                             |         | 5192017H REIM-4/17 PROF SVCS - CONVEYANCE SYST      |            | 100.20    | 20   |
|                             |         | 5192017I 4/17 PROF SVCS - LT STRATEGIC RECYC WATER  | PLA        | 3,942.00  | 20   |
| PROFESSIONAL SERVICES       |         | 5192017J 4/17 PROF SVCS - GENERAL LEGAL             |            | 6,682.50  | 18   |
|                             |         | 5192017K REIM-4/17 PROF SVCS - GENERAL LEGAL        |            | 100.20    | 18   |
| CONSTADMIN. & LEGAL         |         | 6162017B REIM-5/17 PROF SVCS - CONVEYANCE SYST 63"  | FM         | 138.60    | 20   |
|                             |         | 6162017C 5/17 PROF SVCS - LT STRATEGIC RECYC WATER  | PLA        | 4,360.50  | 20   |
|                             |         | 6162017D REIM-5/17 PROF SVCS - LT STRATEGIC RECYC W | ATE        | 81.00     | 20   |
| PROFESSIONAL SERVICES       |         | 6162017E 5/17 PROF SVCS - GENERAL LEGAL             |            | 10,719.00 | 18   |
|                             |         | 6162017F REIM-5/17 PROF SVCS - GENERAL LEGAL        |            | 100.20    | 18   |
| FIVESKY                     | 20739   |   | 88,167.29  |           |      |
| MACH & EOUIP MAINT SERVICES | 20733   | FSUSIN6137B 5/11/17 VMIWARE ANNUAL SW SUPPORT SALES |            | 621.04    | 18   |
| PROFESSIONAL SERVICES       |         | FSUSING229 PROFESSIONAL SERVICES-VIRTUALIZATION UPG |            | 13,500.00 | 18   |
| PROPEDBIONAL DERVICES       |         | FSUSIN6230 PROFESSIONAL SERVICES-SD WAN DEPLOYMENT  |            | 6,000.00  | 18   |
| CAPITAL                     |         | FSUSIN6231 CISCO SWITCH IT DEPT - NEXUS OPTION 1 EQ | UIP        | 46,449.52 | 14   |
| SMALL TOOLS                 |         | FSUSIN6246 CISCO VOICE GATEWAY ROUTER               |            | 14,044.04 | 18   |
| SUPPLIES                    |         | FSUSIN6247 CABLE FIBER PATCH LC TO LC DUPLEX CONNEC | TOR        | 3,588.75  | 18   |
| SOFFBIES                    |         | FSUSIN6249 CISCO VOICE SOFTWARE LICENSE             |            | 3,963.94  | 18   |
|                             |         |   |            |           |      |
| FRANK A. OLSEN CO.          | 20740   |   | 114,929.39 |           |      |
| CONSTRUCTION-CONTRACTOR     |         | 2POM10816 5/1-5/22/17 PRG PMT#2 PUMP STATION VALVE  | PRO        | 55,238.28 | 14   |
|                             |         | 2POM10816 5/1-5/22/17 PRG PMT#2 PUMP STATION VALVE  | PRO        | 55,238.29 | 14   |
| MISCELLANEOUS               |         | 237913 QTY 3 DEZURIK VALVE PLUG                     |            | 4,452.82  | 18   |

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|                                | WARRANT |  |           |      |
|--------------------------------|---------|--|-----------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION AMOUNT                           | DETAIL    | FUND |
| FREYER & LAURETA, INC          | 20741   | 18,076.90  |           |      |
| CONTRUCTION-DESIGN             |         | 17032 12/16 2014-04 CONVEYANCE SYST PROG - LAND USE PL | 340.00    | 20   |
|                                |         | 17032 12/16 2014-04 CONVEYANCE SYST PROG - LAND USE PL | 340.00    | 20   |
| CONSTRUCTION-CONTRACTOR        |         | 17311 4/17 T.O.2016-03 PUMP STATION VALVE REPLACEMENT  | 8,698.45  | 14   |
|                                |         | 17311 4/17 T.O.2016-03 PUMP STATION VALVE REPLACEMENT  | 8,698.45  | 14   |
| FRONTIER ANALYTICAL LABORATORY | 20742   | 800.00   |           |      |
| CONTRACT SERV. (NON-MAINT.)    |         | 19976 NPDES PERMIT LAB ANALYSIS                        | 800.00    | 18   |
| GALLAGHER BENEFIT SERVICES, IN | 20743   | 12,000.00  |           |      |
| PROFESSIONAL SERVICES          |         | 117169 THRU 5/15/17 PROF CONSULTING SVCS               | 12,000.00 | 18   |
| GRAINGER                       | 20744   | 437.98   |           |      |
| MISCELLANEOUS                  |         | 9455623547 RESTOCK ITEMS                               | 42.93     | 18   |
|                                |         | 9456728691 RESTOCK ITEMS                               | 139.08    | 18   |
| SMALL TOOLS                    |         | 9461398365 RESTOCK ITEMS                               | 114.03    | 18   |
| SUPPLIES                       |         | 9461398365 RESTOCK ITEMS                               | 5.81      | 18   |
| MACHINERY AND EQUIP MAINT MAT  | re      | 9461398365 RESTOCK ITEMS                               | 42.20     | 18   |
|                                |         | 9461398373 RESTOCK ITEMS                               | 56.51     | 18   |
|                                |         | 9465225465 RESTOCK ITEMS                               | 18.06     | 18   |
|                                |         | 9465225465 RESTOCK ITEMS                               | 19.36     | 18   |
| HANSON BRIDGETT LLP            | 20745   | 28,315.00  |           |      |
| PROFESSIONAL SERVICES          |         | 1191006 4/17 LEGAL SVCS-PUBLIC WORKS CONTRACTING&INFRA | 28,315.00 | 18   |
| HARRINGTON INDUST PLASTICS     | 20746   | 267.42   |           |      |
| MACHINERY AND EQUIP MAINT MAT  | TE.     | 3K9425 PLUMBING SUPPLIES                               | 267.42    | 18   |
| JENTECH SERVICES               | 20747   | 7,242.80   |           |      |
| MACH & EQUIP MAINT SERVICES    |         | 2231 5/26-6/8/17 INSTRUMENT CALIBRATION                | 190.00    | 18   |
|                                |         | 2231 5/26-6/8/17 INSTRUMENT CALIBRATION                | 5,035.00  | 18   |
|                                |         | 2231 5/26-6/8/17 INSTRUMENT CALIBRATION                | 2,017.80  | 18   |

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|                               | WARRANT |  |          |      |
|-------------------------------|---------|--|----------|------|
| NAME                          | NUMBER  | INVOICE #/DESCRIPTION AMOUNT   | DETAIL   | FUND |
| JM SQUARED & ASSOCIATES, INC. | 20748   | 6,464.10   |          |      |
| MISCELLANEOUS                 |         | 1177199 VARIOUS PARTS FOR FAIRBANKS MORSE  | 178.35   | 18   |
|                               |         | 1177199 VARIOUS PARTS FOR FAIRBANKS MORSE  | 126.15   | 18   |
|                               |         | 1177199 VARIOUS PARTS FOR FAIRBANKS MORSE  | 3,797.55 | 18   |
|                               |         | 1177199 VARIOUS PARTS FOR FAIRBANKS MORSE  | 1,539.90 | 18   |
|                               |         | 1177199 VARIOUS PARTS FOR FAIRBANKS MORSE  | 822.15   | 18   |
|                               |         |  |          |      |
| KELLER INDUSTRIES INC         | 20749   | 275.00   |          |      |
| MACH & EQUIP MAINT SERVICES   |         | 15670 QTY 1 MACHINED SLEEVE  | 275.00   | 18   |
|                               |         |  |          |      |
| KUMAR, RAJNESH                | 20750   | 437.70   |          |      |
| TRAINING                      |         | 6162017 REIM-5/22-5/25/17 TRAVEL EXPENSE - GE JENBACHE   | 437.70   | 18   |
|                               |         |  |          |      |
| MADCO WELDING SUPPLY CO       | 20751   | 46.25  |          |      |
| RENTAL/LEASES                 |         | 9910 5/17/17 CYLINDER RENTAL   | 46.25    | 18   |
| MATTHEW BENDER & CO INC       | 20752   | 277.00   |          |      |
| SUPPLIES                      | 20732   | 93287771 AMERICANS W/ DISABILITIES ACT RELEASE#43  | 277.00   | 18   |
| BUFFILED                      |         | JOHN THE TOTAL OF THE PROPERTY | 277.00   | 20   |
| MENLO PARK, CITY OF           | 20753   | 117.13   |          |      |
| UTILITIES                     |         | 526201735494 4/20-5/22/17 MPPS WATER SERVICE   | 117.13   | 18   |
|                               |         |  |          |      |
| METTLER-TOLEDO, INC.          | 20754   | 4,876.91   |          |      |
| MACHINERY AND EQUIP MAINT MA  | re ·    | 634358330 QTY 1 HAL MOISTURE ANALYZER HC103  | 4,876.91 | 18   |
|                               |         |  |          |      |
| MOTION INDUSTRIES INC.        | 20755   | 289.57   |          |      |
| SUPPLIES                      |         | CA24006940 VARIOUS SIZES IND HOSE ENDS AND STEEL CLAMP   | 101.05   | 18   |
| MISCELLANEOUS                 |         | CA24006940 VARIOUS SIZES IND HOSE ENDS AND STEEL CLAMP   | 30.15    | 18   |
| MACHINERY AND EQUIP MAINT MA  | re      | CA24008818 VARIOUS SIZES IND HOSE ENDS AND STEEL CLAMP   | 113.13   | 18   |
|                               |         | CA24008818 VARIOUS SIZES IND HOSE ENDS AND STEEL CLAMP   | 45.24    | 18   |

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| NAME                           | WARRANT<br>NUMBER | INVOICE #/DESCRIPTION AMOUN                            | T DETAIL  | FUND |
|--------------------------------|-------------------|--|-----------|------|
| NAVIA BENEFIT SOLUTIONS        | 20756             | 190.0  |           |      |
| ADMINISTRATIVE EXPENSES        |                   | 10090993 5/2017 PARTICIPANT FEE                        | 190.00    | 18   |
| OFFICE DEPOT                   | 20757             | 280.1  | .3        |      |
| OFFICE SUPPLIES                |                   | 930742958001 OFFICE SUPPLIES                           | 247.09    | 18   |
| SUPPLIES                       |                   | 930742958001 OFFICE SUPPLIES                           | 33.04     | 18   |
| OTIS ELEVATOR COMPANY          | 20758             | 4,019.6  | 2         |      |
| MACH & EQUIP MAINT SERVICES    |                   | SJ37027002 11/9-11/28/16 W.O.110406-1 TROUBLESHOOTING  | 4,019.62  | 18   |
| PACIFIC GAS AND ELECTRIC COMPA | 20759             | 108,613.2  | 0         |      |
| UTILITIES                      |                   | 76413301 4/17 DEPARTING LOAD                           | 12,635.69 | 18   |
|                                |                   | 524201719225 4/15-5/17/17 SCPS ELECTRIC                | 28.32     | 18   |
|                                |                   | 530201783066 4/27-5/25/17 PLANT ELECTRIC               | 80,274.07 | 18   |
|                                |                   | 531201726195 4/24-5/23/17 MPPS ELECTRIC                | 6,054.14  | 18   |
|                                |                   | 601201703894 4/26-5/24/17 RCPS LYNGSO ELECTRIC         | 15.25     | 18   |
|                                |                   | 601201743834 4/26-5/24/17 RCPS ELECTRIC                | 8,832.97  | 18   |
|                                |                   | 605201765919 4/30-5/31/17 GEN COGEN GAS                | 772.76    | 18   |
| PENINSULA SECURITY SERVICES    | 20760             | 465.0  | 0         |      |
| MACH & EQUIP MAINT SERVICES    |                   | 54480 JUL-SEP 2017 FIRE INSPECTION                     | 465.00    | 18   |
| POLYDYNE, INC.                 | 20761             | 42,521.2   | 5         |      |
| CHEMICAL SUPPLIES              |                   | 1143053 5/30/17 39100 CLARIFLOC C-6265                 | 42,521.25 | 18   |
| POWELL, THOMAS                 | 20762             | 700.5  | 6         |      |
| TRAINING                       |                   | 6162017 REIM-5/22-5/25/17 TRAVEL EXPENSE - GE JENBACHE | 700.56    | 18   |
| PURE AIR FILTRATION, LLC       | 20763             | 14,651.2   | 8         |      |
| MACHINERY AND EQUIP MAINT MAT  | E                 | 2017161 MEDIA SCRUBBER PURE AIR                        | 5,088.55  | 18   |
|                                |                   | 2017161 MEDIA SCRUBBER PURE AIR                        | 8,982.73  | 18   |
|                                |                   | 2017161 MEDIA SCRUBBER PURE AIR                        | 580.00    | 18   |

