

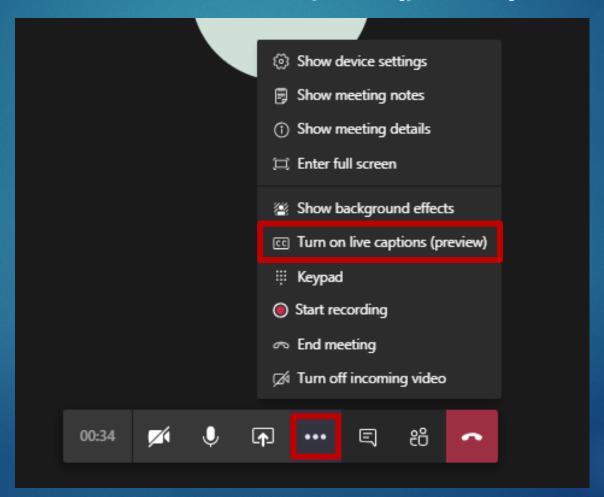
# Silicon Valley Clean Water Commission Meeting

FEBRUARY 22, 2021



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# Agenda Item 8A



Personnel Job
Classifications and
Salary Range

## Restructuring Personnel and Roles



**Re-Organization** 



#### Succession Planning

- Silver Tsunami
- Opportunities for SVCW & Staff
- Prepare Staff for Leadership Positions



#### Shift in Focus

- Construction-to-Operations
- Meeting SVCW's Mission
- Optimize Roles & Responsibilities



#### New Facilities

- High Level of Automation
- Data-Driven Operations
- Optimize Processes

## New Personnel Structure

#### Changes:

- Titles w/New Roles & Responsibilities
- Address Current & Upcoming Agency Needs

#### Personnel Costs will Decrease

- Retiring Staff at Top of Salary Range
- Replace at Lower Salary
- Open Positions to be Filled at Lower Levels

## SVCW Resolution 77-6

# "Personnel Resolution"

- Commission acts in June each year
- Interim action needed

#### Interim Action

- Need to reflect title changes
- Meets
   CalPERS
   regulations

#### Further Actions Needed

- March:

   Conflict of
   Interest
   Update
- June: Reso
   77-6 for all
   staff

### Recommendations

- i. Amend Section 6 of SVCW Resolution No. 77-6 (Add New Position Titles)
- ii. Establish Rates of Pay for Confidential General Employees (Procurement Specialist)
- iii. Approve and Adopt Consolidated Pay Schedule (Change = Procurement Specialist Salary Range)





# Agenda Item 8B

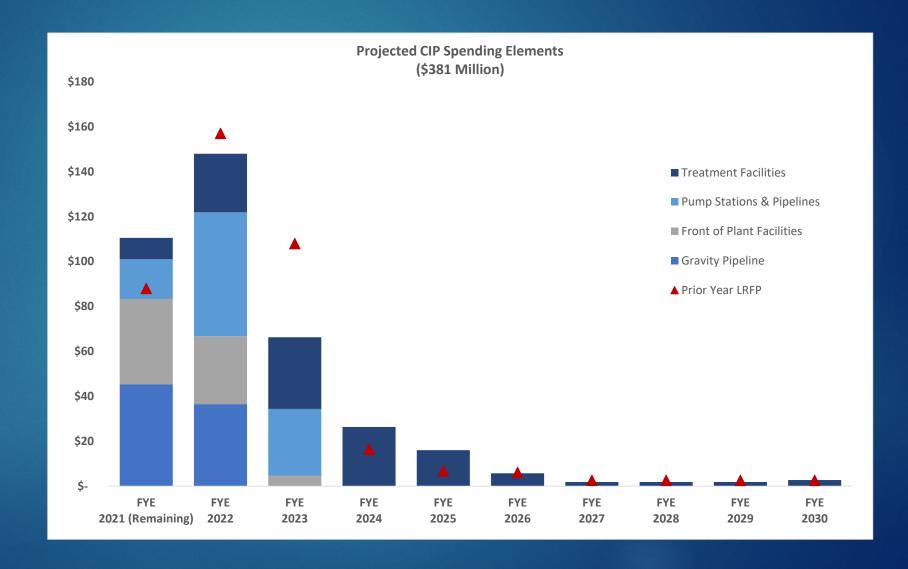
Long Range Financial Plan 2021 Update

## Comparison to Prior Year LRFP

- Modest changes to CIP expenditure projections
  - ▶ Recognized \$22 million increase (3.9% of prior year's CIP projections)
  - ▶ Includes project additions, deletions, and changes in cost estimates
- Schedule of RESCU Construction: Remains Intact
  - ▶ Gravity Pipeline and Front-of-Plant now entering their 3<sup>rd</sup> year of construction
  - Pump Station Improvements project; Construction has commenced
- Cost of Borrowing: Improved
  - ▶ Record-low interest rates (WIFIA, SRF) and new Refunding of outstanding debt
  - ► EPA selected SVCW for two additional WIFIA Loans

