

Silicon Valley Clean Water Commission Meeting

MAY 17, 2021

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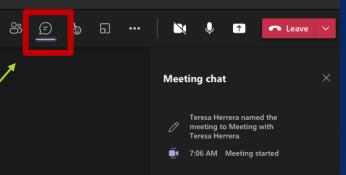
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Agenda Item 5B Manager's Report

Presentation by CWEA President-Elect



CWEA **CONGRATULATIONS** WINNERS

2020 State Award Winner Presentation

www.cwea.org

CWEA: THE leading organization in California for a sustainable water environment

- 10,000 members statewide
- Since 1928
- Governed by 17 Board members
- 17 local chapters



As a membership organization, CWEA is committed to

- Empowering wastewater professionals
- Uniting the industry
- Raising the profile of wastewater treatment
- Being proven experts and a trusted industry partner

Together, we're bringing wastewater into the future



CWEA benefits for agencies and employers:

- Go-to resource for employee development: certifications, training, leadership opportunities
 Facilitation of cross-region/cross-function collaboration
- Opportunity for public recognition through
 awards



Awards Program

300 applications statewide • 40 award categories ulletImproves the professional status of workers • in the wastewater industry Stimulates public awareness of the importance of wastewater treatment



MEDIUM PLANT OF THE YEAR

Large Plant of the Year – First Place

Silicon Valley Clean Water Wastewater Treatment Facility

Silicon Valley Clean Water

Engineering Achievement – Third Place



Energy Demand Management System Project







7677 Oakport Street Suite 1030 Oakland CA 94621 510.382.7800 | www.cwea.org





Agenda Item 8A Gravity Pipeline Project Contract Change Order

San Carlos Shaft



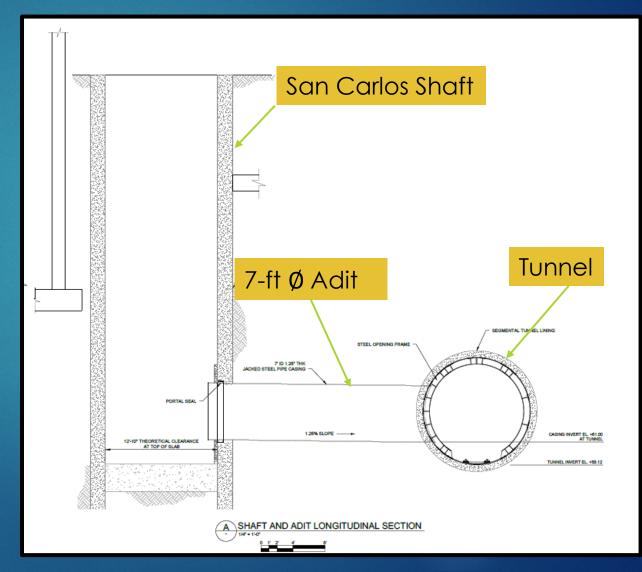
Precautions taken to protect worker safety during shaft wall construction

Specialized equipment used to excavate the shaft

Upcoming Construction Work

Adit construction Unknown whether ammonia will be present

Allowance item



Proposed Contract Change Order

Additional Work Item	Cost	Allowance
Response to elevated ammonia levels	\$496,569	
Response to local businesses concerns	\$112,248	
Allowance for potential elevated ammonia levels during adit construction	\$0	\$420,000



Recommendation

Move approval of Contract Change Order for Gravity Pipeline Project Not to Exceed \$1,028,817 – Barnard Bessac Joint Venture







Agenda Item 8B Update on SVCW Financing Strategies

CIP and Funding Strategy

Between 2008 and 2020, SVCW spent ~\$570 million on CIP

Funded through 11 separate debt transactions

- Five series of wastewater revenue bonds, plus one refunding bonds issuance
- Three State Revolving Fund (SRF) Loans
- One WIFIA Loan, afterwards refinanced

This incremental approach to debt produces a low WACC

- Weighted Average Cost of Capital, when borrowing complete, estimated at 1.8%
- Versus traditional "bonds only" approach, saves an estimated NPV \$111 million

Remaining Debt Activity

▶ For known CIP projects, ~\$330 million remains to be borrowed:

Description	Estimated %	Amount	Commission Action
New SRF Loans to complete RESCU	0.90%	\$169 million	Approved
WIFIA Loan for RESCU / Construction Notes	1.75% to 2.00%	\$65 million	August 2021
WIFIA Loan for WWTP / Construction Notes	1.75% to 2.00%	\$71 million	August 2021
Future Bond Issuance	3.00% to 4.00%	\$25 million	2024

Additionally, a \$75 million Line of Credit provides liquidity as needed and may be adjusted depending on timing

Conclusion

- Information presented to Members' staff in April
- Commenced preparation of disclosure documents*
- Anticipate draft materials to Members by end of June
- Action requested by Members' Councils/Board in August

*for WIFIA Loans and Notes







Agenda Item 8C Commission Policy – Remote Workplace



Remote & Onsite Work Conjoin

Significant #s of Workers have worked from remote locations

- Health and Safety
- Productivity and Effectiveness

Considerations for Providing Hybrid Workplace

- Employee Health and Safety
- What's Worked and What's Not Worked
- Ability to Adapt (Agency and Individuals)
- Onsite Facilities' Configuration
- Employee Retention

Remote & Onsite Work

Advantages

- Employee Retention
- High Levels of Efficiency
- Possible Disadvantages
 - Public Perception
 - Culture Degradation

Meeting SVCW's Mission & Vision

- Protecting Public Health/Environment by Handling Wastewater Safely, Reliably, Efficiently, and Responsibly
- Collaborative, Respectful, Ethical, with High Levels of Technical Expertise

Remote & Onsite Work – When?



- June 15?
- ▶ 80% Vaccination?
 - OR

Don't use a date at all and, instead, consider Worksite & Job Function

Having Policy in place will ensure a proactive response

Recommendation

Move adoption of Resolution Approving and Adopting Commission Policy No. 2021-01 Remote Workplace





Thank You