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|                                | WARRANT |  |        |           |      |
|--------------------------------|---------|--|--------|-----------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION                                  | AMOUNT | DETAIL    | FUND |
| PURE TEC INDUSTRIAL WATER      | 20764   |  | 297.00 |           |      |
| MACH & EQUIP MAINT SERVICES    |         | 1565019 6/1-8/31/17 DI-WATER SYSTEM MAINTENANCE SERVIC |        | 42.00     | 18   |
|                                |         | 1565020 6/1-8/31/17 DI WATER SYSTEM MAINTENACE SERVICE |        | 255.00    | 18   |
|                                |         |  |        |           |      |
| R & B COMPANY                  | 20765   |  | 125.99 |           |      |
| SUPPLIES                       |         | S1651510001 PLUMBING SUPPLIES                          |        | 86.64     | 18   |
| MACHINERY AND EQUIP MAINT MAT  | LE      | S1651510002 PLUMBING SUPPLIES                          |        | 39.35     | 18   |
|                                |         |  |        |           |      |
| R & S ERECTION NORTH PENINSULA | 20766   |  | 285.00 |           |      |
| MACH & EQUIP MAINT SERVICES    |         | 41652 1/17/17 REPAIR STEEL ROLL UP DOOR                |        | 285.00    | 18   |
| DELCAN WAGNETT WINDERLY        | 00767   |  | 532.53 |           |      |
| REAGAN-HACKETT, KIMBERLY       | 20767   | 6162017 REIM-3/12-4/28/17 TRAVEL EXPENSE - CWEA ANNUAL | 532.53 | 532.53    | 18   |
| CONF. & TRAV.                  |         | 0102017 REIM-3/12-4/20/17 TRAVEL EAFENSE - CWEA ANNOAL |        | 532.53    | 10   |
| REDWOOD CITY, CITY OF - FINANC | 20768   | 11.  | 119.55 |           |      |
| PROFESSIONAL SERVICES          | 20700   | BR44345 5/17 ACCOUNTING SERVICES                       |        | 11,119.55 | 18   |
|                                |         | ,  |        | ·         |      |
| REDWOOD CITY, CITY OF - WATER  | 20769   | 3,   | 503.96 |           |      |
| UTILITIES                      |         | 528201706774 4/28-5/28/17 RCPS WATER SERVICE           |        | 107.55    | 18   |
|                                |         | 528201719903 4/28-5/28/17 1406 WATER, SEWER, GARBAGE,  |        | 211.97    | 18   |
|                                |         | 528201719929 4/28-5/28/17 1406 FIRE SERVICE            |        | 96.00     | 18   |
|                                |         | 528201786984 4/28-5/28/17 PLANT WATER, GARBAGE SERVICE |        | 3,088.44  | 18   |
|                                |         |  |        |           |      |
| REPLICATED GRASS SYSTEMS, LLC  | 20770   | 18,  | 200.00 |           |      |
| CONSTRUCTION-CONTRACTOR        |         | 6162017 6/17 PMT#1 GREENDALE PROPERTY PERMASCAPE       |        | 18,200.00 | 14   |
|                                |         |  |        |           |      |
| REPLICATED GRASS SYSTEMS, LLC  | 20771   | 23,  | 832.00 |           |      |
| CONSTRUCTION-CONTRACTOR        |         | 6162017B 6/17 PMT#2 GREENDALE PROPERTY PERMASCAPE      |        | 23,832.00 | 14   |
|                                |         |  |        |           |      |
| RICE LAKE WEIGHING SYSTEMS     | 20772   |  | 706.16 |           |      |
| MISCELLANEOUS                  |         | 4411188TAX SALES TAX LIABILITY                         |        | -60.38    | 18   |
| MACH & EQUIP MAINT SERVICES    |         | 4411188 QTY 4 NIST TRACEABLE CALIBRATION, QTY 1 NIST W |        | 766.54    | 18   |

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|   | WARRANT |  |       |        |      |
|---|---------|--|-------|--------|------|
| NAME  | NUMBER  | INVOICE #/DESCRIPTION AMOU                             | NT D  | ETAIL  | FUND |
| ROPERS MAJESKI KOHN BENTLY                                | 20773   | 228,080.   | 00    |        |      |
| CONSTRUCTION-CONTRACTOR                                   |         | 3POM10699 PRG PMT#3 & COUNTY IMPROVEMENTS AT 379 GREEN | 228,0 | 080.00 | 14   |
| ROSEMOUNT INC.  | 20774   | 6,487.   | 38    |        |      |
| MACHINERY AND EQUIP MAINT MAT                             | E       | 71105952 CREDIT MEMO FOR ORIG INV 71091598             | -     | 78.36  | 18   |
|   |         | 71091598 QTY 2 SCALABLE ADVANCED LEVEL TRANSMITTERS    | 4,1   | 43.80  | 18   |
|   |         | 71091598 QTY 2 SCALABLE ADVANCED LEVEL TRANSMITTERS    | 2,4   | 21.94  | 18   |
| ROYAL WHOLESALE ELECTRIC                                  | 20775   | 661.   | 70    |        |      |
| SUPPLIES  |         | 7003636296 VARIOUS CONDUIT PARTS                       |       | 40.91  | 18   |
| MACHINERY AND EQUIP MAINT MAT                             | E       | 7003636296 VARIOUS CONDUIT PARTS                       | 6     | 20.79  | 18   |
|   |         |  |       |        |      |
| S & S SUPPLIES AND SOLUTIONS                              | 20776   | 7.   | 72    |        |      |
| MACHINERY AND EQUIP MAINT MAT                             | E       | S3011784003 FREIGHT CHARGE FOR S3011784.001            |       | 7.72   | 18   |
| SAFETY COMPLIANCE MANAGEMENT I                            | 20777   | 795.   | 00    |        |      |
| TRAINING  |         | 8164 6/7/17 TRAINING - GANTRY CRANE REFRESHER TRAINING | 7     | 95.00  | 18   |
|   |         |  |       |        |      |
| SAN FILIPPO, JOHN   | 20778   | 135.   |       |        |      |
| UTILITIES   |         | 5252017 REIMB 2/26/17-5/25/17 AT&T CHARGES CELL PHONE  | 1     | .35.00 | 18   |
| SAN MATEO COUNTY ENVIRONMENTAL                            | 20779   | 742.   | 00    |        |      |
| ADMINISTRATIVE EXPENSES                                   |         | 291363 BPS STORMWATER ANNUAL FEE                       | 6     | 36.00  | 18   |
|   |         | 291363 BPS STORMWATER ANNUAL FEE                       |       | 35.00  | 18   |
|   |         | 291363 BPS STORMWATER ANNUAL FEE                       |       | 71.00  | 18   |
| GAN MATTER GOVERNM MOGOVITED AND                          | 20700   | 150.   | 0.2   |        |      |
| SAN MATEO COUNTY MOSQUITO AND CONTRACT SERV. (NON-MAINT.) | 20780   | SM1700052 4/30/17 MOSQUITO AND VECTOR CONTROL          |       | .50.82 | 18   |
| CONTRACT SERV. (NON-MAINT.)                               |         | GHI/00032 4/30/1/ MODQUITO AND VECTOR CONTROL          | _     | .50.02 | 10   |
| SANDUL, DUANE   | 20781   | 1,700.   | 00    |        |      |
| PROFESSIONAL SERVICES                                     |         | 5SVCW2017 5/2017 PROFESSIONAL SERVICES                 | 1,7   | 00.00  | 18   |

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|                                | WARRANT |  |            |      |
|--------------------------------|---------|--|------------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION AMOUNT                           | DETAIL     | FUND |
| SILICON VALLEY CLEAN WATER (EE | 20782   | 125.00   |            |      |
| SUPPLIES                       |         | 6162017 7/17 COMPENSATION-EMPLOYEE ANNIVERSARY         | 125.00     | 18   |
|                                |         |  |            |      |
| SILICON VALLEY CLEAN WATER (SA | 20783   | 1,875.00   |            |      |
| ADMINISTRATIVE EXPENSES        |         | 6162017 7/17 SAFETY INCENTIVE                          | 1,875.00   | 18   |
|                                |         |  |            |      |
| STATE WATER RESOURCES CONTROL  | 20784   | 742,501.64   |            |      |
| MISCELLANEOUS                  |         | 6162017 C#11827-550-0 AR#11827-17-4 6/30/17 SRF ADMIN  | 479,945.90 | 20   |
| INTEREST EXPENSES              |         | 6162017 C#11827-550-0 AR#11827-17-4 6/30/17 SRF ADMIN  | 262,555.74 | 20   |
|                                |         |  |            |      |
| STATE WATER RESOURCES CONTROL  | 20785   | 300.00   |            |      |
| TRAINING                       |         | 6022017 SWRCB AARON GILBERT GRADE 3-CERT#7538 OPERATOR | 300.00     | 18   |
|                                |         |  |            |      |
| STATIONARY ENGINEERS LOCAL 39  | 20786   | 70.00  |            |      |
| MISCELLANEOUS                  |         | 6162017 ONE TIME UNION INITIATION FEE-TIFFANY ISHAYA-P | 70.00      | 11   |
|                                |         |  |            |      |
| STERLING & ASSOCIATES INC      | 20787   | 4,840.00   |            |      |
| CONTRACT SERV. (NON-MAINT.)    |         | 170601 FACILITY AIR MONITORING                         | 4,840.00   | 18   |

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|                               | WARRANT |              |                     |                |            |          |           |      |
|-------------------------------|---------|--------------|---------------------|----------------|------------|----------|-----------|------|
| NAME                          | NUMBER  | INVOICE #/DE | SCRIPTION           |                |            | AMOUNT   | DETAIL    | FUND |
| TANNER PACIFIC, INC.          | 20788   |              |                     |                | 76         | 5,044.54 |           |      |
| CONSTRUCTION-CONSTRUCTION MGM | ſT      | 217036 3/12  | -6/3/17 T.O.2017-03 | PUMP STATION   | VALVE REP  |          | 3,390.00  | 14   |
|                               |         | 217036 3/12  | -6/3/17 T.O.2017-03 | PUMP STATION   | VALVE REP  |          | 3,390.00  | 14   |
| CONSTRUCTION-CONTRACTOR       |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO | )        | 4,290.30  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO |          | 2,920.00  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO |          | 1,552.00  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO |          | 3,860.00  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO |          | 6,134.00  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO |          | 850.00    | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO |          | 11,120.62 | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO | )        | 5,756.00  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO | )        | 1,400.00  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO | )        | 11,158.00 | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO | )        | 2,715.00  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO |          | 268.00    | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO |          | 1,180.00  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO |          | 2,620.00  | 20   |
|                               |         | 217042 5/21  | -6/3/17 T.O.2016-01 | CONSTRUCTION   | MGMT VARIO | )        | 7,370.62  | 20   |
| PROFESSIONAL SERVICES         |         | 217043 5/7-  | 6/3/17 T.O.2016-03  | CONSTRUCTION A | ADVISORY S | I        | 3,520.00  | 18   |
| CONSTRUCTION-CONSTRUCTION MGM | ſT      | 217044 1/1-  | 6/3/17 T.O.2016-06  | CONSTR MGMT-SA | AN CARLOS  | Ÿ        | 2,550.00  | 14   |
|                               |         |              |                     |                |            |          |           |      |
| THERMAL EDGE INC              | 20789   |              |                     |                | (          | 5,410.05 |           |      |
| MISCELLANEOUS                 |         | 34517IN QTY  | 1 HIGH CAPACITY SE  | RIES AC        |            |          | 6,410.05  | 18   |
|                               |         |              |                     |                |            |          |           |      |
| TOYOTA MATERIAL HANDLING      | 20790   |              |                     |                |            | 516.52   |           |      |
| MACHINERY AND EQUIP MAINT MAT | re      | C31124 QTY   | 1 CHARGER, CART     |                |            |          | 516.52    | 18   |

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|                                | WARRANT |             |  |          |          |      |
|--------------------------------|---------|-------------|--|----------|----------|------|
| NAME                           | NUMBER  | INVOICE #/I | DESCRIPTION                                | AMOUNT   | DETAIL   | FUND |
| U.S. BANK CORPORATE PAYMENT SY | 20791   |             | 1  | 4,586.66 |          |      |
| SUPPLIES                       |         | 5222017BB1  | 5/4/17 IPAD PRO - IT DEPT - APPLE STORE    |          | 873.91   | 18   |
|                                |         | 5222017BB2  | 5/4/17 IPAD PRO -IT DEPT - APPLE STORE     |          | 873.91   | 18   |
|                                |         | 5222017BB3  | 5/11/17 LICENSE FEE GO TO MEETING - LOGMEI | N        | 1,044.00 | 18   |
|                                |         | 5222017BB4  | 5/14/17 MICROSOFT OFFICE 365 LICENSE - MIC | R        | 56.00    | 18   |
|                                |         | 5222017BB5  | 5/14/17 MICROSOFT OFFICE 365 LICENSE - MIC | R        | 186.00   | 18   |
| MEMB. & MEET.                  |         | 5222017DC1  | 4/24/17 WEF MEMBERSHIP RENEWAL - W         |          | 312.00   | 18   |
| SUPPLIES                       |         | 5222017DC2  | 5/6/17 HERTZ - REIM BY EE CK#1252 DTD 5/30 | /        | 89.14    | 18   |
| MEMB. & MEET.                  |         | 5222017DC3  | 5/10/17 BUSINESS MEETING EXPENSE - GRILL H | 0        | 123.00   | 18   |
| CONF. & TRAV.                  |         | 5222017DC4  | 5/15/17 CASA 2017 ANNUAL CONFERENCE REGIST | R        | 550.00   | 18   |
|                                |         | 5222017DC5  | 5/15/17 CASA 2017 ANNUAL CONFERENCE REGIST | R        | 1,100.00 | 18   |
| SUPPLIES                       |         | 5222017DC6  | 5/18/17 FUEL EXPENSE - CHEVRON             |          | 79.25    | 18   |
|                                |         | 5222017DC7  | 5/18/17 FUEL EXPENSE - CHEVRON             |          | 75.00    | 18   |
| CONF. & TRAV.                  |         | 5222017DM1  | 4/29/17 CWEA ANNUAL CONFERENCE 2017 HOTEL  | С        | 884.96   | 18   |
| CONSTRUCTION-CONTRACTOR        |         | 5222017DM4  | 5/10/17 ICE CHEST TO SHIP WASTEWATER SAMPL | E        | 86.99    | 20   |
| CONF. & TRAV.                  |         | 5222017EM1  | 4/26/17 2017 CWEA REGISTRATION FEE - COURT | Y        | 208.54   | 18   |
| TRAINING                       |         | 5222017EM2  | 4/27/17 SUPERVISOR'S SAFETY SEMINAR FEE FO | R        | 42.99    | 18   |
| CONF. & TRAV.                  |         | 5222017EM3  | 4/29/17 2017 CWEA ANNUAL CONFERENCE HOTEL- | В        | 666.54   | 18   |
|                                |         | 5222017EM4  | 4/29/17 2017 CWEA CONFERENCE HOTEL-KEMP -  | С        | 858.78   | 18   |
|                                |         | 5222017EM5  | 4/29/17 2017 CWEA ANNUAL CONFERENCE HOTEL- | н        | 649.91   | 18   |
| TRAINING                       |         | 5222017EM6  | 5/5/17 CWEA TCP CERTIFICATE RENEWAL-KUMAR  | -        | 88.00    | 18   |
| MEMB. & MEET.                  |         | 5222017EM7  | 5/19/17 CWEA TCP APPLICATION-SANCHEZ - CA  | W        | 160.00   | 18   |
| SUPPLIES                       |         | 5222017IS1  | 5/10/17 COMMISSION MEETING REFRESHMENTS-NO | В        | 15.47    | 18   |
|                                |         | 5222017IS2  | 5/18/17 USB FLASHDRIVES FOR IT - OFFICE DE | P        | 65.12    | 18   |
|                                |         | 5222017IS3  | 5/18/17 CLEANING SUPPLIES FOR LUNCHROOM -  | 0        | 7.60     | 18   |
|                                |         | 5222017IS4  | 5/18/17 USB FLASHDRIVES FOR IT, CLEANING S | σ        | 118.92   | 18   |
|                                |         | 5222017IS4  | 5/18/17 USB FLASHDRIVES FOR IT, CLEANING S | ប        | 70.63    | 18   |
| PROFESSIONAL SERVICES          |         | 5222017JF1  | 4/26/17 LCW LMP3 PERSONNEL POLICY PORTAL 3 |          | 5,000.00 | 18   |
| TRAINING                       |         | 5222017JF2  | 5/11/17 LCW WEBINAR - NEGOTIABLE ITEMS - L | I        | 70.00    | 18   |
|                                |         | 5222017JF3  | 5/16/17 LCW WEBINAR - HIRING CALPERS RETIR | E        | 70.00    | 18   |
| SUPPLIES                       |         | 5222017LB1  | 5/17/17 FASTRAK TOLL                       |          | 160.00   | 18   |