## Construction Expenditures

RESCU construction remains on schedule for completion in 2023

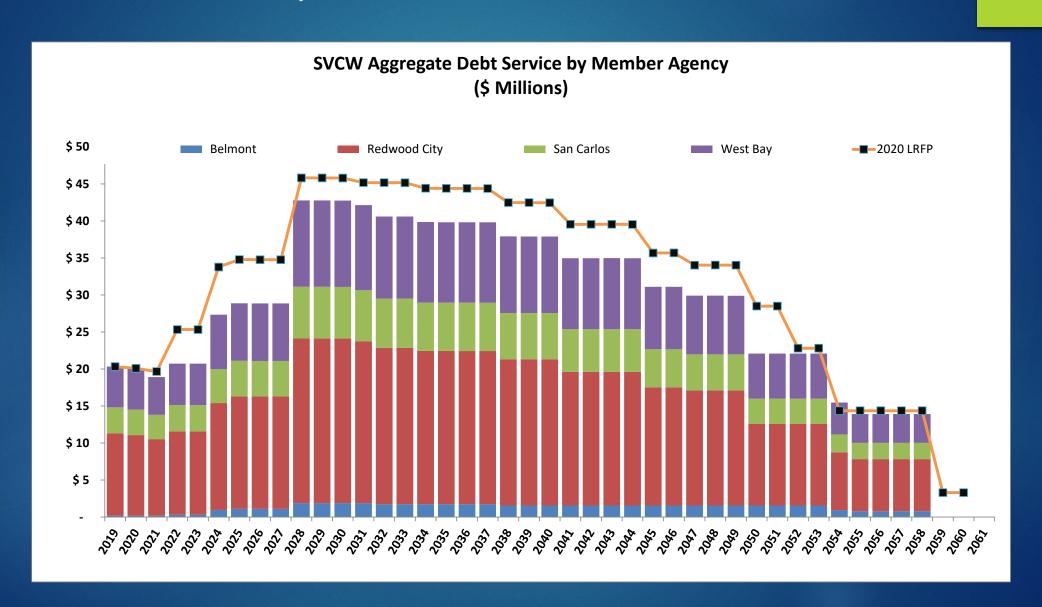


## Cost of Borrowing has Improved

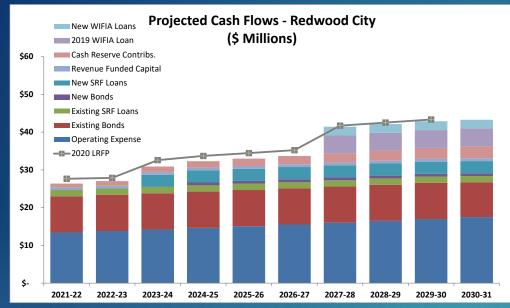
- ▶ 2019 WIFIA Loan (\$218 million) was refinanced at 1.41%
- ▶ 2021 SRF Loan (\$169 million) is expected to close at 0.90%
- ▶ EPA selected SVCW for two more WIFIA Loans (\$106 million)

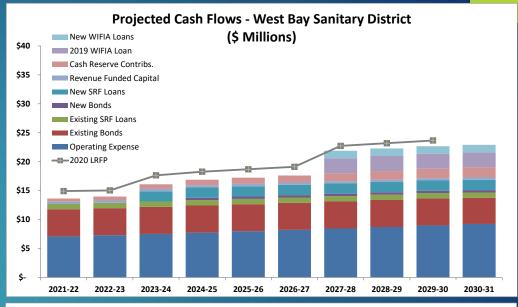
Description	2020 LRFP	2021 LRFP
Remaining funding to be secured	\$561 Million	\$381 Million
\$ Fixed Bonds / % of New Debt	\$99M / 18%	\$26M / 7%
\$ Variable Bonds / % of New Debt	\$29M / 5%	\$0M / 0%
\$ SRF Loans / % of New Debt	\$169M / 30%	\$169M / 44%
\$ WIFIA Loan / % of New Debt	\$208M / 37%	\$106M / 28%
Proceeds or Cash / % of New Debt	\$56M / 10%	\$80M / 21%
Weighted Average Cost of Capital	2.57%	1.41%

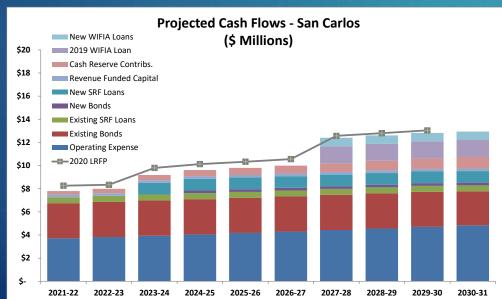
## Debt Service: \$149M nominal decrease

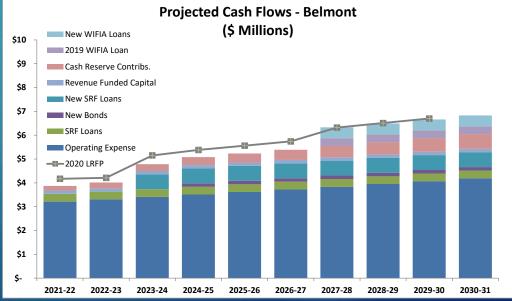


## Projected Member Cash Flows









## Remaining Funding Activities

- Use LRFP to continue managing sewer revenues
  - Members have already proactively adjusted rates
  - ► Modest increases remain necessary

- Execute remaining Debt plans
  - ▶ Spring 2021: Sign \$169 million SRF loan
  - ▶Summer 2021: Execute two WIFIA Loans, \$106 million
  - ▶Summer 2021: Re-amortize \$14 million SRF Planning Loan
  - ▶ Fall 2021: Pursue Interim Notes to support new WIFIA Loans

## Recommendation

Move approval of receipt and acceptance of
Silicon Valley Clean Water
Long Range Financial Plan
2021 Update



# Thank You