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|      |                               | WARRANT |  |          |          |      |
|------|-------------------------------|---------|--|----------|----------|------|
| NAME |                               | NUMBER  | INVOICE #/DESCRIPTION                                  | AMOUNT   | DETAIL   | FUND |
| U.S. | BANK CORPORATE PAYMENT SY     | 20792   |  | 1,705.69 |          |      |
|      | MEMB. & MEET.                 |         | 5222017MA1 4/26/17 ERP PLANNING MEAL EXPENSE - THE GR  | Ι        | 57.77    | 18   |
|      | MACH & EQUIP MAINT SERVICES   |         | 5222017MH1 5/10/17 AMAZON.COM REIMB BY EE CK#1415 DTD  |          | 18.31    | 18   |
|      |                               |         | 5222017MH2 5/18/17 SVCW VEHICLE MAINTENANCE - AUTO PR  | Ī.       | 69.47    | 18   |
|      | TRAINING                      |         | 5222017RH1 5/12/17 AIRFARE-MARIA GAWAT TRAINING-SOUTH  | v        | 474.95   | 18   |
|      | CONF. & TRAV.                 |         | 5222017VV1 5/5/17 TRAVEL EXPENSE HOTEL ROOM FOR HERRE  | ₹        | 257.63   | 18   |
|      |                               |         | 5222017VV2 5/5/17 TRAVEL EXPENSE HOTEL ROOM FOR HERRE  | ર        | 257.63   | 18   |
|      | ·                             |         | 5222017VV3 5/5/17 TRAVEL EXPENSE HOTEL ROOM FOR ANDERS | 5        | 257.63   | 18   |
|      |                               |         | 5222017VV4 5/5/17 TRAVEL EXPENSE HOTEL ROOM FOR ANDERS | 5        | 257.63   | 18   |
|      | MISCELLANEOUS                 |         | 5222017DM3TAX SALES TAX LIABILITY                      |          | -1.37    | 18   |
|      |                               |         | 5222017JD1TAX SALES TAX LIABILITY                      |          | -47.68   | 18   |
|      |                               |         | 5222017JD4TAX SALES TAX LIABILITY                      |          | -7.88    | 18   |
|      |                               |         | 5222017JD5TAX SALES TAX LIABILITY                      |          | -57.73   | 18   |
|      |                               |         | 5222017DM10TAX SALES TAX LIABILITY                     |          | -5.67    | 18   |
|      | MACHINERY AND EQUIP MAINT MAT | E       | 5222017DM10 5/18/17 PLC LITHIUM BATTER - BATTERY GUY   |          | 76.67    | 18   |
|      | SMALL TOOLS                   |         | 5222017DM11 5/18/17 CARPORT DEPOSIT - CARPORTS AND MO  | ર        | 731.25   | 18   |
|      | MACHINERY AND EQUIP MAINT MAT | E       | 5222017DM12 5/18/17 BLACK TWIN TRACK UPRIGHT - HOME D  | 3        | 59.57    | 18   |
|      | MISCELLANEOUS                 |         | 5222017DM2 5/9/17 COSTCO WATER                         |          | 276.00   | 18   |
|      | TRAINING                      |         | 5222017DM3 5/9/17 QTY 1 COVEY-SPEED OF TRUST PRESENTA  | r        | 17.02    | 18   |
|      | MACHINERY AND EQUIP MAINT MAT | E       | 5222017DM5 5/12/17 QTY 1 CANTILEVER SINGLE SIDE-ULINE  |          | 1,079.97 | 18   |
|      |                               |         | 5222017DM6 5/13/17 QTY 2 TUBE HEATER REFRIGERATOR WATE | 3        | 96.38    | 18   |
|      | SUPPLIES                      |         | 5222017DM7 5/14/17 NOISE CANCELLING HEADPHONES - BEST  |          | 227.05   | 18   |
|      | MACHINERY AND EQUIP MAINT MAT | E       | 5222017DM8 5/17/17 VARIOUS REPAIR PARTS - HOME DEPOT   |          | 173.49   | 18   |
|      |                               |         | 5222017DM8 5/17/17 VARIOUS REPAIR PARTS - HOME DEPOT   |          | 60.60    | 18   |
|      |                               |         | 5222017DM8 5/17/17 VARIOUS REPAIR PARTS - HOME DEPOT   |          | 3.77     | 18   |
|      |                               |         | 5222017DM8 5/17/17 VARIOUS REPAIR PARTS - HOME DEPOT   |          | 16.83    | 18   |
|      |                               |         | 5222017DM8 5/17/17 VARIOUS REPAIR PARTS - HOME DEPOT   |          | 108.66   | 18   |
|      |                               |         | 5222017DM8 5/17/17 VARIOUS REPAIR PARTS - HOME DEPOT   |          | 16.25    | 18   |
|      |                               |         | 5222017DM8 5/17/17 VARIOUS REPAIR PARTS - HOME DEPOT   |          | 12.53    | 18   |
|      |                               |         | 5222017DM9 5/17/17 SPRAY PAINT - HOME DEPOT            |          | 13.04    | 18   |
|      |                               |         | 5222017JD1 4/25/17 QTY 2 MPPS GENERATOR ENGINE BLOCK I | I        | 205.92   | 18   |

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|                                | WARRANT |  |            |          |      |
|--------------------------------|---------|--|------------|----------|------|
| NAME                           | NUMBER  | INVOICE #/DESCRIPTION                                  | AMOUNT     | DETAIL   | FUND |
| U.S. BANK CORPORATE PAYMENT SY | 20793   |  | 3,286.02   |          |      |
| MACHINERY AND EQUIP MAINT MAT  | re      | 5222017JD1 4/25/17 QTY 2 MPPS GENERATOR ENGINE BLOCK   | H          | 592.60   | 18   |
|                                |         | 5222017JD10 5/9/17 QTY 6 CONNECTOR BARREL SPLICE - A   | LA         | 54.08    | 18   |
|                                |         | 5222017JD2 4/25/17 QTY 1 CAGE COVER PROTECTIVE SAFET   | <i>Y</i> - | 320.81   | 18   |
|                                |         | 5222017JD2 4/25/17 QTY 1 CAGE COVER PROTECTIVE SAFET   | <b>Y</b> - | 11.84    | 18   |
|                                |         | 5222017JD3 4/26/17 SERVICE REPAIR BIKE - MOTOSTRANO    |            | 517.99   | 18   |
| SUPPLIES                       |         | 5222017JD4 4/26/17 QTY 2 NEMA JUNCTION BOXES - SEPTION | C          | 97.88    | 18   |
| MACHINERY AND EQUIP MAINT MAT  | re      | 5222017JD5 4/27/17 RUSCO KIT FILTER PARTS - FRESH WA   | re         | 85.43    | 18   |
|                                |         | 5222017JD5 4/27/17 RUSCO KIT FILTER PARTS - FRESH WA   | ΓE         | 231.09   | 18   |
|                                |         | 5222017JD5 4/27/17 RUSCO KIT FILTER PARTS - FRESH WA   | re         | 13.30    | 18   |
|                                |         | 5222017JD5 4/27/17 RUSCO KIT FILTER PARTS - FRESH WA   | re         | 67.48    | 18   |
|                                |         | 5222017JD5 4/27/17 RUSCO KIT FILTER PARTS - FRESH WA   | ΓE         | 130.83   | 18   |
|                                |         | 5222017JD5 4/27/17 RUSCO KIT FILTER PARTS - FRESH WA   | ΓE         | 84.23    | 18   |
|                                |         | 5222017JD5 4/27/17 RUSCO KIT FILTER PARTS - FRESH WA   | ΓE         | 118.48   | 18   |
|                                |         | 5222017JD6 4/28/17 QTY 3 1/8" MICROBARB CHECK VALVE    | -          | 50.82    | 18   |
|                                |         | 5222017JD7 5/3/17 QTY 1 PAINT STRIPPER CAN - AEROSOL   | s          | 24.71    | 18   |
|                                |         | 5222017JD7 5/3/17 QTY 1 PAINT STRIPPER CAN - AEROSOL   | s          | 97.86    | 18   |
| SMALL TOOLS                    |         | 5222017JD8 5/5/17 QTY 1 WATER COOLER DISPENSER - COS   | rc         | 163.11   | 18   |
| MISCELLANEOUS                  |         | 5222017JD8 5/5/17 QTY 1 WATER COOLER DISPENSER - COS   | rc         | 18.48    | 18   |
| SMALL TOOLS                    |         | 5222017JD9 5/8/17 QTY 2 LOCK SECURITY ROLLOFF CONTAIN  | NE         | 6.87     | 18   |
|                                |         | 5222017JD9 5/8/17 QTY 2 LOCK SECURITY ROLLOFF CONTAIN  | NE         | 598.13   | 18   |
| UNIVAR USA INC.                | 20794   |  | 10,161.08  |          |      |
| CHEMICAL SUPPLIES              |         | SJ817459 5/22/17 4569 GAL SOD HYPO LIQUICHLOR          |            | 2,039.67 | 18   |
|                                |         | SJ817490 5/25/17 3998 SOD HYPO LIQUICHLOR              |            | 1,784.78 | 18   |
|                                |         | SJ817748 5/26/17 4919.3548 SOD BISULFITE               |            | 4,515.24 | 18   |
|                                |         | SJ818431 5/30/17 4080 SOD HYPO LIQUICHLOR              |            | 1,821.39 | 18   |
|                                |         |  |            |          |      |
| US POSTAL SERVICE (POSTAGE-BY- | 20795   |  | 350.00     |          |      |
| OFFICE SUPPLIES                |         | 6162017 POSTAGE REFILL-A/C 18400358                    |            | 350.00   | 18   |

### SILICON VALLEY CLEAN WATER WARRANT REGISTER 06/16/17

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| NAME VALLEY OIL COMPANY MACHINERY AND EQUIP MAINT MA | WARRANT<br>NUMBER<br>20796<br>TE | INVOICE #/DESCRIPTION AMOUNT 493.05 38562 5/10/17 MOBIL OIL   | <b>DETAIL</b> 493.05       | FUND           |
|--|----------------------------------|---|----------------------------|----------------|
| VALLEY OIL COMPANY (VEHICLE FU<br>SUPPLIES           | 20797                            | 686.84<br>461083 5/16-5/26/17 FUEL CHARGES COMPANY VEHICLES   | 686.84                     | 18             |
| VERIZON WIRELESS<br>UTILITIES                        | 20798                            | 1,664.35<br>9786058145 4/20-5/19/17 VERIZON SERVICE<br>9786058146 4/20-5/19/17 VERIZON SERVICE<br>9786363079 4/24-5/23/17 VERIZON SERVICE | 1,578.31<br>76.02<br>10.02 | 18<br>18<br>18 |
| WANDRO, ROBERT<br>UTILITIES                          | 20799                            | 45.00<br>6162017 REIM-4/18-5/17/17 CELL PHONE EXPENSE AT&T  | 45.00                      | 18             |
| WESTERN ENERGY SYSTEMS  MACH & EQUIP MAINT SERVICES  | 20800                            | 16,128.96<br>3746178 4/17 LTSA SERVICE AGREEMENT UNIT 1<br>3746179 4/17 LTSA SERVICE AGREEMENT UNIT 2                                     | 8,064.48<br>8,064.48       | 18<br>18       |
| WESTIN ENGINEERING, INC. PROFESSIONAL SERVICES       | 20801                            | 775.00<br>3188 THRU 5/26/17 PROFESSIONAL SERVICES   | 775.00                     | 18             |
| WONG, RAYMOND MISCELLANEOUS                          | 20802                            | 3,000.00<br>6162017 COMPUTER LOAN PER ADMIN POLICY#1987-03, EE TOO  | 3,000.00                   | 18             |

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## SILICON VALLEY CLEAN WATER WARRANT REGISTER 06/16/17

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|                               | WARRANT |               |                                      |          |          |      |
|-------------------------------|---------|---------------|--------------------------------------|----------|----------|------|
| NAME                          | NUMBER  | INVOICE #/DES | CRIPTION                             | AMOUNT   | DETAIL   | FUND |
| WRA ENVIRONMENTAL CONSULTANTS | 20803   |               |                                      | 6,456.49 |          |      |
| CONTRUCTION-DESIGN            |         | 201711629469  | 4/17 T.O.2015-03 BIO & PERMIT SVCS - | EIR,     | 404.48   | 20   |
|                               |         | 201711629469  | 4/17 T.O.2015-03 BIO & PERMIT SVCS - | EIR,     | 404.46   | 20   |
|                               |         | 201711629469  | 4/17 T.O.2015-03 BIO & PERMIT SVCS - | · EIR,   | 404.48   | 20   |
|                               |         | 201711629469  | 4/17 T.O.2015-03 BIO & PERMIT SVCS - | EIR,     | 404.48   | 20   |
|                               |         | 201711629469  | 4/17 T.O.2015-03 BIO & PERMIT SVCS - | EIR,     | 404.48   | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | EIR,     | 14.65    | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | EIR,     | 175.79   | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | EIR,     | 80.57    | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | · EIR,   | 80.57    | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | EIR,     | 87.90    | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | · EIR,   | 29.30    | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | · EIR,   | 29.30    | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | · EIR,   | 805.70   | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | · EIR,   | 102.54   | 20   |
|                               |         | 201711829468  | 4/17 T.O.2016-01 BIO & PERMIT SVCS - | · EIR,   | 58.60    | 20   |
|                               |         | 201711929467  | 4/17 T.O.2016-02 CA RIDGWAY RAIL SUR | RVEY S   | 1,633.05 | 20   |
|                               |         | 201711929467  | 4/17 T.O.2016-02 CA RIDGWAY RAIL SUR | RVEY S   | 445.38   | 20   |
|                               |         | 201711929467  | 4/17 T.O.2016-02 CA RIDGWAY RAIL SUR | RVEY S   | 445.38   | 20   |
|                               |         | 201711929467  | 4/17 T.O.2016-02 CA RIDGWAY RAIL SUR | RVEY S   | 445.38   | 20   |

TOTAL \$1,908,600.26

6/3/17-6/16/17 7B-19

# SITE STABILIZATION GRADING AND DRAINAGE PROJECT (CIP #6013) ENGINEERING SERVICES DURING CONSTRUCTION

#### **ISSUE**

Approval of Freyer & Laureta Task Order for Engineering Services During Construction for the Site Stabilization Grading and Drainage Project (CIP #6013)

#### **BACKGROUND**

SVCW's Regional Environmental Sewer Conveyance Upgrade (RESCU) Program includes conveyance system improvements to transport wastewater from member agencies' collection systems to the SVCW wastewater treatment plant. A major component of the conveyance system is a gravity pipeline constructed by tunneling methods from the north edge of Inner Bair Island to the plant. Once wastewater reaches the plant from the gravity pipeline, it will be lifted via a new receiving lift station to an elevation that will allow the water to gravity flow through a screening and grit removal facility (headworks), and through new influent connector pipes to the existing primary sedimentation tanks. These new facilities are to be located on the 10-acre area that was previously filled with recycled water at the front of the plant.

The 10-acre area is underlain with very soft San Francisco bay muds (Young Bay Mud) which offers very little structural integrity, even to the point that vehicles and equipment will sink. To construct the improvements needed at the treatment plant, the soils within the front of plant area need to be stabilized and the site prepared for contractor and SVCW access and use. Soil stabilization and site preparation is scheduled for summer 2017. Stabilization of the area will allow work on the gravity pipeline and front of plant facilities to begin in summer 2018.

Freyer & Laureta (F&L) prepared the design of the Front of Plant (FoP) civil site improvements to support the conveyance system projects listed above. F&L prepared the bid documents for the site stabilization grading and drainage project work because they are a highly specialized civil design firm particularly well suited for this type of design. The project was publicly advertised for bidding and, at the June 2017 meeting, the Commission awarded the construction project to Teichert Construction.

The construction project includes the following major components:

- Lime stabilization of the top 18" of soil within the pond to create a stable working surface.
- Fill imported to the site and placed on the stabilized surface. Fill will be graded and compacted to raise the site for future improvements and to promote drainage. Fill is anticipated to be between 30,000 to 35,000 cubic yards.
- Storm drainage piping connecting to the WWTP's existing storm drain system.
- A new driveway and parking lot (55 stalls) will be constructed to replace parking that will be lost due to front of plant improvements.
- Lighting for the new parking lot will be constructed.

Report By: \_\_T.H.\_\_ 7C-1

- New pedestrian access from parking lot to the plant will be constructed.
- Utility corridors that allows for future utilities from the plant to cross the new parking and driveways without the need to retrench will be installed.
- Power and communication for planned construction trailers at the front of plant will be installed.

#### DISCUSSION

Engineering support from the design team is needed during the course of construction. F&L is a specialized firm for civil engineering work and, having prepared the design documents for this project, have deep knowledge as to the needs of construction. This Item seeks Commission authorization fir F&L to provide tasks associated with Engineering Services During Construction.

The SVCW Engineering Director and Freyer & Laureta negotiated a scope of work and budget for Engineering Services During Construction in the amount of \$175,588. The scope of work includes the following tasks:

- Construction Staking
   Work under this task will involve topographical survey to set stakes for the
   construction contractor to use to set grades throughout the 10-acre site.
- Engineering Services During Construction
   This task will ensure that the construction is in substantial conformance to the contract documents and includes:
  - Interpretation of contract documents, review of extra work requests, shop drawings and other contractor submittals
  - o Provide engineering technical support during construction
  - o Site visits to resolve field issues as needed
  - o Transfer Contractor As-Builts into AutoCAD drawings for SVCW archiving
  - Project close-out support
  - o Attend weekly construction meetings through the duration of the project.

#### FINANCIAL IMPACTS

The Task Order will be funded from Receiving Lift Station project (CIP #6013), which has an allocated budget of \$41 million. The construction contract to Teichert Construction was in the amount of \$4.2 million; the not-to-exceed fee to F&L for the work described in the Task Order is \$175,588 which represents approximately 4.1% of the construction budget; this is well within industry standards for Engineering Services During Construction.

#### RECOMMENDATION

Move approval of TASK ORDER SCOPE AND BUDGET FOR ENGINEERING SERVICES FOR THE SITE STABILIZATION GRADING AND DRAINAGE PROJECT (CIP #6013) IN AN AMOUNT NOT TO EXCEED \$175,588 AND AUTHORIZE MANAGER TO APPROVE UP TO TEN PERCENT CONTINGENCY FOR ADDITIONAL WORK ON AN AS-NEEDED BASIS – FREYER & LAURETA, INC.

# FRONT OF PLANT PROJECTS (CIP #s 6013, 6014, 9160) AUTOMATION STANDARDS AND AUTOMATION INTEGRATION CONSULTING SERVICES TASK ORDER

#### **ISSUE**

Approval of Cascade Integration and Development Task Order for Automation Standards and Automation Integration Consulting Services for Front of Plant Projects

#### **BACKGROUND**

SVCW's Regional Environmental Sewer Conveyance Upgrade (RESCU) Program, includes conveyance system improvements to transport wastewater from member agencies' collection systems to the SVCW wastewater treatment plant. One component of the conveyance system is a gravity pipeline constructed by tunneling methods from the north edge of Inner Bair Island to the plant. Once wastewater from the gravity pipeline reaches the receiving shaft at SVCW, it flows through facilities constructed under the Front of Plant projects. The Front of Plant projects will include a new receiving lift station to lift the water from the gravity pipe to a new screening and grit removal facility (headworks), and new influent connector pipes in which water will flow to the existing primary sedimentation tanks. All the new facilities are to be automated with the same standards and best practices used at the existing SVCW facilities (treatment plant and pump stations).

The Front of Plant projects will be delivered using a Progressive Design Build approach in which SVCW provides a 5-10% level of project design, then the design-build teams take the design to the 60% level. After the 60% design level is reached, the team develops a price for completing the design and constructing the facilities. For automation of the facilities, the design-build teams need clear and documented direction to satisfy SVCW's unique automation requirements during both the Request for Proposal (RFP) phase as well as during the design stage of the design-build process. Standardized automation documentation allow the design-build teams to propose a system that is easily integrated into SVCW's existing automated operating procedures.

Because a standardized approach to automation is so vital, staff is recommending that all the proposing design-build teams subcontract with a single system integrator, named by SVCW. This will ensure a seamless transition from design through construction and into operation. The alternative would be to have each team propose their own system integrator who is not familiar with SVCW's requirements nor with the graphics, control narratives, control strategies, and Supervisory Control and Data Acquisition (SCADA) security and intertie protocols. SVCW's automation protocols have been in development for the past nine years; the learning curve for system integrators unfamiliar with these protocols would be very steep and extremely ineffective.

#### DISCUSSION

For the life of SVCW's Capital Improvement Program, Cascade Integration and Development (CID) has been providing the integration of capital projects at SVCW,

Report By: T.H. 7D-1

tying in both new and existing facilities to the SCADA system, building Human-Machine Interface (HMI) screens, and developing fully automated and functional interfaces. CID has unique skills and familiarity with the existing SVCW automation needs and protocols and the level of trust by SVCW staff for the work that CID does is very high. For these reasons, engineering staff has requested CID to provide automation services for SCADA systems for the FoP projects and to work as a sub-consultant to whichever design-build firm is ultimately selected to complete the project.

To ensure that all proposing design-build firms understand the role CID will play and how to integrate them into the design-build team, staff has worked with CID to develop a scope of work and budget for their Stage 1, design stage services, as well as having CID define the integration needs for the entire FoP project through construction. This enables the design-build firms to have a clear understanding of the work CID would perform and how their work would tie into the design-build firm's scope of work. This also has the benefit of ensuring an even playing field for all proposing design-build teams; they will all be using the same scope of work and budget for integrating CID into their teams. Finally, since SVCW is requesting an "Indicative cost" by the design-build proposers (an Indicative cost is the teams' estimate of the cost for the entire project, from design, through construction, and into post-construction services), CID will prepare the indicative cost for integration services.

In addition to working as a sub-consultant to the successful design-build team, staff has also requested CID to lead the update and development of automation standards for SVCW. These standards will be used not only by the successful design-build team but also all other design firms that do work for SVCW capital projects.

The Task Order scope of work includes the two major emphases: Front of Plant specific project requirements and agency-wide automation standards. The specific tasks include the following components and deliverables:

- Identify and develop systems integration tasks and indicative cost for the entire Front of Plant project
- Review and develop required documents for the project with emphasis on:
  - Control Narratives
  - Input/Output (I/O) lists
  - Process and Instrumentation Design (P&IDs)
  - Equipment Lists
  - Scheduling
- Develop a systems integration task and cost worksheet
- Author the Automation Standards document
- Weekly review meetings
- Onsite meetings to work with SVCW resources
- Project management

Deliverables from CID will be twofold: 1) the Front of Plant Systems Integration Task and Cost document and 2) Automation Standards document.

The allocated not-to-exceed budget for the scope of work is \$106,260.

#### FINANCIAL IMPACT

The Task Order will be funded from the following projects with the listed allocated budgets:

| CIP 6013 – Receiving Lift Station  | \$51 million |
|------------------------------------|--------------|
| CIP 6014 – Influent Connector Pipe | \$ 9 million |
| CIP 9160 – WWTP Headworks          | \$43 million |

The not-to-exceed fee to CID for the work described in this task order is \$106,260 which represents approximately 0.1% of the total project costs.

#### **RECOMMENDATION**

Move approval of TASK ORDER SCOPE AND BUDGET FOR AUTOMATION STANDARDS AND INTEGRATION SERVICES DEVELOPMENT FOR THE FRONT OF PLANT PROJECTS (CIP #s 6013, 6014, 9016) IN AN AMOUNT OF \$106,260 AND AUTHORIZE MANAGER TO APPROVE UP TO TEN PERCENT CONTINGENCY FOR ADDITIONAL WORK ON AN AS-NEEDED BASIS – CASCADE INTEGRATION AND DEVELOPMENT

# ESTABLISH MANAGER'S FISCAL YEAR 2017-2018 ANNUAL SALARY AND PERFORMANCE BONUS AND APPROVE UPDATED CONSOLIDATED PAY SCHEDULE

#### **ISSUE**

Approval of Annual Salary and Performance Bonus for the Manager of Silicon Valley Clean Water and Approval of the Updated Consolidated Pay Schedule for Fiscal year 2017-2018

#### **BACKGROUND**

The Silicon Valley Clean Water (SVCW) Manager is employed under the terms and conditions of an employment contract. The employment contract provides that the Silicon Valley Clean Water Commission establish the rate of pay for the SVCW Manager as needed. Further, SVCW's Administrative Policy 1984-01 ("Management Performance Compensation and Annual Performance Incentive Payment") provides that the Commission evaluate the Manager's performance based upon criteria set by the policy and grant a performance bonus in its discretion.

SVCW is required under California State Law and terms of the California Public Employees Retirement System (CalPERS) to annually establish a Consolidated Pay Schedule showing the payrate of employees of the Authority and that said schedule be posted in a publicly available location. SVCW posts the annual Consolidated Pay Schedule on its website and it is also available during business hours at the Authority's office located at 1400 Radio Road, Redwood City, CA 94065.

#### DISCUSSION

At the Commission Meeting of June 8, 2017, the Commission convened in closed session pursuant to Government Code Section 54957(b)(1) for the purpose of conducting the annual performance evaluation of the SVCW Manager and made the decision to increase the Manager's annual salary for Fiscal Year 2017-2018 and grant a performance bonus based on superior performance for Fiscal Year 2016-2017. The salary increase brings the Manager's salary to \$355,000.00 and the performance bonus based upon the evaluation criteria is the amount of \$31,064.40. The law requires the salary and bonus amounts for public employees be approved by Commission vote in an open session and the SVCW Legal Counsel advised the action take place at the July 13, 2017 Commission Meeting. The purpose of this agenda item is to meet this requirement.

The attached Consolidated Pay Schedule reflects all payrates of SVCW employees for FY2017-2018, including the Manager's salary rate, and will be posted on the SVCW website and available at the Authority's office during business hours.

#### FINANCIAL IMPACT

The SVCW Annual Operating Budget for FY2017-2018 approved by the Commission at the April 13, 2017 meeting anticipated salary increases for all SVCW personnel.

Report by: <u>D.C.</u>

#### **RECOMMENDATION**

- i. Move adoption of RESOLUTION APPROVING ANNUAL SALARY INCREASE AND PERFORMANCE BONUS FOR THE SILICON VALLEY CLEAN WATER MANAGER
- ii. Move adoption of RESOLUTION APPROVING CONSOLIDATED PAY SCHEDULE FOR ALL REPRESENTED AND UNREPRESENTED EMPLOYEES OF SILICON VALLEY CLEAN WATER FOR FISCAL YEAR 2017-2018 NUNC PRO TUNC AND RESCINDING RESOLUTION NO. SVCW 17-40

Resolution No. SVCW 17-XX approved at the Commission Meeting of July 13, 2017

| General Represented Employees (monthly)<br>Stationary Engineers Local 39 |         |         |         |         |          |          |          |
|--|---------|---------|---------|---------|----------|----------|----------|
| Class 0  | A0      | B0      | 8       | 8       | Е0       | 6        | 09       |
| Senior Operator  | \$7,640 | \$8,020 | \$8,417 | \$8,842 | \$9,376  | \$9,749  | \$10,234 |
| Operator   | \$6,104 | \$6,414 | \$6,729 | \$7,070 | \$7,430  | \$7,799  | \$8,184  |
| Senior Plant Mechanic  | \$7,361 | \$7,732 | \$8,116 | \$8,517 | \$8,950  | \$9,395  | \$9,867  |
| Senior Plant Mechanic - Electrician                                      | \$7,869 | \$8,265 | \$8,674 | \$9,107 | \$9,568  | \$10,044 | \$10,548 |
| Senior Plant Mechanic - Instrumentation Tech                             | \$7,869 | \$8,265 | \$8,674 | \$9,107 | \$9,568  | \$10,044 | \$10,548 |
| Plant Mechanic   | \$5,663 | \$5,947 | \$6,245 | \$6,561 | \$6,893  | \$7,235  | \$7,593  |
| Plant Mechanic - Electrician   | \$5,663 | \$5,947 | \$6,245 | \$6,561 | \$6,893  | \$7,235  | \$7,593  |
| Plant Mechanic - Instrumentation Tech                                    | \$5,663 | \$5,947 | \$6,245 | \$6,561 | \$6,893  | \$7,235  | \$7,593  |
| Planner / Scheduler Assistant  | \$5,663 | \$5,947 | \$6,245 | \$6,561 | \$6,893  | \$7,235  | \$7,593  |
| Water Quality Specialist *   | \$7,121 | \$7,556 | \$8,025 | \$8,512 | \$9,034  | \$9,590  | \$10,069 |
| Senior Laboratory Analyst **   | \$8,284 | \$8,699 | \$9,133 | \$9,590 | \$10,069 |          |          |
| Laboratory Analyst II  | \$7,532 | \$7,909 | \$8,304 | \$8,719 | \$9,155  |          |          |
| Laboratory Analyst I   | \$6,848 | \$7,189 | \$7,548 | \$7,927 | \$8,323  |          |          |
| Senior Environmental Compliance Inspector *                              | \$7,513 | \$7,890 | \$8,284 | \$8,699 | \$9,133  |          |          |
| Environmental Compliance Inspector                                       | \$6,832 | \$7,173 | \$7,532 | \$7,909 | \$8,304  |          |          |
| Pollution Prevention Specialist  | \$6,832 | \$7,173 | \$7,532 | \$7,909 | \$8,304  |          |          |
| Materials Services Coordinator   | \$7,294 | \$7,668 | \$8,060 | \$8,455 | \$8,877  |          |          |
| Utility Worker   | \$5,241 | \$5,531 | \$5,833 | \$6,156 | \$6,494  |          |          |
|  |         |         |         |         |          |          |          |

| Class 1                                      | A1      | <b>B</b> 4 | 2       | Ы       | Ξ        | Σ        | 6        |
|--|---------|------------|---------|---------|----------|----------|----------|
| Senior Operator                              | \$7,793 | \$8,180    | \$8,585 | \$9,019 | \$9,564  | \$9,944  | \$10,439 |
| Operator                                     | \$6,226 | \$6,542    | \$6,864 | \$7,211 | \$7,579  | \$7,955  | \$8,348  |
| Senior Plant Mechanic                        | \$7,508 | \$7,887    | \$8,278 | \$8,687 | \$9,129  | \$9,583  | \$10,064 |
| Senior Plant Mechanic - Electrician          | \$8,026 | \$8,430    | \$8,847 | \$9,289 | \$9,759  | \$10,245 | \$10,759 |
| Senior Plant Mechanic - Instrumentation Tech | \$8,026 | \$8,430    | \$8,847 | \$9,289 | \$9,759  | \$10,245 | \$10,759 |
| Plant Mechanic                               | \$5,776 | \$6,066    | \$6,370 | \$6,692 | \$7,031  | \$7,380  | \$7,745  |
| Plant Mechanic - Electrician                 | \$5,776 | \$6,066    | \$6,370 | \$6,692 | \$7,031  | \$7,380  | \$7,745  |
| Plant Mechanic - Instrumentation Tech        | \$5,776 | \$6,066    | \$6,370 | \$6,692 | \$7,031  | \$7,380  | \$7,745  |
| Planner / Scheduler Assistant                | \$5,776 | \$6,066    | \$6,370 | \$6,692 | \$7,031  | \$7,380  | \$7,745  |
| Water Quality Specialist *                   | \$7,263 | \$7,707    | \$8,186 | \$8,682 | \$9,215  | \$9,782  | \$10,270 |
| Senior Laboratory Analyst **                 | \$8,450 | \$8,873    | \$9,316 | \$9,782 | \$10,270 |          |          |
| Laboratory Analyst II                        | \$7,683 | \$8,067    | \$8,470 | \$8,893 | \$9,338  |          |          |
| Laboratory Analyst I                         | \$6,985 | \$7,333    | \$7,699 | \$8,086 | \$8,489  |          |          |
| Senior Environmental Compliance Inspector *  | \$7,663 | \$8,048    | \$8,450 | \$8,873 | \$9,316  |          |          |
| Environmental Compliance Inspector           | 696'9\$ | \$7,316    | \$7,683 | \$8,067 | \$8,470  |          |          |
| Pollution Prevention Specialist              | 696'9\$ | \$7,316    | \$7,683 | \$8,067 | \$8,470  |          |          |
| Materials Services Coordinator               | \$7,440 | \$7,821    | \$8,221 | \$8,624 | \$9,055  |          |          |
| Utility Worker                               | \$5,346 | \$5,642    | \$5,950 | \$6,279 | \$6,624  |          |          |

Employees who have achieved a level of professional certification higher than specified for their current classification will qualify for certification pay according to the CLASS 0 salary schedule.

\* Salary step "G" is only available to an existing employee, currently in the position of Water Quality Specialist in the Environmental Compliance Division, if promoted to the position of Senior Environmental Compliance Inspector.

There shall be only one person in the position of "Senior Environmental Compliance Inspector" at any given time. The Water Quality Specialist classification shall not be available to new hires after June 30, 2013.

\* There shall be only one person in the position of Senior Laboratory Analyst at any given time.

| General Non-Represented Employees (hourly)<br>Lab Assistant<br>Engineering Intern | <b>A</b><br>\$19.53<br>\$19.53 | <b>B</b><br>\$20.75<br>\$20.75 | \$21.97<br>\$21.97 | <b>D</b><br>\$23.20<br>\$23.20 | <b>E</b><br>\$24.40<br>\$24.40 |                    |          |
|---|--------------------------------|--------------------------------|--------------------|--------------------------------|--------------------------------|--------------------|----------|
|   |                                |                                |                    |                                |                                |                    |          |
| Confidential General Employees (monthly)  | ∢                              | œ                              | ပ                  | ۵                              | ш                              | щ                  | ø        |
| Systems Analyst   | \$9,478                        | \$9,952                        | \$10,450           | \$10,972                       | \$11,521                       | \$12,097           | \$12,702 |
| Financial Analyst   | \$9,478                        | \$9,952                        | \$10,450           | \$10,972                       | \$11,521                       | \$12,097           | \$12,702 |
| Accounting Technician   | \$7,583<br>\$5,607             | \$7,90Z                        | \$6,300            | \$6,778<br>\$6.491             | 49,7 1 /<br>86,816             | \$3,077<br>\$7.155 | \$7.513  |
| Administrative Assistant  | \$6.732                        | \$7,071                        | \$7.425            | 87.78                          | \$8.184                        | \$8.594            | \$9.021  |
| Administrative Clerk  | \$4,713                        | \$4,950                        | \$5,199            | \$5,457                        | \$5,729                        |                    |          |
| Office Assistant  | \$4,023                        | \$4,223                        | \$4,434            | \$4,658                        | \$4,890                        |                    |          |
| Senior Information System Analyst   | \$10,124                       | \$10,631                       | \$11,162           | \$11,720                       | \$12,306                       |                    |          |
| Information System Analyst  | \$9,112                        | \$9,568                        | \$10,046           | \$10,548                       | \$11,076                       |                    |          |
| Information System Technician   | \$6,445                        | \$6,775                        | \$7,123            | \$7,491                        | \$7,875                        |                    |          |
|   |                                |                                |                    |                                |                                |                    |          |
|   |                                |                                |                    |                                |                                |                    |          |
|   |                                |                                |                    |                                |                                |                    |          |
| Professional Employees (monthly)  | Minimum                        | Maximum                        |                    |                                |                                |                    |          |
| Senior Engineer   | \$13,430                       | \$16,325                       |                    |                                |                                |                    |          |
| Associate Engineer  | \$9,626                        | \$11,700                       |                    |                                |                                |                    |          |
|   |                                |                                |                    |                                |                                |                    |          |
| Management Employees (monthly)  | Minimum                        | Maximum                        |                    |                                |                                |                    |          |
| Manager   | \$29.584                       | \$29,584                       |                    |                                |                                |                    |          |
| Assistant Manager / Chief Engineering Officer                                     | \$18,292                       | \$22,233                       |                    |                                |                                |                    |          |
| Chief Operating Officer   | \$19,443                       | \$23,633                       |                    |                                |                                |                    |          |
| Chief Financial Officer / Administration Manager                                  | \$17,411                       | \$21,163                       |                    |                                |                                |                    |          |
| Maintenance Director  | \$14,926                       | \$18,143                       |                    |                                |                                |                    |          |
| Operations Director   | \$14,926                       | \$18,143                       |                    |                                |                                |                    |          |
| Administrative Services Director  | \$12,885                       | \$15,749                       |                    |                                |                                |                    |          |
| Engineering Director  | \$14,926                       | \$18,143                       |                    |                                |                                |                    |          |
| Laboratory Director   | \$13,937                       | \$16,940                       |                    |                                |                                |                    |          |
| Environmental Services Director   | \$13,937                       | \$16,940                       |                    |                                |                                |                    |          |
| Information Systems Director  | \$13,937                       | \$16,940                       |                    |                                |                                |                    |          |
| Maintenance Supervisor  | \$11,285                       | \$13,717                       |                    |                                |                                |                    |          |
| Operations Supervisor   | \$11,285                       | \$13,717                       |                    |                                |                                |                    |          |
| Planner / Scheduler Supervisor  | \$11,285                       | \$13,717                       |                    |                                |                                |                    |          |
| Materials Services Supervisor   | \$11,285                       | \$13,717                       |                    |                                |                                |                    |          |
| Accounting Supervisor   | \$11,285                       | \$13,717                       |                    |                                |                                |                    |          |
| Senior Capital Improvement Manager<br>Canital Improvement Program Manager         | \$13,430                       | \$16,325<br>\$13,060           |                    |                                |                                |                    |          |
| Capital Improvement Logiam Manager<br>Health and Safety Director                  | \$12,061                       | \$14,660                       |                    |                                |                                |                    |          |
| Human Resources Director  | \$12,061                       | \$14,660                       |                    |                                |                                |                    |          |
|   |                                |                                |                    |                                |                                |                    |          |

Attest: \_\_

Robert Grassilli SECRETARY, Silicon Valley Clean Water Commission

Warren Lieberman VICE-CHAIR, Silicon Valley Clean Water Commission

# RESOLUTION AUTHORIZING SUBMISSION OF APPLICATION TO THE ENVIRONMENTAL PROTECTION AGENCY FOR A WATER INFRASTRUCTURE FINANCE AND INNOVATIONS ACT (WIFIA) LOAN IN AN AMOUNT NOT TO EXCEED \$194 MILLION

#### **ISSUE**

Adoption of Resolution Authorizing Silicon Valley Clean Water (SVCW) to submit an application to the United States Environmental Protection Agency (EPA), seeking up to \$194 Million in secured loans from the Water Infrastructure Finance and Innovation Act (WIFIA) Program.

#### **BACKGROUND**

SVCW launched a ten-year Capital Improvement Program (CIP) in May 2008 to address critical infrastructure needs. When complete the CIP will return SVCW facilities to a condition that ensures efficient and effective operation of the treatment and conveyance processes in a cost-effective manner for future decades. As of May 2017, over 100 projects had been completed and spending had exceeded \$235 million.

SVCW has entered a concentrated period of spending to complete its Regional Environmental Sewer Conveyance Upgrade (RESCU). With remaining RESCU expenditures of approximately \$400 million, it is critical to minimize the financial burden borne by current and future ratepayers by employing a debt strategy that seeks the lowest-cost financing available. This strategy also aims to maintain or improve credit ratings and provide financial flexibility. SVCW has therefore funded the CIP through a blend of State Revolving Fund (SRF) loans, Tax-Exempt Municipal Revenue Bonds, cash funding, Lines of Credit (LOCs), and state grants. The entire CIP, inclusive of RESCU, now faces an estimated \$590 million in upcoming capital expenditures (in 2017 dollars).

#### DISCUSSION

To date, nearly \$247 million has been secured for capital projects. Remaining cash on hand is approximately \$4 million and includes bond proceeds and member agencies' cash contributions. In addition, the State Water Resource Control Board will reimburse SVCW for \$10 million of expenditures associated with SRF-funded projects. The Engineering Division anticipates that active CIP projects will exhaust this combined \$14.1 million by the end of the current calendar year.

The January 2017 Long Range Financial Plan (LRFP) recognized the SRF loan program is oversubscribed and unlikely to be a significant borrowing source for SVCW for at least the next three years. The LRFP therefore recommends a hybrid debt structure that includes the pursuit of WIFIA loans.

The WIFIA application and approval process involves three phases: Project Selection, Project Approval and Negotiation and Closing. The Commission already authorized SVCW to enter the selection phase, which will end in early to mid-July when the EPA announces selected projects. The second phase begins when selected applicants are

invited to submit an application and negotiate a final credit assistance agreement. If SVCW is selected, we will have 10 days to advise the EPA of our intent to apply for a loan. In anticipation of an invitation to submit an application, the proposed action authorizes SVCW to formally apply for WIFIA loans up to \$194 million, an amount equal to the maximum 49% of the project cost allowed and to negotiate and execute a credit assistance agreement.

#### FINANCIAL IMPACT

If selected, SVCW benefits from the WIFIA program's low cost and its attractive terms such as low interest rates, payment deferral and extended maturities. It is assumed that all Member Entities will participate in a WIFIA debt agreement, though staff and consultants can adjust Members' proportionate share of the loan if alternative methods are chosen by any of the Member Agencies.

Versus a funding strategy that predominantly uses the capital markets to issue wastewater revenue bonds, the Hybrid debt structure seeks low-cost governmental loans that could reduce costs by approximately \$45 million in current dollars over the debt's amortization period.

#### RECOMMENDATION

Move adoption of RESOLUTION OF THE COMMISSION OF SILICON VALLEY CLEAN WATER APPROVING AND AUTHORIZING SUBMITTAL OF AN APPLICATION FOR CREDIT ASSISTANCE TO THE UNITED STATES ENVIRONMENTAL PROTECTION AGENCY SEEKING UP TO \$194 MILLION IN SECURED LOANS FOR THE CONVEYANCE SYSTEM PROGRAM UNDER THE WATER INFRASTRUCTURE FINANCE AND INNOVATION ACT, AND DESIGNATING AND AUTHORIZING THE AUTHORITY'S MANAGER TO PROVIDE ANY AND ALL ASSURANCES, CERTIFICATIONS, AND COMMITMENTS REQUIRED THEREFOR INCLUDING THE NEGOTIATION AND EXECUTION OF A CREDIT ASSISTANCE AGREEMENT

#### AMENDMENT TO FINANCIAL AND IT SERVICES AGREEMENT CITY OF REDWOOD CITY

#### <u>ISSUE</u>

Amendment to Financial, Information and Computer Technology (IT) Services Agreement with City of Redwood City for the period of July 1, 2017 – June 30, 2018.

#### **BACKGROUND**

The Silicon Valley Clean Water (SVCW) Joint Powers Agreement (JPA) designates the City of Redwood City's (the City) Finance Director as Controller of the Authority. Per the JPA, the Controller and the Treasurer shall have the duties and obligations set forth in Sections 6505 and 6505.5 of the California Government Code to provide for accountability of all funds and report all receipts and disbursements. The City's Council determines the charges made against SVCW for these services and establishes that such charges are not to exceed actual costs.

In July 1986 SVCW and the City entered into an agreement for professional services (the "Agreement") whereby the City provides financial services and allows SVCW to use its Information Technology (IT) system. The Agreement consists of three parts; direct financial services, IT development services, and the computer technology platform used by SVCW. For the past fiscal year, FY2016-17, the cost for these services was approximately \$133.4 thousand (\$11.12 thousand per month).

| Acco                | unting and I.T. Services paid to RWC | - FY : | 2016-17 |               |
|---------------------|--------------------------------------|--------|---------|---------------|
| Service             | Description                          |        | Monthly | Annually      |
| Financial Services  | Controller activity                  | \$     | 6,450   | \$<br>77,401  |
| I.T. Development    | 350 hours per year at \$147.45/hour  |        | 4,301   | 51,613        |
| Computer Technology | Use of technology hardware           |        | 368     | 4,420         |
| Total               |                                      | \$     | 11,120  | \$<br>133,435 |

#### **DISCUSSION**

Per the Agreement, compensation for these services is adjusted based on the change in the Consumer Price Index ("CPI") for all Urban Consumers Pacific Cities, and U.S. City Average for the year ending February 28th. This change in CPI was documented as a 3.4 percent increase. After incorporating this increase, charges for services are proposed as follows:

| Propose             | d Rates for Accounting and I.T. Servio | ces - | FY 2017-18 |   |          |
|---------------------|--|-------|------------|---|----------|
| Service             | Description                            |       | Monthly    |   | Annually |
| Financial Services  | Controller activity                    | \$    | 6,669      | 5 | 80,033   |
| I.T. Development    | 350 Hours per year at \$152.46/hour    |       | 4,447      |   | 53,369   |
| Computer Technology | Use of technology hardware             |       | 381        |   | 4,570    |
| Total               |  | \$    | 11,498     | 5 | 137,972  |

#### **FINANCIAL IMPACT**

The \$4.5 thousand cost increase was budgeted in the FY 2017-2018 Operating Budget approved by the Commission at the regular meeting of April 13, 2017.

#### **RECOMMENDATION**

Move approval of AMENDMENT TO AGREEMENT FOR FINANCIAL AND IT SERVICES FOR THE TERM OF JULY 1, 2017 THROUGH JUNE 30, 2018 - CITY OF REDWOOD CITY

#### SVCW INVESTMENT POLICY AND GUIDELINES

#### <u>ISSUE</u>

Review and Update Silicon Valley Clean Water (SVCW) Investment Policy and Guidelines.

#### **BACKGROUND**

Government Code Section 53646(a)(2) provides that the Chief Financial Officer of a local agency may annually present to the legislative body for consideration a statement of investment policy including any changes thereto, which shall be reviewed and approved at an open meeting. Although Government Code Section 53646 originally mandated annual review of the investment policy by the governing body of the local agency, this section was amended in 2005 to make these annual reviews optional, but the legislature encourages local agencies to continue the prudent practice of reviewing and adopting their investment policies annually. In keeping with such practice, SVCW's Investment Policy and Guidelines (the Policy) currently requires the SVCW Commission review the Policy each year at its July meeting.

#### **DISCUSSION**

SVCW last updated its Policy related to investments of available funds in July 2016. This year, certain changes to the Policy are recommended to strengthen the Policy by more closely align language with Government Code and to add clarity. The revised version of the Policy is attached, with the recommended changes summarized below:

- Purpose: Updates the language in this section to clarify that <u>surplus</u> funds are to be invested, and cites applicable Government Code sections.
- Responsibilities: Replaces the strict "July" review requirement with an annual requirement.
- Standard of Care: Offers clarification and explanatory language.
- Safety: Inserts a requirement that the Commission be notified if investments held by SVCW suffer a credit downgrade below levels established by the policy.
- Return on Investment: Defines safety and liquidity constraints when striving to attain market rates of return.
- Investments Prohibited: Specifically forbids the purchase or sell of securities on margin or use of financial futures/options.

#### FINANCIAL IMPACT

There is no financial impact to this action.

#### RECOMMENDATION

Move adoption of RESOLUTION APPROVING AND ADOPTING REVISION  $\underline{P}$  TO ADMINISTRATIVE POLICY 1992-01 ESTABLISHING SILICON VALLEY CLEAN WATER'S INVESTMENT POLICY AND GUIDELINES

| Approved | by: |  |
|----------|-----|--|
|          |     |  |

Rev: P Rev Date: 07/13/2017 Issue Date: 07/20/92

Approved by Commission at Meeting of July 13, 2017 by Resolution SVCW No. 17-44

SUBJECT: SILICON VALLEY CLEAN WATER INVESTMENT POLICY AND GUIDELINES

#### **PURPOSE:**

The purpose of this policy is to establish the investment policy and guidelines to be followed in the investment of all Silicon Valley Clean Water ("SVCW" or "Authority") surplus funds not required for immediate use by SVCW. All investment of such surplus monies is governed by California Government Code Section (CGC) 53600, et seq. and by this Investment Policy (the Policy).

To the extent possible, all money belonging to or in the custody of SVCW required for the immediate use of the Authority shall be deposited for safekeeping pursuant to relevant CGC sections, including Sections 53635.2, 53637-53645 and 53649.

#### **RESPONSIBILITIES:**

The Controller shall have the responsibility of investing all Authority surplus funds in accordance with the Investment Policy and Guidelines; providing a detailed monthly listing of all investments in the Authority's portfolio; and allocating interest to each fund.

The SVCW Commission shall have the responsibility of annually reviewing the Investment Policy and Guidelines and approving proposed changes.

#### **POLICY:**

#### I. INTRODUCTION

Authority monies not required for immediate expenditure will be invested in compliance with governing provisions of law, the Joint Exercise of Powers Agreement establishing the Authority and this policy.

Funds of the Authority will be invested in accordance with California Government Code Section 53601 through 53686 and with sound treasury management.

Investments will be made in a range of instruments to insure diversification of the Authority's portfolio and liquidity of assets.

#### II. STANDARD OF CARE

**Prudence**: All investments shall be made within the policy framework of liquidity and safety with the judgment and care which a prudent and intelligent person would, under circumstances then prevailing (including, but not limited to, the general economic conditions and the anticipated needs of SVCW), exercise in the management of his/her affairs.

**Ethics**: Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program or which could impair their ability to make impartial investment decisions. All investment personnel shall comply with reporting requirements of applicable state laws including annual filing of Statements of Economic Interest.

#### III. <u>OBJECTIVE</u>

The primary investment objectives of this policy in order of priorities are:

**Safety**: Safety of the principal shall be the top priority in consideration of any investment undertaken by the Controller. The portfolio shall be so diversified that the losses, if any, on particular securities shall be offset by the revenue generated from other investments. The intention is to hold investments until maturity unless the Authority will realize a profit by liquidating the investment prior to maturity. The Authority shall seek to preserve principal by mitigating credit risk and market risk.

Credit risk - defined as the loss due to failure of the issuer of a security, shall be mitigated by investing in investment grade securities and by diversifying the investment portfolio so that failure of any one issue does not unduly harm the Authority's capital base and cash flow. In the event of a downgrade in credit after the date of purchase to a level below the minimum credit standards provided in the California Government Code, the Controller or his/her designee shall advise the Commission of the change at or before the next regular meeting.

*Market risk* - defined as market value fluctuations due to overall changes in the general level of interest rates, will be mitigated by structuring the investment portfolio so that securities mature to meet the cash requirements for ongoing operations, thereby avoiding the need to sell securities prior to maturity.

**Liquidity:** The Controller shall keep the portfolio sufficiently liquid to meet the operating and capital needs of the Authority which can be reasonably anticipated from his/her experience of the Authority's operations and adopted budget. He/she shall also review the various construction and other contracts the Authority has entered into to anticipate the cash needs.

**Return on investment**: Within the safety and liquidity constraints imposed by law and SVCW's own safety objective and cash flow requirements, the investment portfolio shall be designed to attain the market rate of return.

#### IV. AUTHORITY TO INVEST

The Controller shall have the authority to invest the funds of the Authority.

Investments of Authority monies not required for immediate expenditure will be made in securities or other certificates of indebtedness as provided by Section 53601 et seq. of the California Government Code for the investment of public funds, except those expressly prohibited by this policy.

#### V. CASH FLOW AND AVAILABILITY

An amount equal to two weeks' cash flow requirements is to be maintained in immediately available investments, such as the State Treasurer's Local Agency Investment Fund or similar liquid instruments. This may include commercial paper acquired through dealers and brokers as permitted in accordance with Section XI of this policy.

#### VI. ACCEPTABLE INVESTMENT INSTRUMENTS

Unless expressly approved in advance by the Commission, all investments must be made in accordance with this policy and the State of California Government Code Section 53600 et. seq. The Commission may, as part of a bond issuance, direct or authorize staff to invest bond proceeds in investment instruments authorized by the California Government Code that are not contained within this policy.

The Authority's investment portfolio may include the following instruments:

- Certificates of Deposit purchased from banks.
- Treasury Bills, Notes, and Bonds, as well as Small Business Administration Loan Pool Bonds.
- Municipal Notes, Bonds, and warrants of any local agency within the state (taxable and tax-exempt).
- Government Agency Securities (e.g., Federal National Mortgage Association, Government National Mortgage Association, Federal Home Loan Mortgage Corporation, Federal Farm Credit, Federal Home Loan Bank, Tennessee Valley Authority).
- Corporate Bonds
- Tax Anticipation Warrants.
- State Local Agency Investment Fund (LAIF).
- Passbook Savings Account.
- Bank Deposits under contracts pursuant to Government Code Section 53649 subject to compliance in all respects with the provisions of Article 2, Chapter 4, Part1, Division 2, Title 5 of the Government Code and other applicable provisions of law.

#### VII. AMOUNTS TO BE INVESTED.

The Authority will invest all funds and estimated checking account float except for those amounts required by the Authority's banks to pay for bank services furnished to the Authority.

#### VIII. GUIDELINES BY TYPE OF INVESTMENT

A. **CERTIFICATES OF DEPOSIT:** Cash will be invested only in FDIC insured or fully collateralized certificates of deposit. Collateral for a given investment must be 110% of principal for government securities collateral and 150% of principal for first mortgage collateral. No more than \$2 million shall be invested in one

institution. An institution must meet the following criteria to be considered by the Authority:

For investments greater than \$250,000, the institution must maintain \$100 million in assets. For investments greater than \$300,000, the institution must maintain at least \$300 million in assets. The Authority will not invest in any institution less than five years old. The institution must maintain a net worth to asset ratio of at least 3%, and a positive earnings record for the three consecutive years immediately preceding the date of the investment.

The institution must have on file with the Authority a current FDIC call report. The bank or institution must be located in California.

The institution must have a jumbo certificate to total assets ratio of less than 50%.

The above requirements will be waived whenever the total amount on deposit with any institution does not exceed \$250,000; providing that the institution is insured by the Federal Deposit Insurance Corporation (FDIC).

- B. **TREASURY BILLS, NOTES AND BONDS:** The Authority will require safekeeping documentation of the treasury instrument in an acceptable safekeeping account in the Authority's name in accordance with section XV. The maximum maturity on a treasury instrument will be five years from the date of purchase.
- C. GOVERNMENT AGENCY SECURITIES: The Authority will require delivery of these securities to an acceptable safekeeping account in the Authority's name in accordance with section XV. Examples of these securities include Government National Mortgage Association, Federal Land Bank, Federal Farm Credit Banks, Federal National Mortgage Association, Federal Home Loan Mortgage Corporation, Federal Home Loan Board Bank, and Small Business Administration Loans.
- D. **MUNICIPAL BONDS:** The Authority may invest in the municipal bonds of any state, and Puerto Rico. The minimum credit quality shall be "A" or better for long term investments and either MIG-1 or SP-1 for short term investments including Tax Anticipation Warrants.
- E. **STATE LOCAL AGENCY INVESTMENT FUND:** Up to the maximum provided by State law.
- F. **PASSBOOK SAVINGS ACCOUNTS:** Savings accounts may be maintained for amounts under \$250,000 that are received too late in the day to invest in other instruments.
- G. **BANK DEPOSITS:** As provided under Section VI of this policy.
- H. **CORPORATE BONDS:** Medium-term notes defined as all corporate and depository institution debt securities with a maximum maturity of 5 years.

Minimum credit rating shall be "A" or better. The portfolio allocation to this sector shall not exceed 30%.

#### IX. <u>INVESTMENTS PROHIBITED:</u>

The Authority shall not invest any funds in Repurchase Agreements (REPOS) or Reverse Repurchase Agreements (REVERSE REPOS). The Authority shall not purchase or sell securities on margin or invest in financial futures/financial options.

#### X. MATURITY OF INVESTMENTS

Unless otherwise specified, the maturity of a given investment used as reserve assets will not exceed five years from the date of purchase. The maturity schedule for investments used for working capital will invested in sync with the SVCW known liability schedule. Approximately 50% of the idle funds will be placed in investments which can be sold for face value in the open market in the event of an emergency.

#### XI. USE OF SECURITIES DEALERS AND BROKERS

The Authority may work directly with brokers and securities dealers only if the firm is recognized as a primary dealer by the Federal Government.

#### XII. REPORTS TO COMMISSION

The SVCW Commission will receive a detailed monthly listing of all investments in the Authority's portfolio as of the end of the prior month.

#### XIII. AVERAGE RATE OF RETURN

The Authority will compute the average rate of return earned on all investments.

#### XIV. INTEREST ALLOCATION

Quarterly interest is to be allocated to each fund using the average rate of return and based on the average monthly cash balance for each fund. Residual interest earned will remain in the operations fund.

Funds with a negative cash balance will be charged interest using the average rate of return.

The Authority will further allocate the interest earned for each fund by entity. The interest earnings will be allocated based on the average monthly balance of each entity. The beginning balances for each entity will be taken from the audited financial statements of the previous year.

#### XV. SAFEKEEPING OF SECURITIES

All securities owned by the Authority, excluding Certificates of Deposit, shall be held in safekeeping by a third-party administrator (custody bank or trust department) acting as agent for the Authority under the terms of a custody or trustee agreement executed by the bank and the Authority. All securities will be received and delivered using the standard delivery versus payment (DVP) procedure.

#### XVI. QUALIFIED BROKER/DEALERS

The Controller shall annually send a copy of the current investment policy to all financial institutions and broker/dealers approved to do business with the Authority. Written

confirmation of receipt of this policy shall be considered evidence that the dealer understands the Authority's investment policies and intends to sell the Authority only appropriate investments authorized by this investment policy.

Moreover, the Authority will execute an agreement with any broker/dealer prior to doing business with such.

#### XVII. INTERNAL CONTROL

A Controller's Office staff member who is not involved in the purchase of investments, wire transfers, or maintaining the general ledger shall be assigned the responsibility of reviewing and reconciling the monthly reports received from brokers and dealers. This review shall include, but not be limited to, reconciling the listing and amounts of each investment as submitted by the dealer/broker with the records maintained by the Controller. Each month, the same person will also confirm the interest receivable amounts and compare these items with those submitted by the broker/dealer.

#### **2017 CONFLICT OF INTEREST UPDATE**

#### **ISSUE**

To approve and adopt the Silicon Valley Clean Water's Conflict of Interest Code, amending job titles to designated positions of the Authority's Conflict of Interest Code, Exhibit A (attached).

#### BACKGROUND

The Political Reform Act requires all local agencies which have adopted Conflict of Interest Codes to review their Conflict of Interest Code biennially, every even-numbered year (the Commission last reviewed and amended the Code in August, 2016) and amend their Code if changes necessitate.

#### **DISCUSSION**

Recent title changes to three positions with the Authority require they be added to the list of designated positions under Silicon Valley Clean Water's Conflict of Interest Code Exhibit A (attached). Due to the nature of the duties of the positions, the person holding each listed position will continue to be required to file an annual Statement of Economic Interest (Form 700).

This Resolution amends the SVCW Conflict of Interest Code to update the titles of the positions referred to above.

#### RECOMMENDATION

Move adoption of RESOLUTION AMENDING AND APPROVING THE 2017 CONFLICT OF INTEREST CODE UPDATE FOR SILICON VALLEY CLEAN WATER

Report By: D.C. 7I-1

#### **EXHIBIT A**

#### 2017 CONFLICT OF INTEREST UPDATE

#### SILICON VALLEY CLEAN WATER DESIGNATED OFFICIALS AND EMPLOYEES

| Designated Positions                           | <b>Disclosure Categories</b> |
|--|------------------------------|
| Commission, Commission of SVCW                 | All Categories               |
| Secretary, SVCW                                | All Categories               |
| Manager  | All Categories               |
| Assistant Manager/Chief Engineering Officer    | All Categories               |
| Assistant Manager/Authority Engineer           | All Categories               |
| Chief Operating Officer                        | All Categories               |
| Wastewater Superintendent                      | All Categories               |
| Chief Financial Officer/Administration Manager | All Categories               |
| Chief Financial Officer                        | All Categories               |
| Administrative Services Director               | 3, 4                         |
| Safety Director                                | 3, 4                         |
| IS Director                                    | 3, 4                         |
| Engineering Director                           | 3, 4                         |
| Environmental Services Director                | 3, 4                         |
| Operations Director                            | 3, 4                         |
| Maintenance Director                           | 3, 4                         |
| Laboratory Director                            | 3, 4                         |
| Human Resources Director                       | 3, 4                         |
| Attorney                                       | All Categories               |
| Consultant*                                    | All Categories               |

<sup>\*</sup>Consultant is defined in Regulation 18700(a) (2) in 2 California Code of Regulations

The (executive director or executive officer) may determine in writing that a particular consultant, although a "designated position," is hired to perform a range of duties that is limited in scope and thus is not required to fully comply with the disclosure requirements described in this section. Such written determination shall include a description of the consultant's duties and, based upon that description, a statement of the extent of the disclosure requirements (Exhibit B). The (executive director or executive officer's) determination is a public record and shall be retained for public inspection in the same manner and location as this conflict of interest code.

# EXHIBIT B 2017 CONFLICT OF INTEREST UPDATE SILICON VALLEY CLEAN WATER

#### **DESIGNATED CATEGORIES**

**CATEGORY 1.** A designated employee assigned to Category 1 is required to disclose investments which may foreseeably be materially affected by any decision made or participated in by the designated employee.

**CATEGORY 2.** A designated employee assigned to Category 2 is required to disclose interests in real property which may be materially affected by any decision made or participate in by the designated employee.

**CATEGORY 3.** A designated employee assigned to Category 3 is required to disclose income which may be materially affected by any decision made or participated in by the designated employee.

**CATEGORY 4.** A designated employee assigned to Category 4 is required to disclose any business entity in which the designated employee is a director, officer, partner, trustee, or holds any position of management which may be materially affected by any decision made or participated in by the designated employee.

#### GRAVITY PIPELINE AND FRONT OF PLANT PROJECTS APPROVAL FOR RETENTION INCREASE TO 10% OF THE CONTRACT AMOUNT

#### ISSUE

Adopting findings that the Gravity Pipeline and Front-of-Plant Projects (CIP #6008, 6013, 6014, 9160) are "substantially complex" projects pursuant to Public Contract Code Section 7201(b)(4), and approving the retention of 10% of all progress payments made during Stage 2 of each project.

#### **BACKGROUND**

Public Contract Code Section 7201(b)(1) (Section references are to that Code) requires that retention proceeds withheld from any payment from a public agency to a contractor may not exceed five percent (5%). However, Public Contract Code Section 7201(b)(4) allows that retention proceeds "may exceed 5 percent on specific projects where the governing body of the public entity ... has approved a finding during a properly noticed and normally scheduled public hearing and prior to bid, on a project by project basis... that the project is substantially complex and therefore requires a higher retention amount than 5 percent and the awarding entity includes in the contract documents details explaining the basis for the finding and the actual retention amount."

Section 7201(b)(4) provides that, "Any finding by a public entity that a project is substantially complex shall include a description of the specific project and why it is a unique project that is not regularly, customarily, or routinely performed by the agency or licensed contractors." Section 7201 remains in effect until January 1, 2018 unless a later enacted statute extends this date.

#### DISCUSSION

Due to the special and complex nature of work required for the Gravity Pipeline Project, staff recommends that the Project be determined "substantially complex". The type of work envisioned for the project (tunneling) is not regularly, customarily or routinely performed by SVCW. The complex aspects of the Project include, but are not limited to:

- a. Deep tunneling using Earth Pressure Balancing technology:
- b. Technological challenges of methods to protect the pipe from wastewater corrosion;
- c. Construction of deep shafts penetrating through a thick layer of challenging geologic soil conditions (Young Bay Mud);
- d. Complex planning and scheduling to coordinate the retrieval shaft construction with the Front-of-Plant receiving lift station requirements;

<sup>1</sup>Section 7201 requires that the finding be made during a public *hearing*. Therefore, and in accordance with the public hearing notice requirements (Gov't. Code §6066), SVCW staff caused a notice of this hearing to be published in the San Mateo County Times newspaper once a week for the two weeks preceding this hearing.

Report By: \_\_\_T.H.\_\_

e. Complex modeling of air flow through the gravity pipe in coordination with Frontof-Plant air flow and odor control measures;

Due to the special and complex nature of work required for the Front-of-Plant Project, staff recommends that the Project be determined "substantially complex". The type of work envisioned for the project (deep lift station, headworks, medium voltage electrical facilities) is not regularly, customarily or routinely performed by SVCW. The complex aspects of the Project include, but are not limited to:

- a. Construction of pile-supported structures within challenging geologic soil conditions (Young Bay Mud);
- b. Unique requirements for a deep lift station design and construction;
- c. Complex planning and scheduling to coordinate the receiving lift station requirements with the tunnel retrieval shaft construction;
- d. Complex modeling of hydraulics through the deep lift station and headworks;
- e. Complex modeling of air movement within the Receiving Lift Station and odor control system also using input from Gravity Pipeline air flow modeling;
- f. Challenging connection of new pipeline(s) into the existing wastewater treatment plant;
- g. Construction of new medium voltage electrical facilities.

Staff recommends that the retention amount be set at ten percent (10%) for the Stage 2 services' portions of the Progressive Design Build contracts based on the above findings. Stage 2 is the construction portion of the progressive design build work (Stage 1 is the design portion of progressive design build). Further, Section 9203(a) states that, at any time after 50 percent of the work has been completed, and if satisfactory progress is being made, any remaining progress payments may be made in full for actual work completed. It is SVCW's practice that, after 50% of the work is completed satisfactorily, the retention percentage may be reduced but not eliminated. Staff may recommend the Commission approve a reduction of the retention after 50% completion of a project if satisfactory progress and quality of work are made by the Progressive Design Build firm.

#### FINANCIAL IMPACTS

There is no anticipated financial impact to SVCW resulting from this item.

#### RECOMMENDATION

- i. OPEN PUBLIC HEARING AND RECEIVE TESTIMONY
- ii. CLOSE PUBLIC HEARING
- iii. Move adoption of RESOLUTION FINDING THAT THE GRAVITY PIPELINE PROJECT (CIP #6008) IS "SUBSTANTIALLY COMPLEX" AND APPROVING RETENTION OF 10% OF EACH PROGRESS PAYMENT FOR STAGE 2 OF THE PROJECT

iv. Move adoption of RESOLUTION FINDING THAT THE FRONT OF PLANT PROJECT (CIP #6013, 6014, 9160) IS "SUBSTANTIALLY COMPLEX" AND APPROVING RETENTION OF 10% OF EACH PROGRESS PAYMENT FOR STAGE 2 OF THE PROJECT

#### RESOLUTION AUTHORIZING THE PURCHASE, DEVELOPMENT, AND IMPLEMENTATION OF ENTERPRISE RESOURCE PLANNING SOFTWARE

#### **ISSUE**

Silicon Valley Clean Water must acquire and implement a financial software solution to prepare for the retirement of an existing system.

#### BACKGROUND

Since its inception, Silicon Valley Clean Water (SVCW) has contracted with the City of Redwood City (the City) for use of its accounting system. The City's accounting system is a proprietary software platform developed over thirty years ago, and is due to be retired in the upcoming years. In anticipation of this imminent retirement and in recognition of SVCW's increasingly sophisticated practices, staff assessed SVCW's business and operating needs and recommends an Enterprise Resource Planning (ERP) software solution.

A Request for Proposals was issued in September 2016 to seek an ERP system that would meet core financial needs, strengthen internal controls, provide administrative efficiencies, and deepen the analytical capabilities of SVCW. Once implemented, the selected ERP system must fully support finance, human resources, and asset management functions.

#### DISCUSSION

Two qualified responses were received in October 2016. Cogsdale Corporation (Cogsdale) recommended a Microsoft Great Plains ERP and Tyler Technologies (Tyler) proposed a web-based platform called New World. While different in architecture, both systems were found to meet SVCW's core needs. Each company gave full two-day demonstrations of its functionality, experience, and implementation methodologies. After weighing each option and visiting other utilities where the recommended solution is active, staff recommends Cogsdale for its fully-integrated solution with greater functionality and lower project risk.

Full implementation will take two years and be done in three phases. Phase 1, core financial functions, would commence in August 2017 and be complete by June 2018. Phase 2 incorporates asset management by fall of 2018, and Phase 3 provides the human resources / payroll solutions and will be completed by late summer 2019.

#### FINANCIAL IMPACT

Once the Cogsdale solution is fully implemented over two years, total capitalized project costs will be \$1.814 million. This includes all expenditures associated with software licenses, on-site system development performed by Cogsdale, SVCW's project management staff and needed consulting.

The initial project costs of proposed solutions differed significantly, with the total cost of implementing Cogsdale at \$1.814 million versus Tyler at \$1.305 million. Further analysis considered the life cycle costs of each solution, however, and determined that the

Report By: M.A. 8B-1

ongoing costs for system hosting and asset management eliminated Tyler's initial advantage within five years. An all-inclusive comparison of both implementation and recurring costs over five years is below:

| Compara                            | ative Costs of ERP Solutions - Finance, HR, and Asset Management |      |           |     |           |
|------------------------------------|--|------|-----------|-----|-----------|
| Description                        | Comments   |      | Cogsdale  |     | Tyler     |
| One-time ERP Costs                 |  |      |           |     |           |
| Software Purchase                  | Cogsdale Microsoft Great Plains, Tyler New World web-based       | \$   | 300,710   | \$  | 142,165   |
| Implementation & Development       | Cogsdale Finance, HR & Asset Management, Tyler Finance only      |      | 731,000   |     | 302,460   |
| Subtotal, Software Development     |  | \$ : | 1,031,710 | \$  | 444,625   |
| One-time Project Support Costs     |  |      |           |     |           |
| Project Management                 | Project staff and implementation consulting (two years)          | \$   | 752,000   | \$  | 752,000   |
| Hardware and Network               | On-site servers / equipment may be used for Cogsdale solution    |      | 30,000    |     | -         |
| 3rd-party Software Integration     | Tyler would need integratation with Asset Management system      |      | -         |     | 108,300   |
| Subtotal, Project Support          |  | \$   | 782,000   | \$  | 860,300   |
| Total Capital Expenditures         |  | \$:  | 1,813,710 | \$1 | 1,304,925 |
| Recurring Costs (5 years Duration) |  |      |           |     |           |
| Licensing and Training             | Cogsdale Microsoft Great Plains, Tyler New World web-based       | \$   | 463,155   | \$  | 110,296   |
| Network / Hosting                  | Cogsdale on-site, Tyler web-based                                |      | 33,154    |     | 422,855   |
| Asset Management Integration       | Current Asset Management system future development & upgrade     |      | -         |     | 652,563   |
| Subtotal, Recurring Costs          |  | \$   | 496,309   | \$1 | 1,185,714 |
| TOTAL EXPENDITURES OVER 5 YEAR     | ARS  | \$2  | 2,310,019 | \$2 | 2,490,639 |

The proposed \$1.8 million in capital expenditures for Cogsdale will be funded from CIP Project #9105 – CIP Information Management, which has \$1.99 million remaining in the 2015 CIP Update plan budget. The Cogsdale ERP meets the requirements of this project and, as a Microsoft product, is readily integrated into Microsoft SharePoint (SVCW's selected document management system).

The recurring cost of Cogsdale is \$496 thousand over five years, or approximately \$99 thousand annually. This includes annual licensing fees, training, and hardware replacement. These fees will not add to the SVCW operating budget, since when the project is complete, SVCW will no longer need to pay \$138 thousand annually for Redwood City financial services.

#### RECOMMENDATION

Move adoption of RESOLUTION APPROVING INFORMATION TECHNOLOGY PROFESSIONAL SERVICE AGREEMENTS FOR AN ENTERPRISE RESOURCE PLANNING SOFTWARE SYSTEM, AUTHORIZING AND DIRECTING EXECUTION OF AGREEMENTS AND AUTHORIZING MANAGER TO APPROVE UP TO TEN PERCENT CONTINGENCY FOR ADDITIONAL WORK ON AN AS-NEEDED BASIS (\$1,031,710) – COGSDALE CORPORATION

# CCT CONCRETE AND STEEL PROTECTIVE COATING REPLACEMENT PROJECT (CIP #9107) AWARD OF CONSTRUCTION CONTRACT

#### **ISSUE**

Award of Construction Contract for the CCT Concrete and Steel Protective Coating Replacement Project (CIP #9107)

#### **BACKGROUND**

The Chlorine Contact Tank (CCT) contains the final process for SVCW's wastewater before it is discharged to the bay. After secondary treatment and filtration, hypochlorite (a strong chlorine bleach solution) is added to the plant effluent to disinfect the water. After hypochlorite is added, the water is slowed down and directed into the CCT. The CCT is comprised of three long "passes" (basically, three separate channels); the three passes are connected such that the water follows a serpentine path. The CCT allows sufficient time for the chlorine to adequately kill the remaining biological activity in the water. At the end of the last pass, sodium bisulfite is added to neutralize any remaining chlorine in the water to avoid discharging chlorinated water into the Bay. This entire process is termed "Chlorination/De-chlorination" and is the final step in the overall treatment train.

The CCT has been in service since the plant began operation in 1980. In 2015, SVCW hired V&A Consulting Engineers, a consulting firm that specializes in corrosion, to perform an evaluation of the tank. The results of the study indicated that while a majority of the original coating of the tank has failed, the concrete has not significantly deteriorated due to corrosion. However, the inspection noted hundreds of cracks in the walls of the tanks that were recommended to be sealed. The investigation also noted that some of the steel piping and valves in the CCT are showing signs of deterioration and recommended that these be recoated.

Because the three passes within the CCT are connected in a serpentine manner and due to the criticality of this process it is impossible to take the entire tank out of service at once. It is possible however, to take individual passes out of service. It is intended that repairs on Pass 1 of the CCT will take place this summer and repairs on Passes 2 and 3 will take place next summer.

#### DISCUSSION

Engineering staff prepared drawings and specifications for the repairs of Pass 1 based on the recommendations of V&A. The project was publicly advertised for bidding on June 6, 2017. A mandatory pre-bid meeting was held on June 14, 2017 and two potential bidders attended. Bids were due on June 27, 2017 and two bids were received on the project. The bid results, in the amounts of \$290,746 (ERS Industrial Services) and \$347,900 (Redwood Painting Co., Inc.), are shown in the attached bid summary table. The engineer's estimate of probable cost is \$359,000.

Report By: T.H.

Soon after the bid opening a call was received, and a subsequent Letter of Bid Protest was received from the second low bidder, Redwood Painting Co., Inc., claiming that ERS Industrial Services fails to possess the required SSPC QP1 Certification as specified and required in the SVCW Contract Documents. (See attached Bid Protest letter dated June 30, 2017.) Redwood Painting also provided a current SSPC QP1 Certification (Copy attached).

ERS was notified of the bid protest and responded that a SSPC QP1 Certification applies only to projects where the blast cleaning portion of the work exceeds \$100,000 and that the coating work for SVCW's project is only \$20,000-25,000. (See attached letter dated 7-5-2017.) Although not expressly stated in ERS's letters, ERS verbally represented to SVCW staff that it does not currently have a SSPC QP1 Certification.

After evaluation of the bid protest letters by SVCW General Counsel, SVCW staff has determined that ERS's apparent low bid is not responsive for failure to provide the required SSPC QP1 Certification. The bid documents specifically obligate the bidder to provide a SSPC QP1 Certification, regardless of project cost and regardless of whether a contractor is otherwise capable of performing the work; this constitutes a material variance that cannot be waived. During the pre-bid period, ERS had an opportunity to make SVCW aware that certification is not required for work under \$100,000 but it failed to do so; moreover, awarding the contract to a bidder that lacks certification is not only unfair to the second low bidder who is certified, but to the bidding community at large and potential bidders that chose not to submit proposals because they lacked the specified certification.

SVCW staff recommends that the Commission reject the apparent low bid of ERS as non-responsive and award the construction contract for CIP #9107: CCT Concrete and Steel Protective Coating Replacement Project to responsive low bidder Redwood Painting Co., Inc.

#### FINANCIAL IMPACTS

The funding for this project comes from CIP #9107: CCT Concrete and Steel Protective Coating Replacement. The allocated budget for this project is \$5,521,003. This project is one of two construction projects that will be associated with this CIP number, as Passes 2 and 3 are expected to be repaired next year.

#### RECOMMENDATION

Move adoption of RESOLUTION APPROVING CONSTRUCTION CONTRACT DOCUMENTS FOR CCT CONCRETE AND STEEL PROTECTIVE COATING REPLACEMENT PROJECT (CIP #9107); ACCEPTING BID OF LOWEST RESPONSIBLE BIDDER, REJECTING ALL OTHER BIDS; AND AUTHORIZING EXECUTION OF AGREEMENT, DIRECTING RETURN OF SECURITY DEPOSITS AND AUTHORIZING MANAGER TO APPROVE CONTRACT CHANGE ORDERS UP TO TEN PERCENT OF THE CONTRACT PRICE FOR SAID PROJECT - REDWOOD PAINTING CO., INC. (\$347,900)

CCT Concrete Steel Protective Coating Replacement Project - CIP #9107

Bid Results

Tuesday, June 27, 2017 Silicon Valley Clean Water

| Name of Bidder  | EDLEDON | EDI.                       | PSOJAOJA DIA     | \ \ \*\          | Store Jule O Store July Store | Stoppedition of the star of th | ANEDIHA AISA SIORELILOS AS SE | ineply the posts stored to | Rigging Ston     | \'\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\ | Suelidino volaled in ineplan noisnii |
|---|---------|----------------------------|------------------|------------------|---|--|-------------------------------|--|------------------|--|--------------------------------------|
|   | #18.2   | Section Secti<br>00300 004 | Section<br>00410 | Section<br>00420 | Section<br>00430  | Section<br>00440   | Section<br>00450              | Section<br>00470   | Section<br>00480 | <b>U</b> ) –                           |                                      |
| *ERS  | <       | >                          | >                | >                | >   | >  | >                             | >  | >                | >                                      | \$290,746.00                         |
| Redwood Painting  | >       | >                          | >                | >                | >   | >  | >                             | >  | >                | >                                      | \$347,900.00                         |
| * Bid determined to be "non-responsive" by SVCW Legal Counsel | by SVCW | Legal Cou                  | ınsel            |                  |   |  |                               |  |                  |  |                                      |

Bid Results Summary - CCT Concrete Steel Protective Coating Replacement Project - CIP #9107 Engineering Department

License No. 302617
Industrial Coatings • Sandblasting

620 West 10th Street P.O. Box 1269 Pittsburg, CA 94565 (925) 432-4500 ph. (925) 432-6129 fax

June 30, 2017

Ms. Teresa Herrera

Silicon Valley Clean Water 1400 Radio Road Redwood City, CA 94065

Project: CCT Concrete and Steel Protective Coating Replacement - CIP #9107

Subject: Bid Protest

Dear Ms. Herrera,

Redwood Painting Co., Inc. would like to formerly protest the Proposal submitted by ERS Industrial Services for the project known as CCT Concrete and Steel Protective Coating Replacement CIP #9107.

The Basis for our protest comes from the Specification requirements in Section 09960 paragraph 1.04.6. - Qualifications of the Field Applicator:

a. Field coating applicator shall provide SSPC QP 1 and the manufacturer's certification for application of the specified products.

It is our belief that ERS Industrial is not qualified by not having a SSPC-QP1 Certification or listing a SSPC-QP1 Certified Sub-Contractor, and by intending to do the work without the use of a SSPC QP 1 Certified Paint Contractor as noted in submitted Section 00430-1, do not meet the requirements of the specification. We do not believe this to be an informality that can be waived as per Section 00010-2 as this is a direct qualification to be met for bidding this project.

We kindly appreciate your consideration and await your response as to how to proceed.

Respectfully

Pete Medrano

**Project Executive** 

P. Mesh



# SPC CERTIFIED CONTRACTOR Redwood Painting Company, Inc.

Pittsburg, CA

SSPC Painting Contractor Certification Program for has met or exceeded the requirements set forth in the



SSPC-OP1



President, SSPC

March 31, 2017 - March 31, 2018

Validation Period

Owners are advised to contact SSPC at 412-281-2331 ext. 2235 or ext. 2209 to verify authenticity of certification.





# Redwood Painting Company, Inc.

Pittsburg, CA

SSPC Painting Contractor Certification Program for has met or exceeded the requirements set forth in the



Category

President, SSPC

March 31, 2017 - March 31, 2018

Validation Period

Owners are advised to contact SSPC at 412-281-2331 ext. 2235 or ext. 2209 to verify authenticity of certification.











7-5-2017

Teresa Herrera Silicon Valley Clean Water 1400 Radio Road Redwood City, CA 94063

Re: QP-1

Dear Teresa,

ERS Industrial Services strongly disagrees with the protest from Redwood Painting.

CAS QP 1 implementation applies only to projects where blast cleaning and spray-painting are performed on metal surfaces and the contract amount for coating work exceeds \$100,000 USD.

The coating work on this project is approximately \$20,000 - \$25,000. Additionally, ERS Industrial Services is certified to apply a *simple* 2-part epoxy coating from Sherwin Williams.

ERS Industrial Services holds a Class A and C 33. Moreover, we have crack injection and welding certifications as required.

Our employees hold the following certifications. Quality Control Supervisor certification from SSPC, and NACE certified Level 1 and Level 2 Coating Inspectors. ERS Industrial Services uses the TruQC software program for quality control. This software is based on QP-1.

Finally, the QP-1 program is not intended to guarantee the quality or safety performance of a specific Contractor on any of its projects. Rather, it is intended to assist facility owners in their evaluation of the primary technical capabilities of professional industrial/marine coating contractors. While SSPC certification confirms a company's capability to meet the requirements of SSPC QP1, owners, specifiers and general contractors can also assess the painting contractor's financial ability to perform a specific job as well as the contractor's previous work history, capability to meet project-specific requirements, and other areas not covered under this program. To better ensure the success of a project, owners should write quality specifications, implement a plan to enforce the requirements of the specification through appropriate quality assurance and establish a plan to maintain good communication with the Contractor before work begins and during the project. This is in addition to ensuring that the Contractor is capable of performing the work.

Thank You, Yournela

Lawrence Valenzuela

**ERS Industrial Services, Inc** 

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